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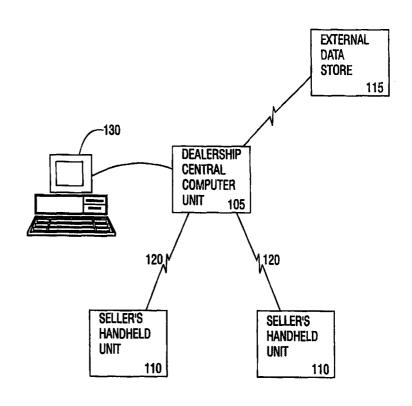
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(54) Title: PORTABLE SALES PRESENTATION SYSTEM WITH SELECTIVE SCRIPTED SELLER PROMPTS

(57) Abstract

A handheld computer unit for use by, e.g., a car sales person (seller) prompts the seller with a standard script to be followed at each step in the process after a prospect enters a dealership. The prospect's response to the scripted questions is used to identify the prospect's particular interests of a general nature, e.g., safety, and of a specific nature, e.g., trailer towing capacity. When either a general or specific interest is identified, the seller is prompted to tailor the conversation to address the prospect's interests. Among other things, the handled unit can perform functions such as (i) permitting the seller to retrieve useful information such as inventory availability from a sales information data store; (ii) displaying option-sensitive prompts to aid the seller in discussing specific vehicles under consideration; (iii) accessing remote communications links to external data sources to obtain information on credit-worthiness of the prospect, financing terms, and availability; (iv) displaying motivational information such as the percentage likelihood of consummating the sale successfully; (v) providing a communications link with management personnel.



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PORTABLE SALES PRESENTATION SYSTEM WITH SELECTIVE SCRIPTED SELLER PROMPTS

1. BACKGROUND OF THE INVENTION

1.1 Cross-Reference to Related Application

This application is a continuation in part of co-pending "parent" application Serial No. 08/587,276, filed January 18, 1996, which is incorporated by reference in its entirety.

1.2 Source Code Appendix

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The microfiche appendix filed herewith contains computer-program source code and database information for an illustrative implementation of the invention. The source code is copyrighted and is the property of the assignee of this application. Authorization is granted to make copies of the source code in conjunction with making facsimiles of this application and any patent(s) issuing thereon, but all other rights are reserved.

1.3 Introduction

The cost of any goods or services that are sold include costs of marketing. Every item (tangible or intangible) that is sold has included in its costs, the costs of "selling" it. Millions of people are employed in "selling" and hundreds of millions of man-hours are expended in direct face-to-face "selling" every year in the United States. The cost of "selling" is every bit as real a part of the cost of an item or service as is the direct labor cost involved in manufacturing the item or providing the service.

It is generally estimated that less than 10 percent of a salesperson's total time is spent actually "selling" — i.e. the direct face-to-face contact with a prospective buyer. Therefore the efficiency of the face-to-face sales process is directly related to the quality with which the face-to-face contact is carried out.

The present invention relates to a computer system that addresses some common information-flow problems in a large "industry," namely the sales process. The computer system organizes specific information to assist salesmen or saleswomen (referred to generically as "sellers") and management in making a presentation to a potential purchaser ("prospect"), in a methodical and consistent manner. Use of the system by a seller produces a number of practical

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benefits, including a more effective matching of the prospect's needs to one or more specific products or services to the needs of the prospect, as well as faster determination of appropriate financing arrangements. This in turn results in a more satisfactory experience for the prospect and better on-the-job training for an inexperienced seller, both of which lead to more effective utilization of capital by the seller or his or her employer.

In a nutshell, the computer system reduces costs associated with selling, resulting in exactly the same benefits — lower cost and more effective utilization of capital — as systems which reduce costs associated with research, development, design, manufacturing, maintenance, etc.

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1.4 Human-Factors Problems in Large-Volume Sales Organizations

The sales process can be usefully thought of as an interaction between a prospect and a seller. When performed correctly, the process comprises a logical series of exchanges of information between the seller and the prospect, between the seller and management, between management and a credit bureau, etc. The actual steps will vary depending upon the type of product and the industry, but the concept of the sales process being a sequence of definable information exchanges remains the same.

