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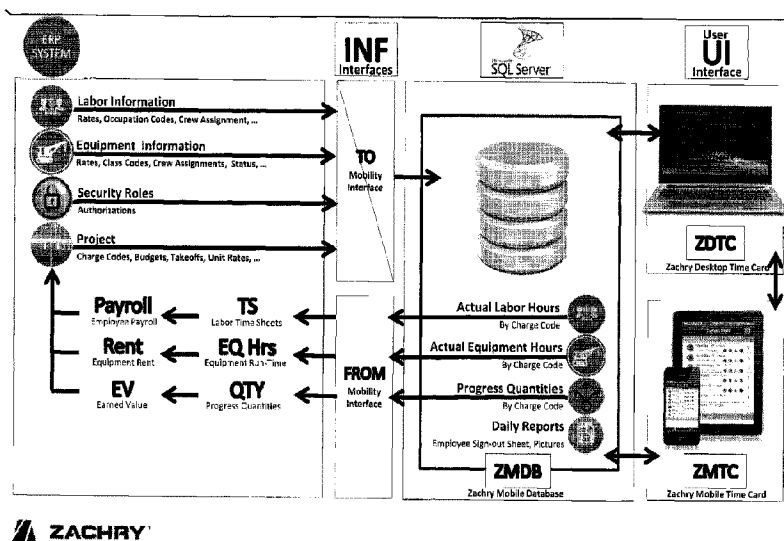
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(54) **Titre : SYSTEMES DE PROJET DE TRAVAIL ET METHODES**

(54) **Titre: WORK PROJECT SYSTEMS AND METHODS**

Functional Overview



(57) **Abrégé/Abstract:**

Work project systems may include one or more server and client computers configured to enable project management personnel to create and modify work plans, to capture time worked by the relevant personnel, to capture run times of equipment assigned to each work project, and to capture work progress quantities of completed work. Labor and equipment time may be recorded for each person and piece of equipment, respectively, for each element of each project on a daily basis, and the progress toward completion of actuals with respect to the budget or the plan may be tracked and viewed. As work is performed each day, the actual time spent and quantity of work accomplished by each laborer and piece of equipment on each activity may be recorded, and the actual amounts may be compared to the corresponding budget and plan in real-time. Performance factors may be calculated and viewed.

ABSTRACT

Work project systems may include one or more server and client computers configured to enable project management personnel to create and modify work plans, to capture time worked by the relevant personnel, to capture run times of equipment assigned to each work project, and to capture work progress quantities of completed work. Labor and equipment time may be recorded for each person and piece of equipment, respectively, for each element of each activity of each project on a daily basis, and the progress toward completion of actuals with respect to the budget or the plan may be tracked and viewed. As work is performed each day, the actual time spent and quantity of work accomplished by each laborer and piece of equipment on each activity may be recorded, and the actual amounts may be compared to the corresponding budget and plan in real-time. Performance factors may be calculated and viewed.

WORK PROJECT SYSTEMS AND METHODS

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FIELD

[0002] This application relates generally to the field of work project systems and methods, and more specifically to systems and methods for planning, executing, and evaluating labor, equipment and progress of installed quantities on various work projects, such as construction projects, for example.

BACKGROUND

[0003] In the field of work project planning, execution, and evaluation, it is a challenge to timely and accurately keep track of labor and equipment usage along with the work progress quantities in a manner that is actually useful in managing tasks and budgets in connection with current work projects. Typically, in spite of very detailed work project planning and budgeting, the relevant information regarding usage of labor and equipment in performing the various tasks of work projects does not get captured or evaluated until well after a time at which it would have been useful to have in making a current work project more efficient. It would be a significant advancement in the art to provide a system and method by which labor and equipment usage along with the work progress quantities may be provided to work project managers in real-time with key performance indicators such as Performance Factor and Earned Value so that they may adjust schedules and resources as necessary or desirable to achieve more efficient execution of work projects.

SUMMARY

[0004] As described herein, work project systems may include one or more server and client computers configured to enable project management personnel to create and modify work plans, to capture time worked by the relevant personnel, to capture run times of equipment assigned to each work project, and to capture work progress quantities of completed work. Labor and equipment time may be recorded for each person and piece of equipment, respectively, for each element of each activity of each project on a daily basis, and the progress toward completion of actuals with respect to the budget or the plan may be tracked and viewed. Mobile client computers may be configured to enable timekeepers to enter, review, and submit time worked on a project remotely from their smartphones or other mobile devices on a daily basis. Supervisory personnel with the appropriate credentials may also review, edit, and submit the time entries made by the various timekeepers under their supervision. As work is performed each day, the actual time spent and quantity of work accomplished by each laborer and piece of equipment on each activity may be recorded via a mobile application and communicated to a central server computer, and the actual amounts may be compared to the corresponding budget and plan in real-time. A performance factor of actual to budget or actual to plan may be calculated to indicate the performance of each laborer or timekeeper (e.g., foreman of a work crew) with respect to the budget or the plan for each activity and overall across all activities. Similarly, equipment performance factors may be calculated on the basis of run time, quantity of work accomplished, or other suitable metric. The results of all laborers or timekeepers on a project may also be combined in order to show overall performance on a given day, week, or other time period on the project, or for a given activity within a project. The recorded labor and equipment hours may be multiplied by the applicable labor and equipment cost rates, respectively, in order to calculate the actual labor and equipment costs for each laborer, timekeeper, and equipment for each activity each

day, which may be displayed for appropriately credentialed personnel. Such labor and equipment performance and cost information may be displayed on the mobile client computers as numerical values, graphical indications (e.g., bar graphs, pie graphs, or the like), or other suitable indications.

[0005] In some embodiments, a work project system may include a server computer having a tangible computer readable medium with program instructions executable by the computer configured for: receiving labor data pertaining to a plurality of laborers, the labor data including a labor identifier and a labor role for each of the plurality of laborers; receiving equipment data pertaining to a plurality of equipment, the equipment data including an equipment identifier and an equipment role for each of the plurality of equipment; receiving work project data pertaining to a plurality of work projects, the work project data including a plurality of activities for each of the plurality of work projects; associating one or more of the plurality of laborers with each of the plurality of activities; associating one or more of the plurality of equipment with each of the plurality of activities; receiving actual time worked data at least once daily for each of the plurality of laborers, the actual time worked data being allocated to one or more of the plurality of activities; receiving actual run time data at least once daily for each of the plurality of equipment, the actual run time data being allocated to one or more of the plurality of activities; receiving actual work progress quantity data at least once daily for each of the plurality of laborers, the actual work progress quantity data being allocated to one or more of the plurality of activities; for each of the plurality of laborers, computing a labor earned value and a labor variance with respect to a budget for one or more of the plurality of activities using at least one of the actual time worked data and the actual work progress quantity data; for each of the plurality of laborers, computing a labor variance with respect to a plan for one or more of the plurality of activities using at least one of the actual time worked data and the actual work progress quantity data; for each of the plurality

of equipment, computing an equipment earned value and an equipment variance with respect to the budget for one or more of the plurality of activities using the actual run time data; and communicating the labor earned value, the labor variance with respect to the budget, the labor variance with respect to the plan, the equipment earned value, and the equipment variance to at least one mobile client computer at least once daily, wherein the communicating occurs in real-time following receipt of the actual time worked data, the actual run time data, and the actual work progress quantity data.

[0006] In some embodiments, a work project system may include a mobile client computer having a tangible computer readable medium with program instructions executable by the computer configured for: communicating actual time worked data for a plurality of laborers to a central server computer at least once daily, the actual time worked data being allocated to one or more of a plurality of activities; communicating actual run time data for a plurality of equipment to the central server computer at least once daily, the actual run time data being allocated to one or more of the plurality of activities; communicating actual work progress quantity data for the plurality of laborers to the central server computer at least once daily, the actual work progress quantity data being allocated to one or more of the plurality of activities; receiving from the central server computer at least once daily a labor earned value, a labor variance with respect to a budget, a labor variance with respect to a plan, an equipment earned value, and an equipment variance; and displaying the labor earned value, the labor variance with respect to the budget, the labor variance with respect to the plan, the equipment earned value, and the equipment variance in real-time following the communicating of the actual time worked data, the actual run time data, and the actual work progress quantity data.

BRIEF DESCRIPTION OF THE DRAWINGS

[0007] Fig. 1 is a functional overview of a work project system.

[0008] Fig. 2 is a technical overview of the work project system of Fig. 1.

[0009] Fig. 3 is a table of contents of a desktop application computer program for the work project system of Fig. 1.

[00010] Fig. 4 is a timecard home screen shot of the desktop application computer program of Fig. 3.

[00011] Fig. 5 is a timecard entry screen shot of the desktop application computer program of Fig. 3.

[00012] Fig. 6 is another timecard entry screen shot of the desktop application computer program of Fig. 3.

[00013] Fig. 7 is a change timesheet status screen shot of the desktop application computer program of Fig. 3.

[00014] Fig. 8 is an add employee screen shot of the desktop application computer program of Fig. 3.

[00015] Fig. 9 is an add activity screen shot of the desktop application computer program of Fig. 3.

[00016] Fig. 10 is an add equipment screen shot of the desktop application computer program of Fig. 3.

[00017] Fig. 11 is a progress quantity screen shot of the desktop application computer program of Fig. 3.

[00018] Fig. 12 is a planning screen shot of the desktop application computer program of Fig. 3.

[00019] Fig. 13 is a reports menu screen shot of the desktop application computer program of Fig. 3.

[00020] Fig. 14 is a progress recap screen shot of the desktop application computer program of Fig. 3.

[00021] Fig. 15 is an employee weekly recap screen shot of the desktop application computer program of Fig. 3.

[00022] Fig. 16 is an employee weekly recap by timekeeper screen shot of the desktop application computer program of Fig. 3.

[00023] Fig. 17 is an employee weekly by WBS screen shot of the desktop application computer program of Fig. 3.

[00024] Fig. 18 is an equipment weekly recap screen shot of the desktop application computer program of Fig. 3.

[00025] Fig. 19 is an equipment weekly cost detail screen shot of the desktop application computer program of Fig. 3.

[00026] Fig. 20 is a cost report screen shot of the desktop application computer program of Fig. 3.

[00027] Fig. 21 is a timekeeper daily report screen shot of the desktop application computer program of Fig. 3.

[00028] Fig. 22 is an employee signout report screen shot of the desktop application computer program of Fig. 3.

[00029] Fig. 23 is a project assignment report screen shot of the desktop application computer program of Fig. 3.

[00030] Fig. 24 is a screen rendering of a printable time card.

[00031] Fig. 25 is a maintenance screen shot of the desktop application computer program of Fig. 3.

[00032] Fig. 26 is an administration screen shot of the desktop application computer program of Fig. 3.

[00033] Fig. 27 is a user definitions screen shot of the desktop application computer program of Fig. 3.

[00034] Fig. 28 is an opening screen shot of a mobile application computer program for the work project system of Fig. 1.

[00035] Fig. 29 is a login screen shot of the mobile application computer program of Fig. 28.

[00036] Fig. 30 is a setup and configuration screen shot of the mobile application computer program of Fig. 28.

[00037] Fig. 31 is a current week screen shot of the mobile application computer program of Fig. 28.

[00038] Fig. 32 is a home screen shot of the mobile application computer program of Fig. 28.

[00039] Fig. 33 is a charge codes screen shot of the mobile application computer program of Fig. 28.

[00040] Fig. 34 is an allocations screen shot of the mobile application computer program of Fig. 28.

[00041] Fig. 35 is a select activity screen shot of the mobile application computer program of Fig. 28.

[00042] Fig. 36 is an element search screen shot of the mobile application computer program of Fig. 28.

[00043] Fig. 37 is an employee allocations grid screen shot of the mobile application computer program of Fig. 28.

[00044] Fig. 38 is an equipment allocations grid screen shot of the mobile application computer program of Fig. 28.

[00045] Fig. 39 is an employee allocation screen shot of the mobile application computer program of Fig. 28.

[00046] Fig. 40 is another employee allocation screen shot of the mobile application computer program of Fig. 28.

[00047] Fig. 41 is an equipment allocation screen shot of the mobile application computer program of Fig. 28.

[00048] Fig. 42 is another equipment allocation screen shot of the mobile application computer program of Fig. 28.

[00049] Fig. 43 is an element list screen shot of the mobile application computer program of Fig. 28.

[00050] Fig. 44 is a quantity allocation screen shot of the mobile application computer program of Fig. 28.

[00051] Fig. 45 is an employee hours worked and allocation screen of the mobile application computer program of Fig. 28.

[00052] Fig. 46 is another employee hours worked and allocation screen of the mobile application computer program of Fig. 28.

[00053] Fig. 47 is an employee signout screen shot of the mobile application computer program of Fig. 28.

[00054] Fig. 48 is an equipment signout screen shot of the mobile application computer program of Fig. 28.

[00055] Fig. 49 is another equipment signout screen shot of the mobile application computer program of Fig. 28.

[00056] Fig. 50 is a daily log screen shot of the mobile application computer program of Fig. 28.

[00057] Fig. 51 is a timekeeper view daily cost by day screen shot of the mobile application computer program of Fig. 28.

[00058] Fig. 52 is another timekeeper view daily cost by day screen shot of the mobile application computer program of Fig. 28.

[00059] Fig. 53 is yet another timekeeper view daily cost by day screen shot of the mobile application computer program of Fig. 28.

[00060] Fig. 54 is an engineer view daily cost by day screen shot of the mobile application computer program of Fig. 28.

[00061] Fig. 55 is another engineer view daily cost by day screen shot of the mobile application computer program of Fig. 28.

[00062] Fig. 56 is yet another engineer view daily cost by day screen shot of the mobile application computer program of Fig. 28.

[00063] Fig. 57 is a submit screen shot of the mobile application computer program of Fig. 28.

[00064] Fig. 58 is another submit screen shot of the mobile application computer program of Fig. 28.

[00065] Fig. 59 is yet another submit screen shot of the mobile application computer program of Fig. 28.

[00066] Fig. 60 is a user definitions screen shot of the mobile application computer program of Fig. 28.

[00067] Fig. 61 is an icon definitions screen shot of the mobile application computer program of Fig. 28.

ABBREVIATIONS

[00068] As used herein, the following abbreviations should be understood to have the indicated meanings:

[00069] CATS: Cross Application Time Sheets, which is an SAP time sheet for entering labor time into SAP directly. If ERP software other than SAP is used, similar time

sheets or other labor entry means may be used.

[00070] ECC: Enterprise Central Component. An example of ECC software is that available from SAP SE (Walldorf, Germany).

[00071] ERP: Enterprise Resource Planning. An example of ERP software is that available from SAP SE (Walldorf, Germany).

[00072] ESB: Enterprise Service Bus, which is middleware that allows for a central place for various data sources to come into and go out of.

[00073] PBE: Performance Based Equipment, which provides a way to calculate “rent” for equipment based on performance, e.g., equipment used for 2 hrs. @ \$50/hr. = \$100 rent.

[00074] PF: Performance Factor, which is a ratio of actual hours and/or dollars to earned hours and/or dollars. $PF = 1$ means that work is being performed on budget; $PF < 1$ means that work is being performed under budget; and $PF > 1$ means that work is being performed over budget.

[00075] WBS: Work Breakdown Structure, which is a unique cost code scheme.

[00076] ZEHOURLS: a table in ERP/Mobile database where equipment run times (hours) entered by end users are stored.

[00077] ZMETERS: a table in ERP/Mobile database where equipment run time readings from electronic meters mounted on equipment are stored.

DEFINITIONS

[00078] As used herein, the following terms should be understood to have the indicated meanings:

[00079] When an item is introduced by “a” or “an,” it should be understood to mean one or more of that item.

[00080] “Allocation” is the process of assigning the total labor hours actually worked,

equipment hours actually used, and work progress quantities actually completed into one or more charge codes (e.g., WBS, activity, and/or element). For example, in a 10 hour work day, if half the day was spent working on charge code 1 and the other half was spent on charge code 2, allocation may involve assigning one-half of the associated actual labor hours, equipment hours, and work progress quantities to each of the two charge codes. In some embodiments, work progress quantities may or may not be the same, even though time worked was the same. For example, the work progress could be 100 units for the first 5 hours, but 125 units for the second 5 hours.

[00081] “Budget” means a target cost and quantity of resources (labor, equipment, materials, etc.) assigned to a work project or an activity of a work project to complete a specified amount of work. Such target costs and quantities may be expressed in units of time (e.g., work hours), value (e.g., dollars), units of work (e.g., square feet (SF)), value per unit time (e.g., dollars/hour), unit of work per unit time (e.g., SF/hour), or other suitable units. A budget may be associated with a specified timeframe (e.g., day, week, month, year, the entire work project duration, or the like). On a work project, the budgets typically are set up and locked in at the beginning of the project and may be changed only through a change order process.

[00082] “Communication” means the transmission of one or more signals from one point to another point. Communication between two objects may be direct, or it may be indirect through one or more intermediate objects. Communication in and among computers, I/O devices and network devices may be accomplished using a variety of protocols. Protocols may include, for example, signaling, error detection and correction, data formatting and address mapping. For example, protocols may be provided according to the seven-layer Open Systems Interconnection model (OSI model), the TCP/IP model, or any other suitable model.

[00083] “Comprises” means includes but is not limited to.

[00084] “Comprising” means including but not limited to.

[00085] “Computer” means any programmable machine capable of executing machine-readable instructions. A computer may include but is not limited to a general purpose computer, mainframe computer, microprocessor, computer server, digital signal processor, personal computer (PC), personal digital assistant (PDA), laptop computer, desktop computer, notebook computer, smartphone (such as Apple’s iPhone™, Motorola’s Atrix™ 4G, and Research In Motion’s Blackberry™ devices, for example), tablet computer, netbook computer, portable computer, portable media player with network communication capabilities (such as Microsoft’s Zune HD™ and Apple’s iPod Touch™ devices, for example), camera with network communication capability, wearable computer, point of sale device, or a combination thereof. A computer may comprise one or more processors, which may comprise part of a single machine or multiple machines.

[00086] “Computer readable medium” means an article of manufacture having a capacity for storing one or more computer programs, one or more pieces of data, or a combination thereof. A computer readable medium may include but is not limited to a computer memory, hard disk, memory stick, magnetic tape, floppy disk, optical disk (such as a CD or DVD), zip drive, or combination thereof.

[00087] “Earned Value” means the amount of budget (e.g., cost and/or quantity of resources, such as time or materials, for example) that should have been spent in order to accomplish an actual amount of work completed. Earned Value may be calculated based on percent complete, which may be determined as a ratio of actual quantity to budgeted quantity. For example, if a given activity was budgeted to take 10 hours to complete 100 units of work, but the work crew was able to complete the 100 units of work in only 8 hours, then the percent complete would be 100% (100 units actual / 100 units budgeted), the Earned Value

for that activity would be 10 hours (100% of the budget), and the PF for that activity would be 0.8 (8 hours actual / 10 hours earned). Similarly, if a given activity was budgeted to take 10 hours to complete 100 units of work, but the work crew was able to complete only 80 units of work in 10 hours, then the percent complete would be 80% (80 units actual / 100 units budgeted), the Earned Value for that activity would be 8 hours (80% of the budget), and the PF for that activity would be 1.25 (10 hours actual / 8 hours earned).

[00088] “GUI” means graphical user interface.

[00089] “Having” means including but not limited to.

[00090] “Interface” means a portion of a computer processing system that serves as a point of interaction between or among two or more other components. An interface may be embodied in hardware, software, firmware, or a combination thereof.

[00091] “I/O device” may comprise any hardware that can be used to provide information to and/or receive information from a computer. Exemplary I/O devices may include disk drives, keyboards, video display screens, mouse pointers, joysticks, trackballs, printers, card readers, scanners (such as barcode, fingerprint, iris, QR code, and other types of scanners), RFID devices, tape drives, touch screens, cameras, movement sensors, network cards, storage devices, microphones, audio speakers, styli and transducers, and associated interfaces and drivers.

[00092] “Laborer” means a person who performs work. A laborer may be an employee or an independent contractor. A laborer may or may not be a timekeeper as defined herein.

[00093] “Memory” may comprise any computer readable medium in which information can be temporarily or permanently stored and retrieved. Examples of memory include various types of RAM and ROM, such as SRAM, DRAM, Z-RAM, flash, optical disks, magnetic tape, punch cards, EEPROM, and combinations thereof. Memory may be

virtualized, and may be provided in or across one or more devices and/or geographic locations, such as RAID technology, for example.

[00094] “Module” means a portion of a program.

[00095] “Network” may comprise a cellular network, the Internet, intranet, local area network (LAN), wide area network (WAN), Metropolitan Area Network (MAN), other types of area networks, cable television network, satellite network, telephone network, public networks, private networks, wired or wireless networks, virtual, switched, routed, fully connected, and any combination and subnetwork thereof. A network may use a variety of network devices, such as routers, bridges, switches, hubs, repeaters, converters, receivers, proxies, firewalls, translators and the like. Network connections may be wired or wireless, and may use multiplexers, network interface cards, modems, ISDN terminal adapters, line drivers, and the like. A network may comprise any suitable topology, such as point-to-point, bus, star, tree, mesh, ring, and any combination or hybrid thereof.

[00096] “Plan” means a target cost and quantity of labor and/or equipment to be used on a work project or an activity of a work project. Such target costs and quantities may be expressed in units of time (e.g., work hours), value (e.g., dollars), units of work (e.g., square feet (SF)), value per unit time (e.g., dollars/hour), unit of work per unit time (e.g., SF/hour), or other suitable units. A plan may include specific personnel and equipment designated for performing the work of an activity or project. A plan may be associated with a specified timeframe (e.g., day, week, month, year, the entire work project duration, or the like). In comparison of budgets and plans, budgets generally are more static as they are typically locked in at the beginning of a work project and changed only pursuant to authorized change orders, whereas plans generally are more dynamic and may be created and changed independent of the budget throughout the specified timeframe.

[00097] “Program” may comprise any sequence of instructions, such as an algorithm,

for example, whether in a form that can be executed by a computer (object code), in a form that can be read by humans (source code), or otherwise. A program may comprise or call one or more data structures and variables. A program may be embodied in hardware, software, firmware, or a combination thereof. A program may be created using any suitable programming language, such as C, C++, Java, Perl, PHP, Ruby, SQL, other languages, and combinations thereof. Computer software may comprise one or more programs and related data. Examples of computer software may include system software (such as operating system software, device drivers and utilities), middleware (such as web servers, data access software and enterprise messaging software), application software (such as databases, video games and media players), firmware (such as software installed on calculators, keyboards and mobile phones), and programming tools (such as debuggers, compilers and text editors).

[00098] “Real-time” means a substantially simultaneous timeframe in which a computer system’s activities substantially match the human perception of time.

[00099] “Signal” means a detectable physical phenomenon that is capable of conveying information. A signal may include but is not limited to an electrical signal, an electromagnetic signal, an optical signal, an acoustic signal, or a combination thereof.

[000100] “Timekeeper” means a person who is responsible for reporting time for one or more laborers, which may or may not include such person. For example, a foreman may be a timekeeper for his or her crew (including labor and equipment), and possibly also for himself or herself.

[000101] “Work Project Data” means data pertaining to a work project, such as charge codes, budgets, quantity takeoffs, unit rates, and the like.

DETAILED DESCRIPTION

[000102] As described herein, computerized systems and methods are provided for planning, executing, and evaluating labor, equipment, and work progress quantities used

on various work projects, such as construction projects, for example. Such systems and methods may provide a unique integrated solution which implements business processes electronically in a central database application and a mobile application. Such systems and methods may provide real-time, accurate information related to job costs in one convenient location for access by personnel in an organization's offices and in the field (e.g., at job sites).

[000103] For example, systems and methods described herein may enable users to:

[000104] 1. Plan daily work (e.g., via the desktop application zDTC described herein), which may include:

- a. Assignment of labor and equipment to a foreman.
- b. Assignment of charge codes (e.g., WBS, activity, and/or element) specific to the day.
- c. Assignment of budgets, man hours, target work quantities, and daily production goals.
- d. Carrying out of "what if" scenarios to optimize job cost based on either budgeted unit cost and/or past performance unit cost, and the ability to compare actuals to either the budget or the plan.
- e. Pushing the plan to individual mobile devices.

[000105] 2. Capture daily information (e.g., via the mobile application zMTC or the desktop application zDTC described herein), which may include:

- a. Ability to capture worked labor hours and also not worked hours, such as holidays, jury duty, sick leave, personal and vacation time, by each person.

- b. Ability to sign electronically on the mobile devices and answer questions related to safety and other questions as required. Examples may include “were you injured today?”, “did you get all your prescribed breaks today”, or the like.
- c. Capture of employee signature along with hours worked and automatic date, time and GPS location stamp.
- d. Ability to capture equipment hours by each piece of equipment. Electronic meter readings may be fed into the mobile app from 3rd party web services, for example, to assist the foreman in determining equipment run time.
- e. Ability to capture progress quantities of work done by charge code (e.g., WBS, activity, and/or element).
- f. Ability to allocate labor hours, equipment hours, and work progress quantities to charge codes (e.g., WBS, activity, and/or element).
- g. Ability to log daily reports.
- h. Ability to view trade certifications by employee on the mobile app.

[000106] 3. Review daily or weekly cost and performance data (e.g., via the mobile application zMTC or the desktop application zDTC described herein), which may include:

- a. Review of the performance of the crew on the device, in real-time, once hours and quantity allocations are entered. This may allow the foreman to see on the device in real-time where the crew performed better than, equal to, or worse than the budget and/or the plan.
- b. Review of weekly performance as daily performance is stored for the foreman to review any time within a given period (e.g., a rolling 2-week period or other suitable period).

[000107] 4. Accumulate all daily capture information (e.g., via the desktop

application zDTC described herein), which may include:

- a. Review and approval of all the various foremen's and their crews' times and progressed quantities.
- b. Validation of the information and data with the central database (e.g., SAP ECC or other ERP software).
- c. Uploading of labor time into the central database (e.g., SAP ECC or other ERP software) for payroll processing.
- d. Uploading of equipment run time into the central database (e.g., SAP ECC or other ERP software) for equipment rent processing.
- e. Uploading of progress quantities into the central database (e.g., SAP ECC or other ERP software) for earned value calculations.

[000108] 5. Run various reports to help improve accuracy of reporting and calculating job cost.

[000109] 6. Maintain laborer, equipment, and work progress photos, videos, and other records.

[000110] As persons of ordinary skill in the art will appreciate, systems and methods as described herein may provide more accurate and timely capture of labor and equipment usage data and may enable work project managers to make real-time labor and equipment adjustments in order to improve job performance on current jobs. Additionally, systems and methods as described herein may enable work project managers to make more accurate labor and equipment estimates for future jobs.

[000111] As shown in Figs. 1-2, a system and method for planning and capturing labor and equipment usage in real-time for work projects, such as construction projects, for example, may include a database application, such as SAP ECC or other ERP software, for example, configured to execute on a central server computer and a mobile application

configured to execute on mobile client computers, such as smartphones or tablets, for example. A file server may provide one or more interfaces for communication between the central server computer and the mobile client computers. In some embodiments, mobility source data may be communicated between the mobile client computers and the central server computer via a mobility source data server, such as a SQL server, for example. The database application may include data regarding laborers, equipment, timekeeper assignments, projects, user roles, maintenance orders, payroll, CATS, progress quantities, equipment PBE documents, ZEHOURLS, and ZMETERS, for example. Equipment run time meter readings (e.g., via XacTrac) and equipment fuel usage readings (e.g., via OEM devices) may be communicated into the database application directly or via an ESB, for example. The mobile devices may be used to enter labor hours, work quantities, and equipment hours, which may be transmitted to the database application by suitable communication means (e.g., wireless network transmission). Additionally, various data from the central database application, such as data regarding laborers, equipment, timekeeper assignments, projects, user roles, maintenance orders, and ZMETERS, for example, may be provided to the mobile devices for viewing. With access to such data, users may also use the mobile devices to view various reports, such as labor recap, equipment recap, weekly cost, timekeepers' daily, and employee sign-out reports, for example. In some embodiments, users may also use the mobile devices with a web browser to review daily planning and desktop time entry, and to conduct review and approval of certain data entries made by other personnel. Access to certain data and reports may be controlled via appropriate user credentials. Persons of ordinary skill in the art will appreciate that the communication between the central computer and the mobile computers and equipment may be by any suitable means, such as wired or wireless network transmission (e.g., cellular or Internet).

[000112] As shown in Figs. 3-27, a desktop application zDTC may be

configured to enable project management personnel to create and modify work plans, to capture time worked by the relevant personnel, to capture run times of equipment assigned to each work project, and to capture work progress quantities of completed work. Labor and equipment time may be recorded for each laborer and piece of equipment, respectively, for each element of each activity of each project on a daily basis, and the progress toward completion of actuals with respect to the budget or the plan may be tracked and viewed.

[000113] As shown in Figs. 28-61, a mobile application zMTC may be configured to enable timekeepers to enter, review, and submit time worked by laborers on a project remotely from their smartphones or other mobile devices on a daily basis. Supervisory personnel with the appropriate credentials may also review, edit, and submit the time entries made by the various timekeepers under their supervision, as shown in Fig. 60, for example. The mobile application may include labor and equipment allocations, whereby each activity may be assigned a certain number of hours worked by certain laborers and a certain number of run time hours for each piece of equipment used for that activity. As work is performed each day, the actual time spent and quantity of work accomplished by each laborer and piece of equipment on each activity may be recorded via the mobile application and communicated to the central server computer, and the actual amounts may be compared to the corresponding budget and plan in real-time. As illustrated in Figs. 51-53, a performance factor PF of actual to budget or actual to plan may be calculated to indicate the performance of each laborer or timekeeper (e.g., foreman of a work crew) with respect to the budget or the plan for each activity and overall across all activities. Such labor or timekeeper performance factors may be calculated on the basis of time worked, or quantity of work accomplished (e.g., square feet of flooring installed, linear feet of fencing installed, miles of roadway paved, or the like), or other suitable metric. Similarly, equipment performance factors may be calculated on the basis of run time, quantity of work accomplished, or other

suitable metric. The results of all laborers or timekeepers on a project may also be combined in order to show overall performance on a given day, week, or other time period on the project, or for a given activity within a project. The recorded labor and equipment hours may be multiplied by the applicable labor and equipment cost rates, respectively, available in the database application in order to calculate the actual labor and equipment costs for each laborer, timekeeper, and equipment for each activity each day, which may be displayed for appropriately credentialed personnel as shown in Figs. 54-56. Such labor and equipment performance and cost information may be displayed on the mobile client computers as numerical values, graphical indications (e.g., bar graphs, pie graphs, or the like), or other suitable indications.

[000114] The mobile application may also include laborer and equipment signout procedures. For example, in some embodiments, the laborer signout procedure may include questions pertaining to employee safety and break compliance. The capture of such employee safety and break compliance data may help an employer defend against fraudulent claims of injury and failure to provide adequate breaks. The system may also capture GPS location from each mobile device at the time of signout, which may serve as a check on whether an employee or piece of equipment is actually at the proper work site. The system may also record the local weather conditions each day at each job site, which may serve as evidence of whether certain events may have been affected by the weather (e.g., job progress inhibited by adverse weather conditions), or whether certain claims made by personnel are likely to be substantiated in view of the local weather conditions at the job site on a given date.

[000115] Persons of ordinary skill in the art will appreciate that systems and methods as described herein are extremely useful for providing up-to-date performance information regarding actual labor and equipment time and costs compared to budgeted or

planned time and costs for various work projects. Such performance information may be provided at the laborer level, timekeeper level, work crew level, activity level, and/or overall project level. By providing such information to work project managers in real-time, they may readily determine whether work is progressing as expected and may make adjustments to the work plans as needed in order to achieve better work efficiencies. This is helpful not only with regard to current projects, but it also may greatly improve planning and budgeting for future projects.

[000116] It should be understood that one or more computers may be configured with proper programming on one or more computer readable media to perform the actions described herein. Each such computer may have one or more processors, memories, GUIs, interfaces, I/O devices, and communication devices. Although some actions are described as being performed on a central computer and other actions are described as being performed on a mobile computer, it should be understood that any action may be performed on any such computer. For example, in some embodiments, the mobile client computers may be “thin” clients, with most of the processing being done on one or more central computers. In other embodiments, a significant amount of processing may be performed on the mobile client computers. Persons of ordinary skill in the art will appreciate that the hardware, software, and database structure may be tailored to meet any desired applications.

[000117] The embodiments described above are some examples of the current invention. Various modifications and changes of the current invention will be apparent to persons of ordinary skill in the art. Among other things, any feature described for one embodiment may be used in any other embodiment, and methods described and shown in the figures may be combined. In addition, the order of steps shown in the figures and described above may be changed in different embodiments. The scope of the invention is defined by the appended claims and other claims that may be drawn to this invention, considering the

doctrine of equivalents, and is not limited to the specific examples described herein.

CLAIMS

WHAT IS CLAIMED IS:

1. A work project system comprising a server computer having a tangible computer readable medium with program instructions executable by the computer configured for:

receiving labor data pertaining to a plurality of laborers, said labor data comprising a labor identifier and a labor role for each of said plurality of laborers;

receiving equipment data pertaining to a plurality of equipment, said equipment data comprising an equipment identifier and an equipment role for each of said plurality of equipment;

receiving work project data pertaining to a plurality of work projects, said work project data comprising a plurality of activities for each of said plurality of work projects;

associating one or more of said plurality of laborers with each of said plurality of activities;

associating one or more of said plurality of equipment with each of said plurality of activities;

receiving actual time worked data at least once daily for each of said plurality of laborers, said actual time worked data being allocated to one or more of said plurality of activities;

receiving actual run time data at least once daily for each of said plurality of equipment, said actual run time data being allocated to one or more of said plurality of activities;

receiving actual work progress quantity data at least once daily for each of said plurality of laborers, said actual work progress quantity data being allocated to one or more of said plurality of activities;

for each of said plurality of laborers, computing a labor earned value and a labor variance with respect to a budget for one or more of said plurality of activities using at least one of said actual time worked data and said actual work progress quantity data;

for each of said plurality of laborers, computing a labor variance with respect to a plan for one or more of said plurality of activities using at least one of said actual time worked data and said actual work progress quantity data;

for each of said plurality of equipment, computing an equipment earned value and an equipment variance with respect to said budget for one or more of said plurality of activities using said actual run time data; and

communicating said labor earned value, said labor variance with respect to said budget, said labor variance with respect to said plan, said equipment earned value, and said equipment variance to at least one mobile client computer at least once daily, wherein said communicating occurs in real-time following receipt of said actual time worked data, said actual run time data, and said actual work progress quantity data.

2. The system of claim 1 wherein said actual time worked data, said actual run time data, and said actual work progress quantity data are further allocated to one or more charge codes.

3. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

associating a timekeeper with a work crew comprising two or more of said plurality of laborers;

computing a performance factor associated with said work crew; and

communicating said performance factor to a mobile client computer associated with said timekeeper.

4. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

computing a labor performance factor for each of said plurality of laborers based on said respective actual time worked data versus a time worked budget; and

communicating said labor performance factor to at least one mobile client computer at least once daily.

5. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

computing an equipment performance factor based on said actual run time data versus a run time budget; and

communicating said equipment performance factor to at least one mobile client computer at least once daily.

6. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

computing a labor performance factor based on said actual time worked data versus a time worked plan; and

communicating said labor performance factor to at least one mobile client computer at least once daily.

7. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

associating a timekeeper with a work crew comprising two or more of said plurality of laborers;

computing a timekeeper performance factor for said work crew based on said actual work progress quantity data completed by said work crew versus a work quantity plan; and

communicating said timekeeper performance factor to at least one mobile client computer at least once daily.

8. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

associating a timekeeper with a work crew comprising two or more of said plurality of laborers;

computing a timekeeper performance factor for said work crew based on said actual work progress quantity data completed by said work crew versus a work quantity budget; and

communicating said timekeeper performance factor to at least one mobile client computer at least once daily.

9. The system of claim 1 wherein said program instructions executable by the computer are further configured for:

computing an equipment performance factor based on said actual run time data versus a run time plan; and

communicating said equipment performance factor to at least one mobile client computer at least once daily.

10. The system of claim 1 wherein said communicating occurs in response to a request from said at least one mobile client computer.

11. A work project system comprising a mobile client computer having a tangible computer readable medium with program instructions executable by the computer configured for:

communicating actual time worked data for a plurality of laborers to a central server computer at least once daily, said actual time worked data being allocated to one or more of a plurality of activities;

communicating actual run time data for a plurality of equipment to said central server computer at least once daily, said actual run time data being allocated to one or more of said plurality of activities;

communicating actual work progress quantity data for said plurality of laborers to said central server computer at least once daily, said actual work progress quantity data being allocated to one or more of said plurality of activities;

receiving from said central server computer at least once daily a labor earned value, a labor variance with respect to a budget, a labor variance with respect to a plan, an equipment earned value, and an equipment variance; and

displaying said labor earned value, said labor variance with respect to said budget, said labor variance with respect to said plan, said equipment earned value, and said equipment variance in real-time following said communicating of said actual time worked data, said actual run time data, and said actual work progress quantity data.

12. The system of claim 11 wherein said program instructions executable by the computer are further configured for:

receiving a timekeeper performance factor associated with a work crew comprising two or more of said plurality of laborers; and

displaying said timekeeper performance factor.

13. The system of claim 12 wherein said timekeeper performance factor is based on at least one of said actual time worked data and said actual work progress quantity data.

14. The system of claim 13 wherein said timekeeper performance factor is with respect to said budget or said plan.

15. The system of claim 11 wherein said program instructions executable by the computer are further configured for:

receiving an equipment performance factor for each of said plurality of equipment;
and

displaying said equipment performance factor.

16. The system of claim 15 wherein said equipment performance factor is based on at least one of said actual run time data and said actual work progress quantity data.

17. The system of claim 16 wherein said equipment performance factor is with respect to said budget or said plan.

18. The system of claim 11 wherein said program instructions executable by the computer are further configured for:

allowing a user to enter a change to said plan;

communicating said change to said central server computer;

receiving an updated work plan from said central server computer; and

displaying said updated work plan.

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Functional Overview

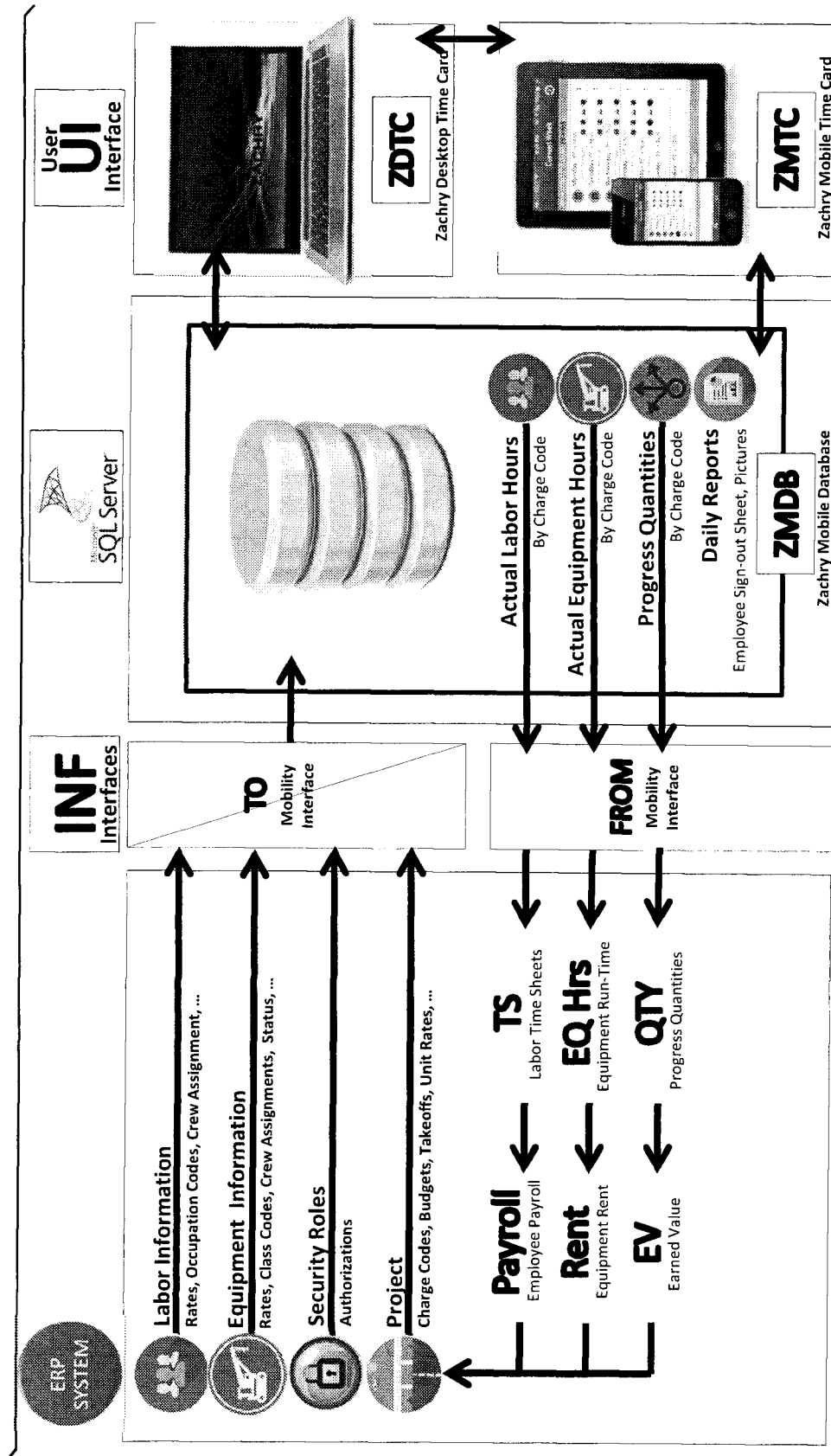


Fig. 1


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Table of Contents

	Table of Contents	Page
	Login	3
Status	TimeCard Status Screen	4
	Time Sheet Screen	5
	Hours Detail	6
Input	Add (People, Equipment, Charge Codes)	7
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	Report Menu	10
	Progress Recap	11
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	Employee Weekly Recap By TK	12
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Maintenance	Maintenance	21
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Fig. 3

Timecard Home Screen for week



TIMECARD

PLANNING

REPORTS

MAINTENANCE

ADMINISTRATION

Week Ending: 07/06/2015

Transfer Status:

Project / Timekeeper / Timekeeper

110731 US Highway 2	Mon 6/29/2015	Tue 6/30/2015	Wed 7/1/2015	Thu 7/2/2015	Fri 7/3/2015	Sat 7/4/2015	Sun 7/5/2015	Week
12095 Texas, Samuel	38.0	0.0	0.0	0.0	0.0	0.0	0.0	38.0
278269 Florida, Raymond	38.0	0.0	0.0	0.0	0.0	0.0	0.0	38.0
Total:	38.0	0.0	0.0	0.0	0.0	0.0	0.0	38.0

zDTC - Version 1.0.0.15 © 2015 - Zachry Construction

Click in Hours Box for Timecard Entry

Fig. 4

Timecard Entry

Type to enter text

See Figs. 7-10

See Fig. 11

[illegible]

Fig. 5

Timecard Entry

[illegible]

Click icon to see a list of all Allocations. Including other time cards

Fig. 6

Timecard Add

Change Status
Change Shift Number

Change TimeSheet Status

Current Status: REVIEW

New Status:

Shift Number: 1

Save

Cancel

Fig. 7

Add Activity
Search by any Part of Name or Number

Add Activity to Project

Project: 110731 US Highway 2

Activity: Std

110731 14831 A001 Stockpile Aggregate

110731 61371 A001 Coarse Aggregates - #2 Limesto

Absence:

Save

Cancel

Fig. 9

Add Employee
Search by any Part of Name or EIN

Add Employee to Project

Project: 110731 US Highway 2

Employee:

Save

Cancel

Fig. 8

Add Equipment
Search by any Part of Name or Number

Add Equipment to Project

Project: 110731 US Highway 2


Equipment:

Save

Cancel

Fig. 10

Progress Quantity

**ZACHRY**

PLANNING REPORTS MAINTENANCE ADMINISTRATION

Time Keeper

278263 Florida, Raymond

Work Date

Monday 6/24/2015

Activity Number

11073.18.042042.14.A001

Activity Description

PFD Bent Columns Square

Total Hour

12

Save Drafts

Back to TO

Add Elements

Element List

Action	Element Number	Element Description	Planned Qty	Actual Qty
Bent Columns Square				
	11073.18.042042.14.A001.1011	Bridge 102	3.00	2.00
	11073.18.042042.14.A001.1011	Bridge 102	3.00	3.00
Total Qty:			6.00	5.00

DETAILS

Element Number:	1011
Element Description:	Bridge 102
Planned Qty:	3.00
Planned Description:	Bent 7 Col: 3
Element Progress:	2.00 2 CY
Pay Item:	0420 2042
Pay Item Progress:	0
Work Description:	Pour columns 3
Photos:	[No Image Found]

Fig. 11

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Planning

Copy Selected Day

Copy Selected Row

ZACHRY															Planning														
Project: 11/7/15															Planning														
2 Weeks Ending: 12/15/2015															Planning														
Project: 11/7/15															Planning														
Timekeeper: 11/7/15															Planning														
Crew Code: 11/7/15															Planning														
Job: 11/7/15															Planning														
Job Description: 11/7/15															Planning														
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Reports Menu

REPORTS
Progress Recap
Employee Weekly Recap
Employee Weekly Recap By TK
Employee Weekly by WBS
Equip Weekly Recap
Equip Weekly Recap By TK
Equipment Weekly by WBS
Cost Report
Timekeeper Daily
Employee Signout
Project Assignment
Time Use Report

Fig. 13

REPORTS

Progress Recap

[illegible]

Quantity can be edited

Fig. 14

Employee Weekly by WBS

Employee Weekly by WBS Export

Week Ending:	Project:
12/20/2011	3. Partner
12/27/2011	2. Joint Venture
1/3/2012	1. Entry

[illegible]

Week Ending : 07/05/2015

Employee Weekly by WBS Export

110731 US Highway 2

116731	06/30/2015	116731	116731-14831	Successful Aggregate	274269	Florida	Raymond	96351	Arvada, Stevens	1	500132	Consolidated Batch	14.0
116731	06/30/2015	116732	116731-14831	Successful Aggregate	274269	Florida	Raymond	166389	California, John	1	503233	Truck Driver	10.0
116731	06/30/2015	116731	116731-14831	Partial Consolate - Truck	274269	Florida	Raymond	172017	Tennessee, May	1	302669	Operator, Front Loader	10.0
116731	06/30/2015	116731	116731-14831	Partial Consolate - Truck	274269	Florida	Raymond	478409	Florida, Raymond	1	310497	Superintendent	8.9

Fig. 17

Equipment Weekly Recap

Equipment Weekly Recap

Week Ending: 07/06/2016

[illegible]

Level:	WBS	Activity
1	1.0	Define project and product
2	1.1	Develop project charter
2	1.2	Identify stakeholders
2	1.3	Develop project management plan
2	1.4	Define scope
2	1.5	Identify risks
2	1.6	Identify resources
2	1.7	Identify communication needs
2	1.8	Identify procurement needs
2	1.9	Identify quality needs
2	1.10	Identify sustainability needs
2	1.11	Identify security needs
2	1.12	Identify legal and compliance needs
2	1.13	Identify ethical needs
2	1.14	Identify social and environmental needs
2	1.15	Identify other needs
2	1.16	Identify other needs
2	1.17	Identify other needs
2	1.18	Identify other needs
2	1.19	Identify other needs
2	1.20	Identify other needs
2	1.21	Identify other needs
2	1.22	Identify other needs
2	1.23	Identify other needs
2	1.24	Identify other needs
2	1.25	Identify other needs
2	1.26	Identify other needs
2	1.27	Identify other needs
2	1.28	Identify other needs
2	1.29	Identify other needs
2	1.30	Identify other needs
2	1.31	Identify other needs
2	1.32	Identify other needs
2	1.33	Identify other needs
2	1.34	Identify other needs
2	1.35	Identify other needs
2	1.36	Identify other needs
2	1.37	Identify other needs
2	1.38	Identify other needs
2	1.39	Identify other needs
2	1.40	Identify other needs
2	1.41	Identify other needs
2	1.42	Identify other needs
2	1.43	Identify other needs
2	1.44	Identify other needs
2	1.45	Identify other needs
2	1.46	Identify other needs
2	1.47	Identify other needs
2	1.48	Identify other needs
2	1.49	Identify other needs
2	1.50	Identify other needs
2	1.51	Identify other needs
2	1.52	Identify other needs
2	1.53	Identify other needs
2	1.54	Identify other needs
2	1.55	Identify other needs
2	1.56	Identify other needs
2	1.57	Identify other needs
2	1.58	Identify other needs
2	1.59	Identify other needs
2	1.60	Identify other needs
2	1.61	Identify other needs
2	1.62	Identify other needs
2	1.63	Identify other needs
2	1.64	Identify other needs
2	1.65	Identify other needs
2	1.66	Identify other needs
2	1.67	Identify other needs
2	1.68	Identify other needs
2	1.69	Identify other needs
2	1.70	Identify other needs
2	1.71	Identify other needs
2	1.72	Identify other needs
2	1.73	Identify other needs
2	1.74	Identify other needs
2	1.75	Identify other needs
2	1.76	Identify other needs
2	1.77	Identify other needs
2	1.78	Identify other needs
2	1.79	Identify other needs
2	1.80	Identify other needs
2	1.81	Identify other needs
2	1.82	Identify other needs
2	1.83	Identify other needs
2	1.84	Identify other needs
2	1.85	Identify other needs
2	1.86	Identify other needs
2	1.87	Identify other needs
2	1.88	Identify other needs
2	1.89	Identify other needs
2	1.90	Identify other needs
2	1.91	Identify other needs
2	1.92	Identify other needs
2	1.93	Identify other needs
2	1.94	Identify other needs
2	1.95	Identify other needs
2	1.96	Identify other needs
2	1.97	Identify other needs
2	1.98	Identify other needs
2	1.99	Identify other needs
2	1.100	Identify other needs
2	1.101	Identify other needs
2	1.102	Identify other needs
2	1.103	Identify other needs
2	1.104	Identify other needs
2	1.105	Identify other needs
2	1.106	Identify other needs
2	1.107	Identify other needs
2	1.108	Identify other needs
2	1.109	Identify other needs
2	1.110	Identify other needs
2	1.111	Identify other needs
2	1.112	Identify other needs
2	1.113	Identify other needs
2	1.114	Identify other needs
2	1.115	Identify other needs
2	1.116	Identify other needs
2	1.117	Identify other needs
2	1.118	Identify other needs

WBS Activity

Equipment Weekly Recap

Week Ending: 07/05/2015

110731 US Highway 2

[illegible]

Fig. 18

Equipment Weekly Cost Detail

[illegible]

Fig. 19

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Cost Report

Cost Report

Period: 06/15/2015 - 06/15/2015

11073 US 75 Collin County

WBS Element Item & Desc.	Entered This Period	Actual This Period	Variance This Period	Current Budget Unit	Entered This Period Unit	Planned Period Unit	Variance
11073 US 75 Collin County 1.1 Form and Work Overhead							
WBS Element Qty (LP)	600.00						4661.00
Labor	10,827.06	4,208.40	6,618.66	18.05	7.01		
Equipment	14,604.43	430.20	15,034.63	23.34	0.72		
Total Cost	24,831.49	5,508.60	19,322.89	41.39	7.73		
Work Hours	422.80	120.00	302.80				
Average Rate Per Work Hour	25.61	35.07	-9.46				-1,761.01
PF							
11073 US 75 Collin County 1.1 Traffic Control							
WBS Element Qty (MON)	1.03						6.28
Labor	9,874.33	3,288.16	6,586.17	9,555.82	3,182.00		
Equipment	14,861.87	322.06	15,183.93	14,382.47	311.67		
Total Cost	24,736.20	4,112.28	20,623.92	23,938.29	3,493.67		
Work Hours	400.00	88.00	312.00				
Average Rate Per Work Hour	24.60	32.37	-7.68				-186.00
PF							
Total For Project Direct							
Labor	20,701.39	7,496.56	13,204.83				
Equipment	28,866.30	752.26	28,114.04				
Total Cost	49,567.70	9,659.36	39,908.34				
Work Hours	822.80	208.00	614.80				
Average Rate	25.16	36.84	-11.68				-208.00
PF							
Total For All Rows							
Labor	20,701.39	7,496.56	13,204.83				
Equipment	28,866.30	752.26	28,114.04				
Total Cost	49,567.70	9,659.36	39,908.34				
Work Hours	822.80	208.00	614.80				
Average Rate	25.16	36.84	-11.68				-208.00
PF							

Fig. 20

17/40

Timekeeper Daily Report

Timekeeper Daily Report Date : 06/15/2015

Weather	Wind Dir	Wind Spd	Temp	Humidity	Dew Pt	Clouds	30 C	Cost/Total for the Day	Entered	Actual	Variance	Planned	Variance
987715 Appoline Ignacio	Info : Partly Cloudy Humidity : 61.0 Wind Spd : 7.0	Dew : 71 Gust : 0.0 Dirctn: South East						Work Hours : 205.70 Equip Hours : 20.00 PF : 0.25	205.70	52.00	153.70		52.00
Comments of The day: It today was a very productive day I got quite a lot of work done but then came along and it went to													
Activity # : 11073.18.042203.14.A001													
Description : From Overhang													
Activity Comments													
Photos													
Activity # : 11073.34.050201.10.A001													
Description : Traffic Control Crew (Full Tim													
Activity Comments													
Photos													
Quantity :													
Work Hours :													
Equip Hours :													
PF :													
Unit / Hour :													
Hour / Unit :													
Quantity :													
Work Hours :													
Equip Hours :													
PF :													
Unit / Hour :													
Hour / Unit :													

Fig. 21

18/40

Employee Signout Report

Period : 06/29/2015 - 06/29/2015

Employee Signout Report

110731 US Highway 2

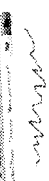



Employee	Work Date	Reported Hours	Current Hours	Adjusted Hours	Signature
6/29/2015					
Signout Date :	6/29/2015 2:26:50 PM	10.00	10.00	10.00	
Occupation # :	500107	Shift End : 6/29/2015 5:30:00 PM		GPS Location :	98051 Arizona Stanley Occ: 500107 6/29/2015
6/29/2015					
Signout Date :	6/29/2015 2:27:22 PM	10.00	10.00	10.00	
Occupation # :	500302	Shift End : 6/29/2015 6:30:00 PM		GPS Location :	166386 California, John Occ: 500302 6/29/2015
6/29/2015					
Signout Date :	6/29/2015 2:27:46 PM	10.00	10.00	10.00	
Occupation # :	500309	Shift End : 6/29/2015 5:30:00 PM		GPS Location :	172017 Tennessee, Mary Occ: 500309 6/29/2015
6/29/2015					
Signout Date :	6/29/2015 2:27:51 PM	6.00	6.00	6.00	
Occupation # :	305497	Shift End : 6/29/2015 5:30:00 PM		GPS Location :	278256 Florida, Raymond Occ: 305497 6/29/2015

Fig. 22

Project Assignment Report

Project Assignment Report 110731 - US Highway 2

Empl #	Employee Name	Role #	Description	Username	Valid From	Valid To
278269	Florida, Raymond	ds	discipline superintendent	SMETHJO	12/29/2014	12/31/9999
175095	Texas, Samuel	pe	project engineer	TALLUCIS	12/29/2014	12/31/9999
278269	Florida, Raymond	tk	turnkey project	SMETHJO	12/29/2014	12/31/9999
Code	Name	Occupation / Status			Valid From	Valid To
Timekeeper: Florida, Raymond						
Field Engineer: Texas, Samuel						
165889	California, John	Truck Driver Transit - Mj			12/29/2014	12/31/9999
172617	Tennessee, Mary	Operator, Front Loader			12/29/2014	12/31/9999
278269	Florida, Raymond	Superintendent			12/29/2014	12/31/9999
98801	Arizona, Stanley	Operator Batch Plant			12/29/2014	12/31/9999
D2 3957	Ford F250 XL Single Cab 4x2 Pickup G311	Available - working condition			12/25/2014	12/31/9999
37 0125	John Deere CT322 Skid Steer Loader D07	In Use			12/25/2014	12/31/9999
37 0134	CAT 966GII Loader D04	In Use			12/25/2014	12/31/9999
42 0154	3LG 4025 40' Manlift D06	Available - working condition			03/25/2015	12/31/9999
11073	US 75 Collin County					
110731	US Highway 2					

Fig. 23

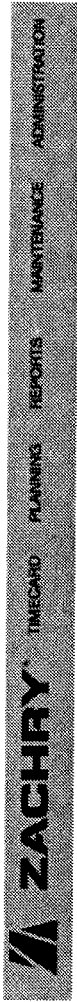
Time Use Report

Employee	Total	Pair	SIGNATURE	Spec. Total	
				sq	ft
110731 14833 A001 Haul Concrete - Mixer Truck					
15003 99 10 3001 A001 Project Manager					
110731 14831 A001 Stockpile Aggregate					
148380					
Calabria, John					
172017					
Tennessee, Marj					
278289					
Perrine, Raymond					
989301					
Alcorn, Stanley					
Equipment					
624 0067					
Ford F550 XL Single Cab 4x2 P					
20-0374					
14 P885W 485 CPM Ar Comp 035					
37-0125					
Zinc Dams CF322 Snd Shovel					
37-0104					
CAT 668R Loader D34					
42-0164					
ALG 402S 40 Vanish D99					

Total Labor: _____
 Total Equipment: _____
 External Storage: _____

Fig. 24

Maintenance



Maintenance List


- Employee Photo
- Equipment Photo by Piece
- Equipment Photo by Class

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Fig. 25

Administration

**ZACHRY**

TIMECARD

PLANNING

REPORTS

MAINTENANCE

ADMINISTRATION

Administration List

- Management
- Resource
- Authorized Project
- Organization
- System Region
- Zero Hour
- Local Year
- Equipment View
- File Photo
- Project

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Fig. 26

Definitions

CHANGE	
Time Keeper -	Can only see and edit their Time
	Submit (Open to Review)
Field Engineer -	
	Can See and Edit his assigned Time Keepers
	Submit (Open to Review)
	Submit (Review to Final)
	Submit (Review back to Open)
Project Engineer -	
	Can See and Edit All Time Keepers
	Submit (Open to Review)
	Submit (Review to Final)
	Submit (Review back to Open)
Payroll Admin -	
	Can See and Edit All Time Keepers
	Submit (Open to Review)
	Submit (Review to Final)
	Submit (Final back to Review)
	Submit (Review back to Open)
DISPLAY	
Discipline Superintendent -	
	Can Only See his assigned Time Keepers
Project Manager - (Project Manager / Superintendent)	
	Can View all Time Keepers

Fig. 27

24/40

zmtc

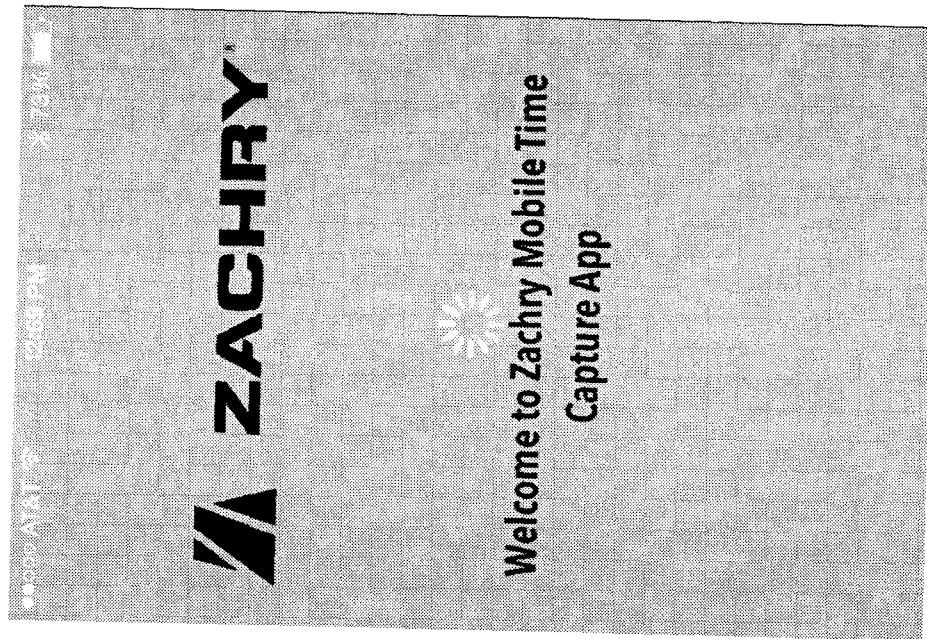


Fig. 28

July 1, 2015 at 8:51 AM

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Setup and Configuration

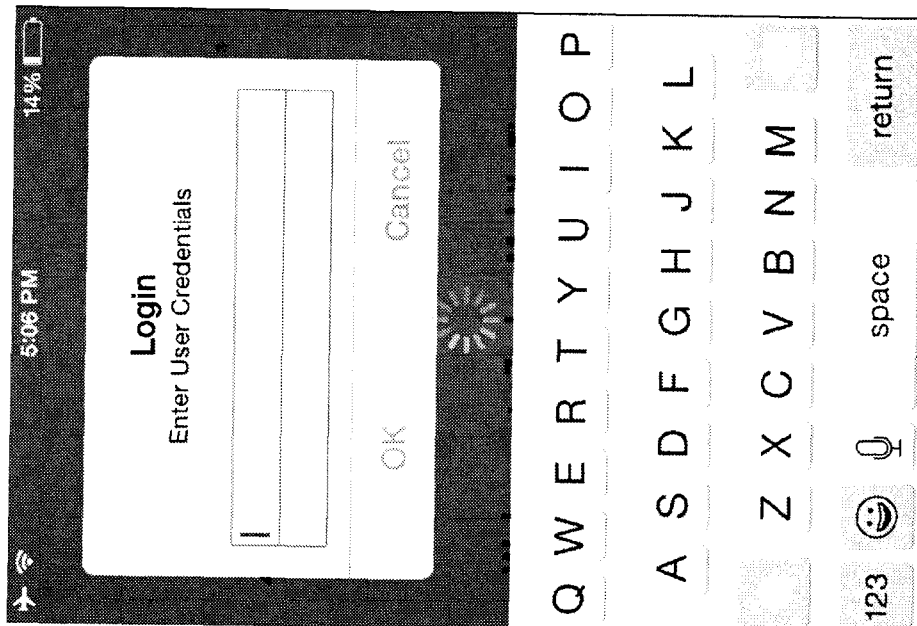


Fig. 29

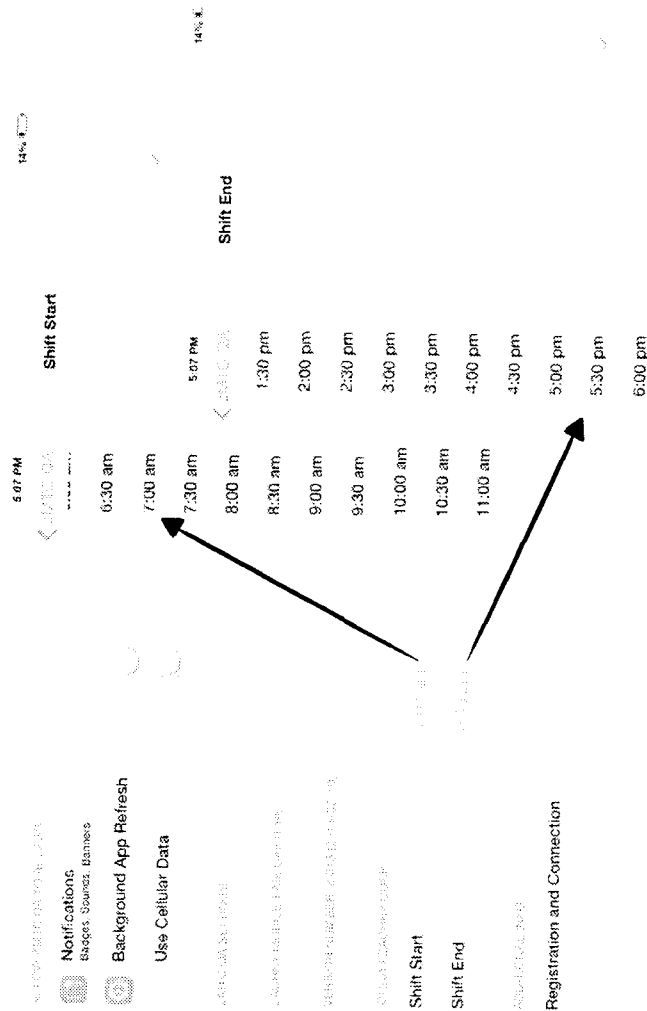


Fig. 30

Home Screen for a day

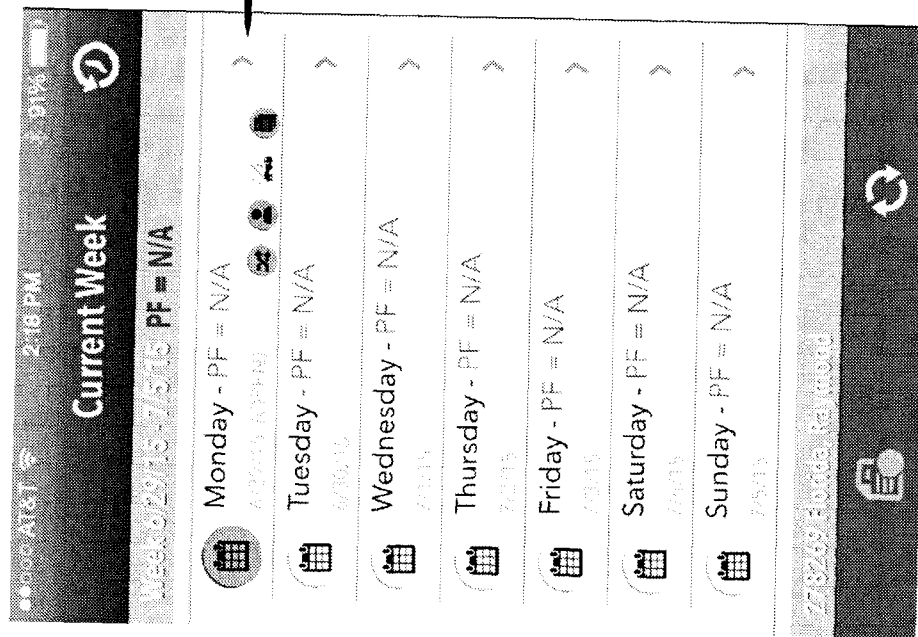


Fig. 31

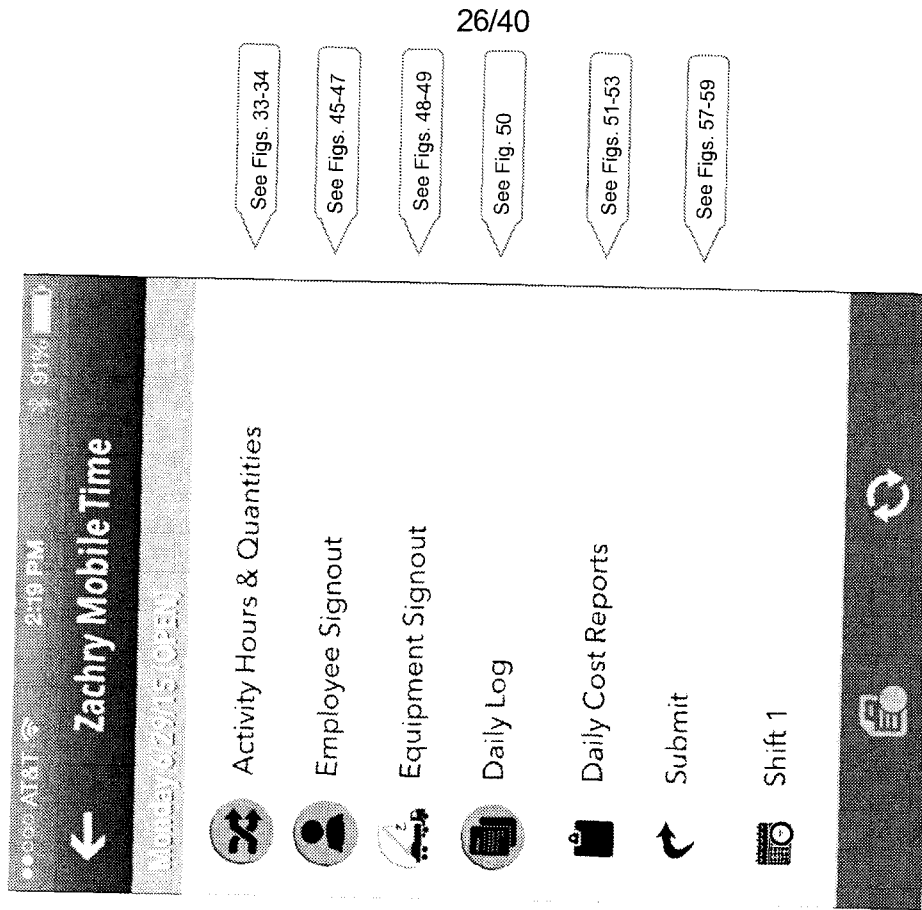


Fig. 32

Charge Codes

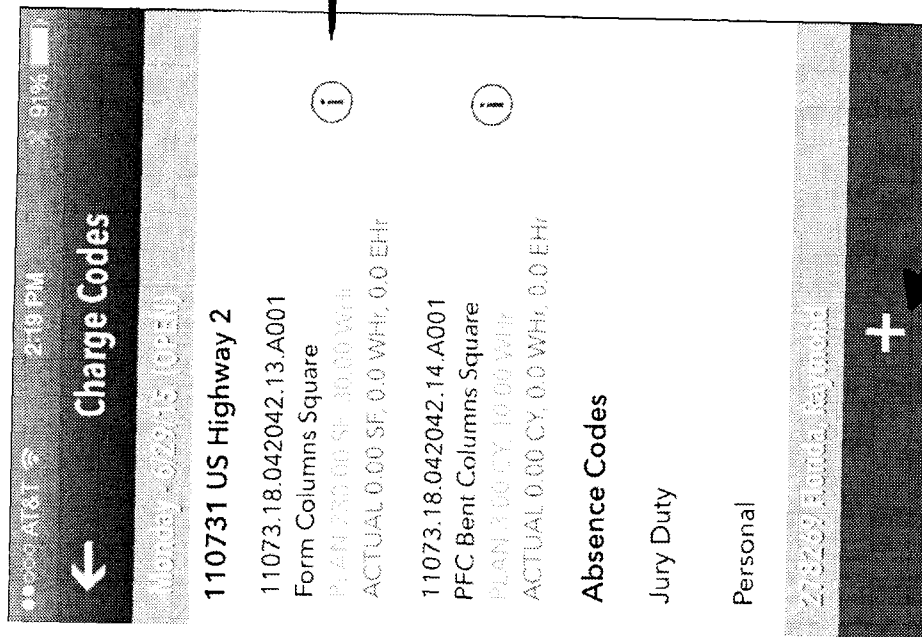


Fig. 33

See Figs. 41-42

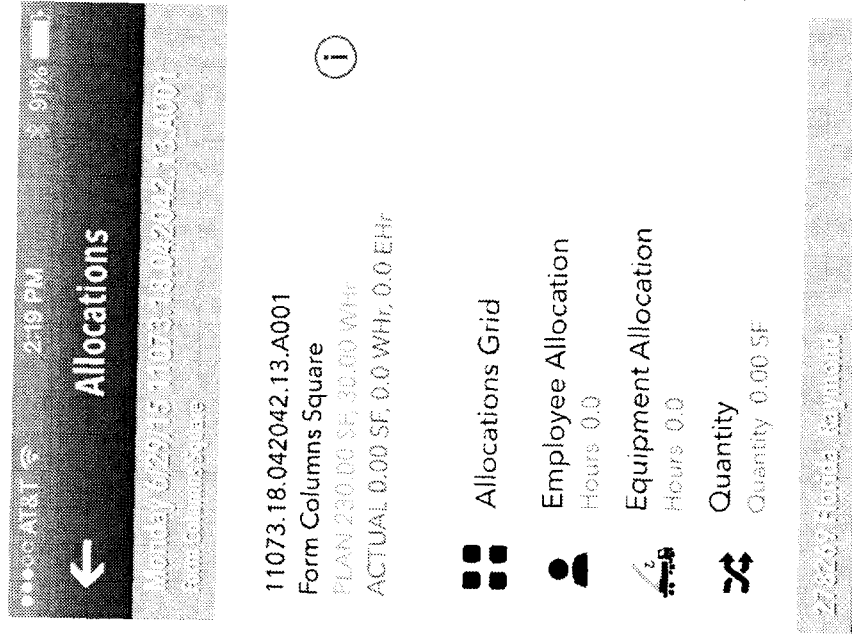


Fig. 34


See Figs. 37-38

See Figs. 39-40

See Figs. 41-42

See Figs. 43-44

Add Charge Codes

- 1. Search any value contained in the Code or description
- 2. Click Activity
- 3. Select Element (Location)
- 4. Click 

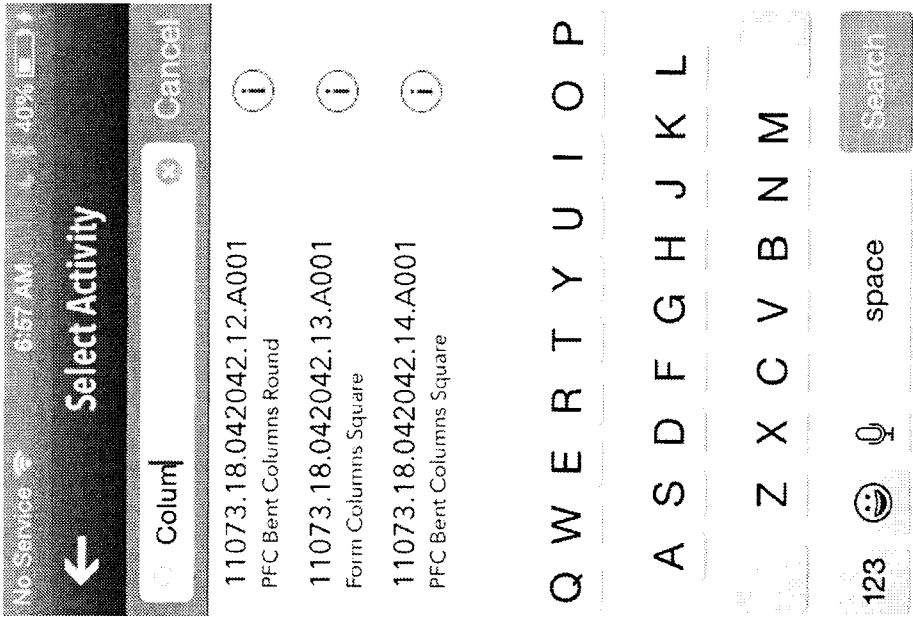


Fig. 35

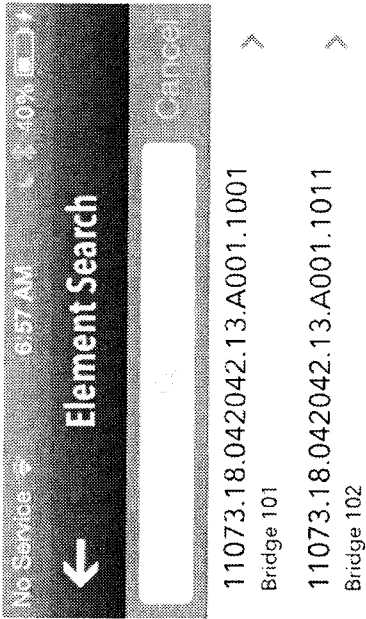


Fig. 36

Allocation Grid

1. Enter hours for each Employee and Equipment
2. Click 





AT&T 5 2:25 PM 91% ← Allocations Grid	
Monday 6/29/15 (09:30)	
11073.18.042042.13.A001 Form Columns Square PLAN 230.00 SF, 30.00 WHr ACTUAL 200.00 SF, 22.0 WHr, 12.0 EHR	
Employee +	22.0
 98801 Arizona, Stanley 6.0 Allocated, 0.0 Worked, 6.0 Remaining	6.0
 169389 California, John 6.0 Allocated, 0.0 Worked, 6.0 Remaining	6.0
 278269 Florida, Raymond 4.0 Allocated, 0.0 Worked, 4.0 Remaining	4.0
 172017 Tennessee, Mary 6.0 Allocated, 0.0 Worked, 6.0 Remaining	6.0

Fig. 37





Equipment +	12.0
 02-0957 Ford F250 XL Single Cab 4X... 6.0 Allocated, 0.0 Worked, 6.0 Remaining	6.0
 37-0125 John Deere CT322 Skid Stee... 0.0 Allocated, 0.0 Worked, 0.0 Remaining	0.0
 37-0134 CAT 966GII Loader D04 0.0 Allocated, 0.0 Worked, 0.0 Remaining	0.0
 42-0154 JLG 400S 40' Manlift D06 6.0 Allocated, 0.0 Worked, 6.0 Remaining	6.0

Fig. 38

Employee Allocation

AT&T 3:09 PM 98%

← Employees

Monday 6/29/15 11:07:18 AM 13.A001
Earth Collieries Square

98801
Arizona, Stanley ✓

10.0 Allocated, 10.0 Worked, 0.0 Remaining

169389
California, John ✓

10.0 Allocated, 10.0 Worked, 0.0 Remaining

278269
Florida, Raymond

8.0 Allocated, 8.0 Worked, 0.0 Remaining

172017
Tennessee, Mary

10.0 Allocated, 10.0 Worked, 0.0 Remaining

Allocated = 38.0, Worked = 38.0, Remaining = 0.0

+

1. Select 1 or more

2. Click

3. Enter Hours Worked

4. Click

Fig. 39

AT&T 3:09 PM 98%

← Employee Allocation

Monday 6/29/15 11:07:18 AM 13.A001
Earth Collieries Square

Multiple Selected

Total Hours Worked Today 10.0

Remaining Hours to allocate 0.0

Hours Worked on this Activity 8.0

Fig. 40

Equipment Allocation

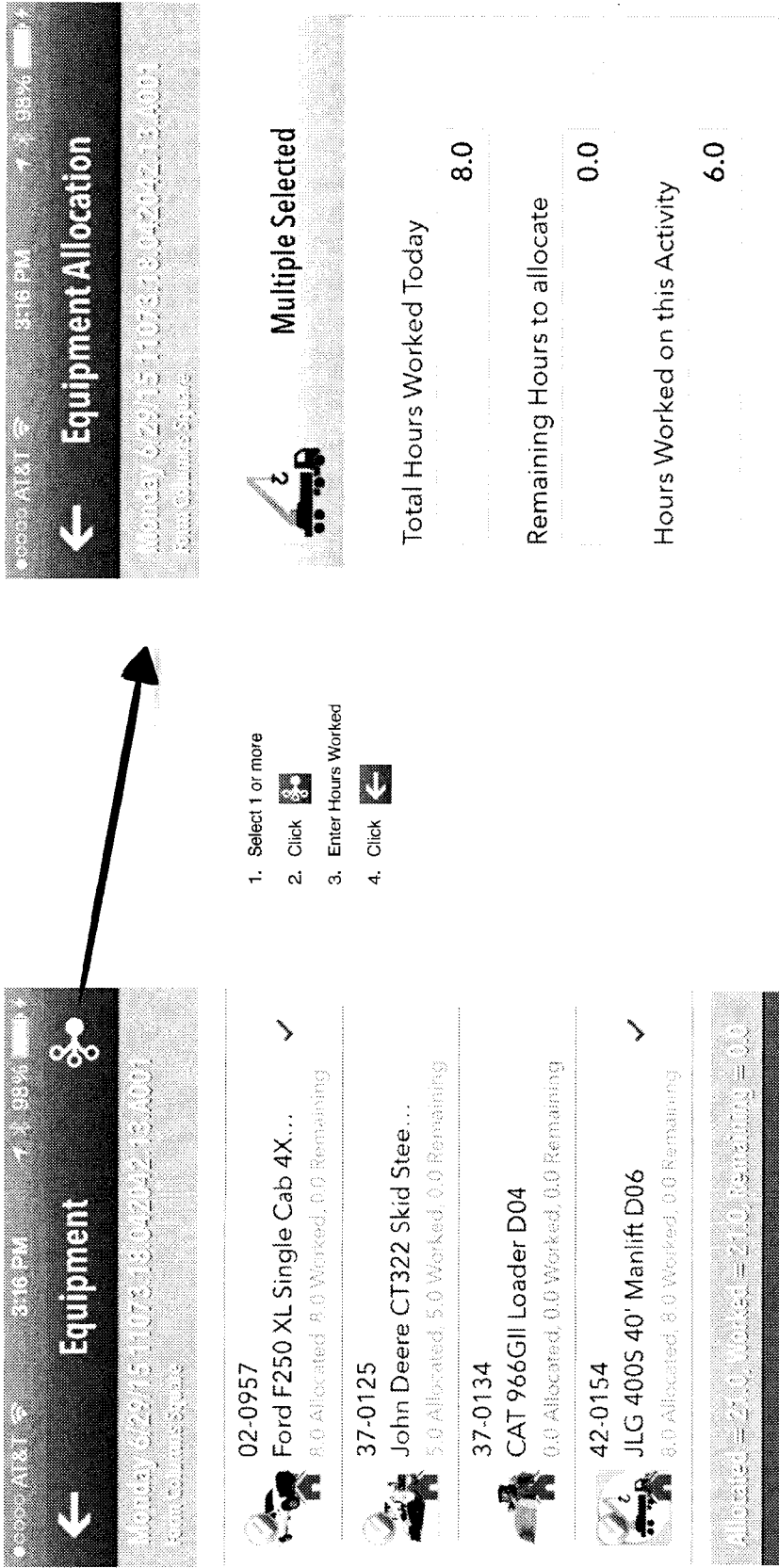





Fig. 41

Fig. 42

Quantity

- 1. Select Element
 - 2. Enter Progress Quantity
 - 3. Enter Description of Work
 - 4. Add Photos 
 - 5. Click 
- 

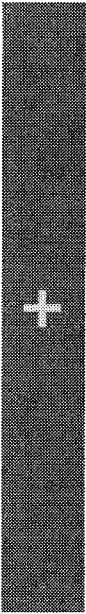
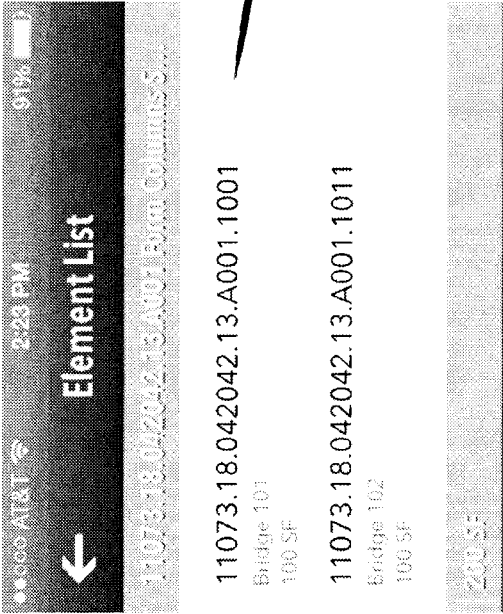


Fig. 43

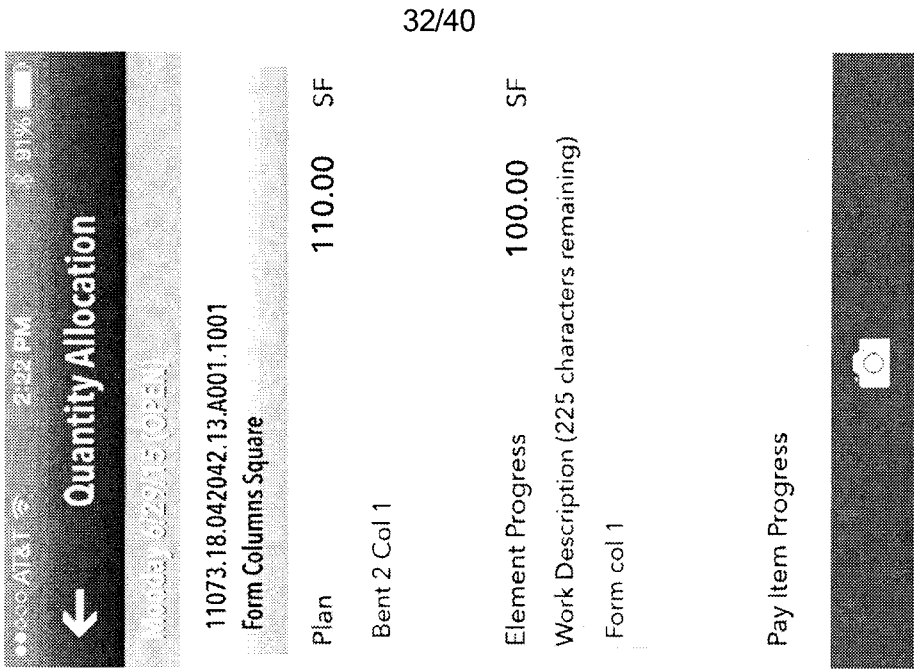


Fig. 44

Employee Signout

1. Select Employee
2. Enter Hours Work Today
3. Click 

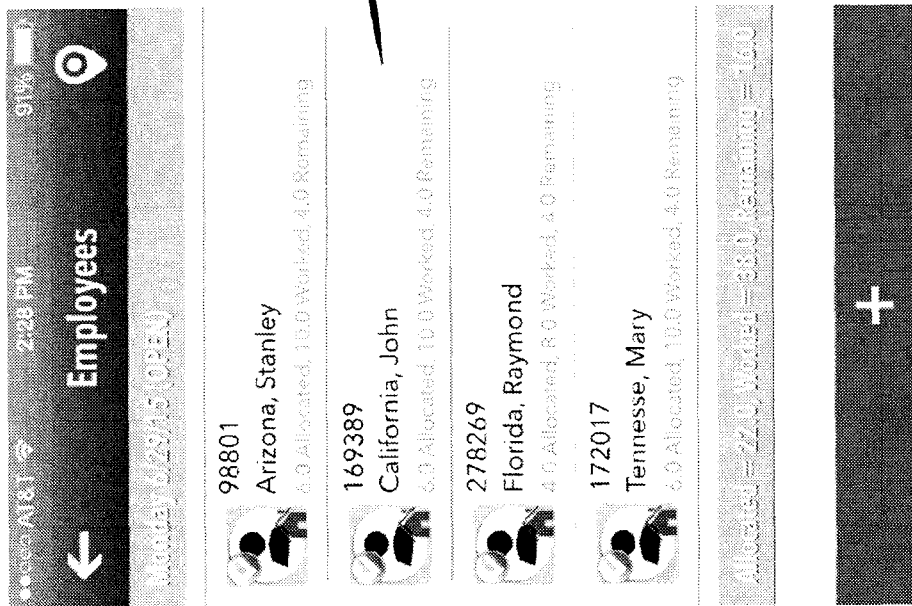


Fig. 45

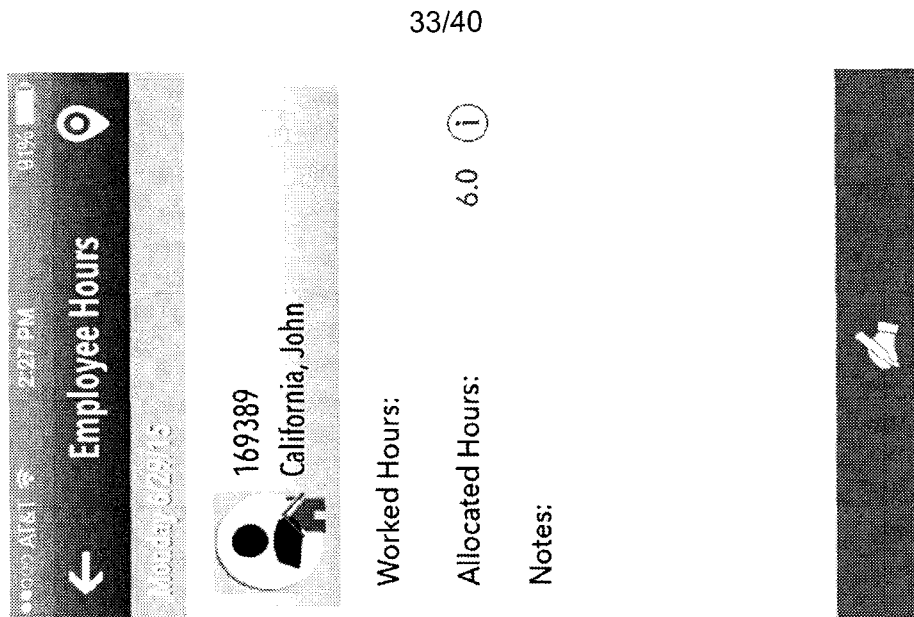


Fig. 46

Employee Signout


Monthly 06/29/15 IL-278269 Florida, Raymond	
	169389 California, John
278269	Florida, Raymond
Worked Hours: 10 hours Were you injured?	Yes No
<div> <input type="text"/> </div>	
Date: 06-30-2015 Time: 03:41 PM GPS:	
<input type="checkbox"/> 169389 California, John is unable to sign.	
<div> <input type="button" value="Cancel"/> <input type="button" value="Save"/> </div>	

Fig. 47

Equipment Signout

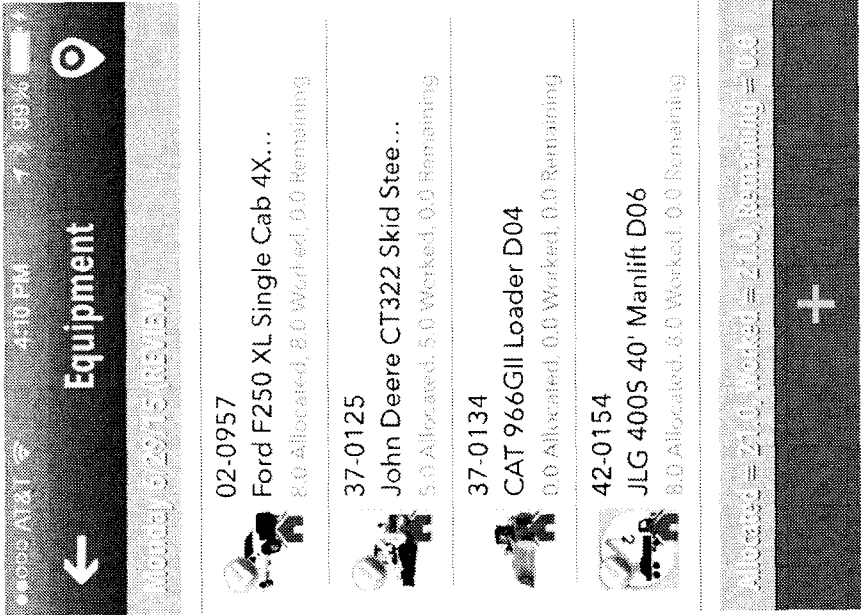


Fig. 48

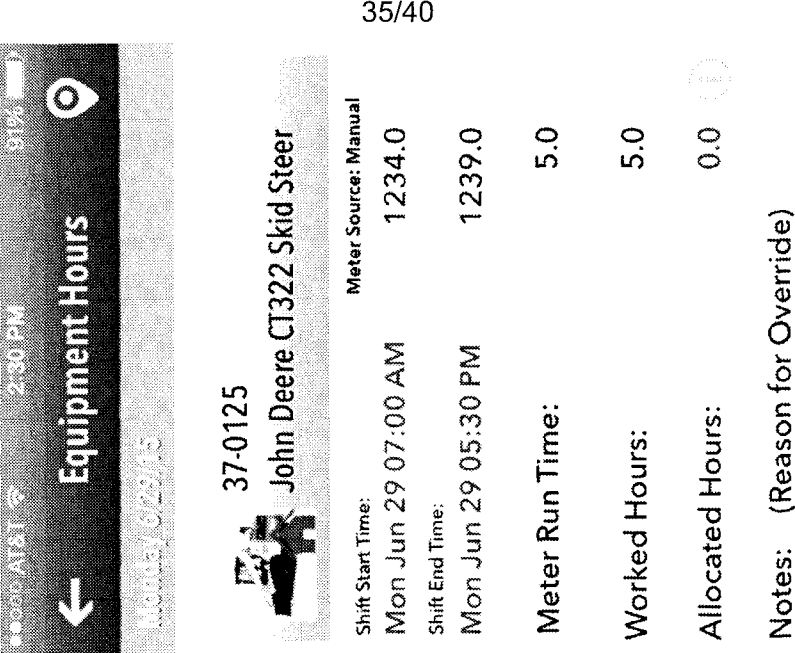
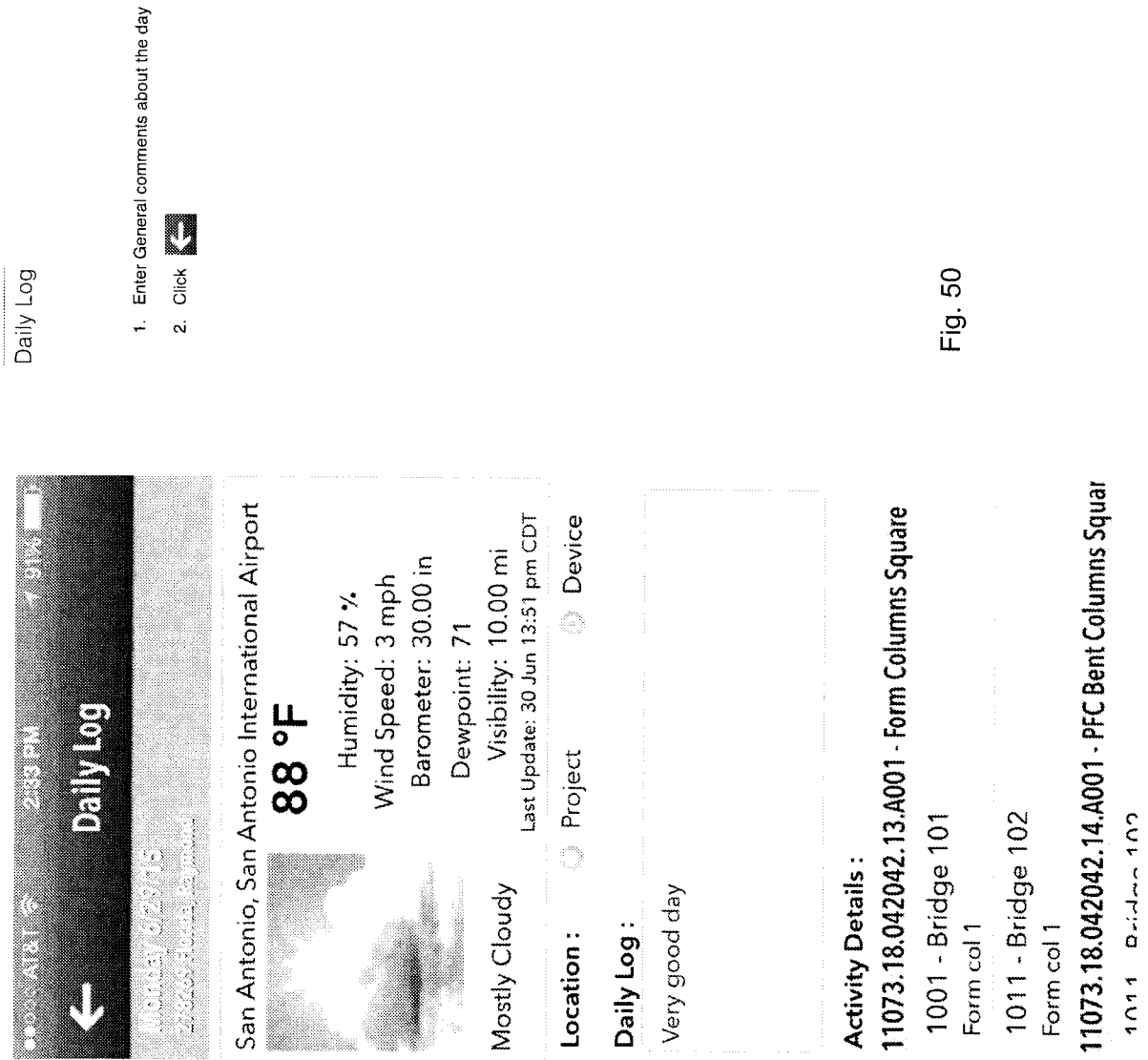


Fig. 49



Daily Cost (TimeKeeper View)

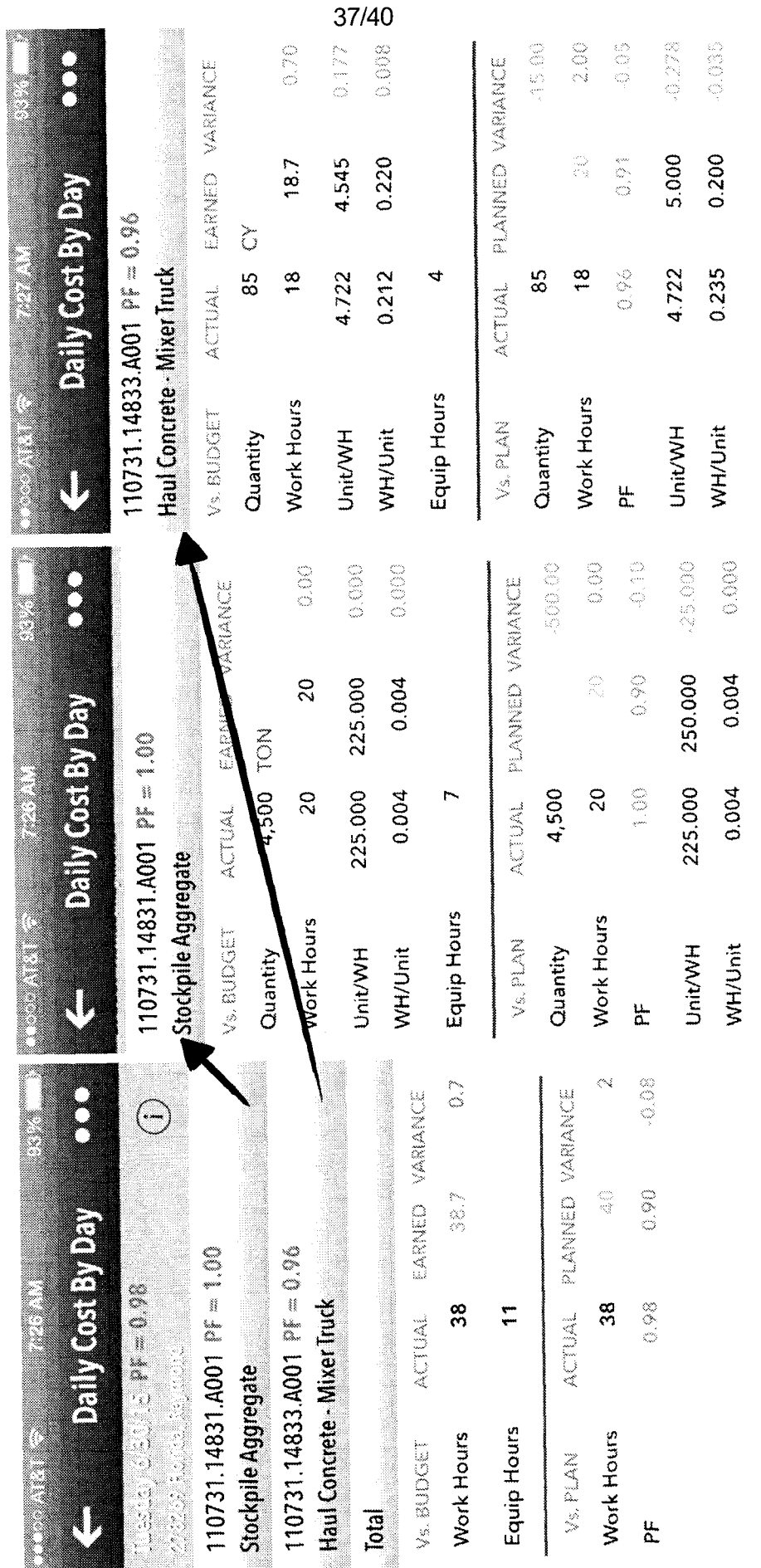


Fig. 51

Fig. 52

Fig. 53

Daily Cost (Engineer View)

No Service 7:28 AM 56%

Daily Cost By Day

110731.14831.A001 PF = 0.98
07/28/2015 07:28 AM

①

110731.14831.A001 PF = 1.00
Stockpile Aggregate

110731.14833.A001 PF = 0.96
Haul Concrete - Mixer Truck

Total

Vs. BUDGET	ACTUAL	EARNED	VARIANCE
Work Hours	38	38.7	0.7
Equip Hours	11		
Labor \$	766.40	932.66	166.26
Equip \$	428.34	2751.89	2323.55
Total \$	1194.74	3684.55	2489.81

Vs. PLAN	ACTUAL	PLANNED	VARIANCE
Work Hours	38	40	2
PF	0.98	0.90	-0.08

Fig. 54

No Service 7:29 AM 57%

Daily Cost By Day

110731.14831.A001 PF = 1.00
Stockpile Aggregate

Vs. BUDGET	ACTUAL	EARNED	VARIANCE
Quantity	4,500	20	0.00
Work Hours	20	20	0.00
Unit/WH	225.000	225.000	0.000
WH/Unit	0.004	0.004	0.000
Equip Hours	7		
Labor \$	524.40	434.02	-90.38
Equip \$	368.34	1937.16	1568.82
Total \$	892.74	2371.19	1478.45

Vs. PLAN	ACTUAL	PLANNED	VARIANCE
Quantity	4,500		-500.00
Work Hours	20	20	0.00
PF	1.00	0.90	-0.10
Unit/WH	225.000	250.000	-25.000
WH/Unit	0.004	0.004	0.000

Fig. 55

No Service 7:29 AM 57%

Daily Cost By Day

110731.14833.A001 PF = 0.96
Haul Concrete - Mixer Truck

Vs. BUDGET	ACTUAL	EARNED	VARIANCE
Quantity	85	85	0.00
Work Hours	18	18.7	0.70
Unit/WH	4.722	4.545	0.177
WH/Unit	0.212	0.220	0.008
Equip Hours	4		
Labor \$	242.00	498.63	256.63
Equip \$	60.00	814.73	754.73
Total \$	302.00	1313.37	1011.37

Vs. PLAN	ACTUAL	PLANNED	VARIANCE
Quantity	85		-15.00
Work Hours	18	20	2.00
PF	0.96	0.91	-0.05
Unit/WH	4.722	5.000	-0.278
WH/Unit	0.235	0.200	-0.035

Fig. 56

38/40

Submit

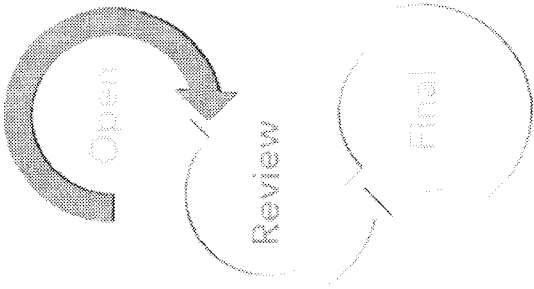
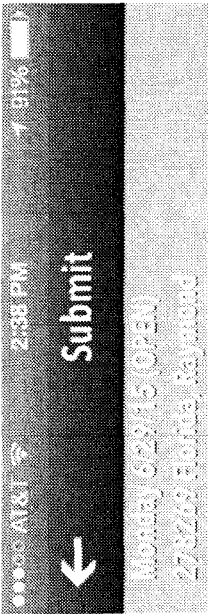


Fig. 57

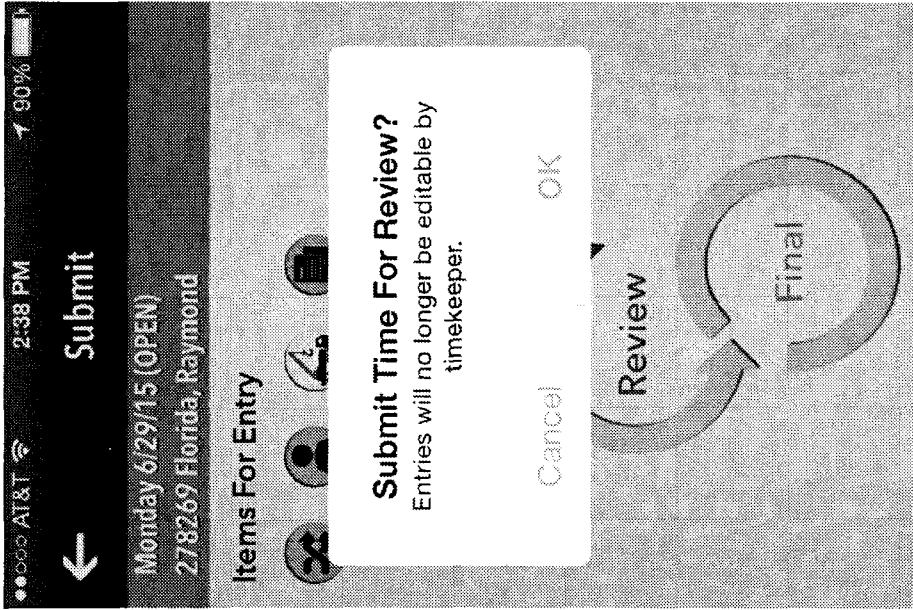


Fig. 58

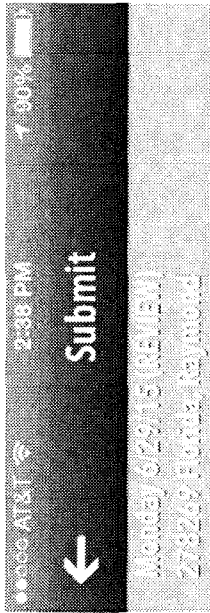


Fig. 59

Definitions

- CHANGE

Time Keeper -

Can only see and edit their Time
Submit (Open to Review)

Field Engineer -

Can See and Edit his assigned Time Keepers
Submit (Open to Review)
Submit (Review to Final)
Submit (Review back to Open)

Project Engineer -

Can See and Edit All Time Keepers
Submit (Open to Review)
Submit (Review to Final)
Submit (Review back to Open)

Payroll Admin -

Can See and Edit All Time Keepers
Submit (Open to Review)
Submit (Review to Final)
Submit (Final back to Review)
Submit (Review back to Open)
- DISPLAY

Discipline Superintendent -

Can Only See his assigned Time Keepers

Project Manager - (Project Manager / Superintendent)

Can View all Time Keepers

Fig. 60

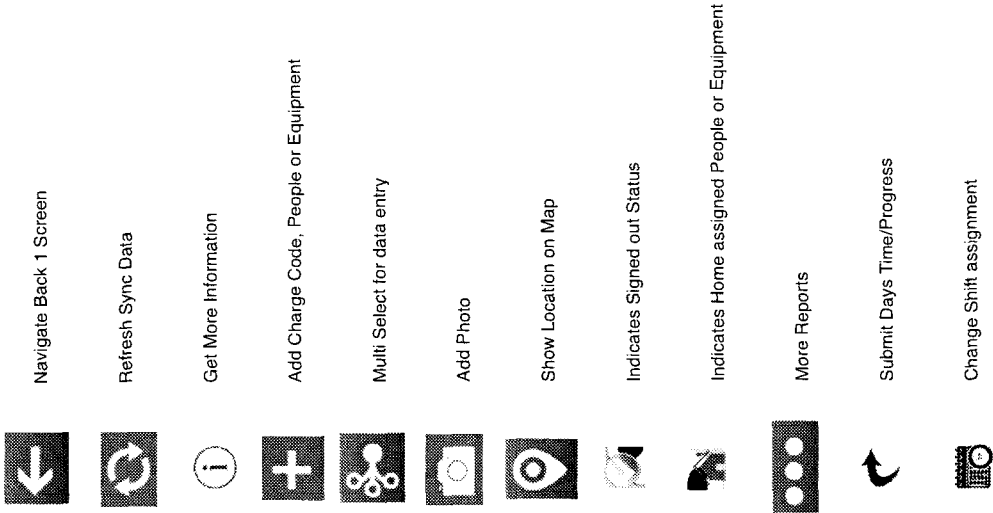


Fig. 61

Functional Overview