Historically, however, the actual process of selling, when done on a large scale, has been a disorganized one. Some people are thought of as "born sellers" and need little training to be effective. With suitable training, many other individuals can learn the sales process and achieve good results. In large sales organizations such as car dealerships, however, turnover is frequently high. As a result, it is often not possible to count on having a population of sellers who all either are born sellers or have had suitable training. That means that variations in natural ability and training lead to what amount to inefficiencies of scale, with a concomitant reduction in productivity.

Such inefficiencies are not inherent to large-scale sales. A significant weakness of selling on a large scale is the inability to enforce a certain measure of standardization of the sales process on large numbers of sellers so that they consistently utilize proven sales techniques.

Sales efficiency (defined here as the ratio between sales consummated to prospective buyers dealt with) improves dramatically when sellers record sufficiently complete data on sales prospects to achieve other goals, such as follow-up communication by phone or mail with those prospects that did not make a purchase, correct determination of closing ratios for each individual seller, or analysis of the advertising source that initially captured the prospect's attention. Inefficient sellers can be given additional training or, if necessary, weeded out when correct determination of sales efficiency ratios for individual sellers can be made accurately, quickly, and with reduced overhead. Advertising efficiency (defined here as the ratio of advertising dollars spent to the gross sales volume produced) is enhanced by analyzing the advertising sources that initially capture prospect attention.

An illustration of the need for such a system can be seen in a car dealership, an area in which very large dollar volume sales occur and the sales process is sometimes poorly administered. In general, dealerships have several characteristics in common:

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- 1. Due to less-than-perfect (or even virtually non-existent) pre-employment screening, dealerships may hire sellers that lack true sales proficiency, a problem in most types of retail sales operations.
- 2. Due to long hours, Saturday work days, and a poor industry image, car dealerships may suffer from high levels of personnel turnover, particularly in the sales departments (in which 100%+ turnover per year is not uncommon).
- 3. Due to turnover, dealerships are faced with a constant re-training need, which in some cases is poorly accomplished.
- 4. Many dealerships hire experienced sellers from other dealerships on the assumption that they are good at what they do and do not require training, when in fact these experienced sellers may use very poor sales techniques.
- 5. Many dealerships refrain from hiring new, inexperienced sellers because they do not want to make an investment in training or suffer loss of productivity as a new seller comes up to speed.

6. Ironically, dealerships do not want to invest in sales training precisely because turnover is high and the investment would be "wasted" in their view. This tends to produce high failure rates among new sellers.

1.5 Prior Attempts at Standardizing the Sales Process

A scattered few vehicle manufacturers (e.g., Lexus, Infiniti, and Saturn) have spent large amounts of time and money attempting to improve the quality and consistency of procedures to control the sales process. Dealerships that exert control over the vehicle sales process have in general been far more successful than those that have not. Many of these dealerships have elaborate pencil and paper control procedures. Some employ computerized systems, but as far as is known they record data only after the fact.

1.6 Long-Felt Need

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Despite the modest success of these procedures, direct real-time supervision of the sales process has long been recognized as difficult. To be effective, such supervision must take place where the sales presentations are made, i.e., in changing physical locations throughout the dealership, not at a desk or counter where a supervisor can observe. A sales manager's presence during the conversations between the seller and the prospect, however, is likely to undermine the rapport-building that can be critical to the success of the sales process.

The problem is exacerbated by the need for ready communication between the seller and his or her manager, or "control desk." Thus, the need for direct managerial supervision is simultaneously created and made more difficult by the nature of the business. The need is highlighted by the fact that, because considerable advertising dollars are invested in attracting new business to the dealership, each prospect that is handled less than optimally may represent a substantial lost profit opportunity.

2. SUMMARY OF THE INVENTION

A computer system in accordance with the present invention addresses many of these problems, including improvement, standardization, and enforcement of the sales process;

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efficient training of new sellers; and real-time control of the process by management. The system comprises one or more handheld computer units used by sellers that may be linked with a central computer unit. Each dealership decides the exact sequence that it would like its sellers to follow. The handheld unit then prompts the seller with a standard script to be followed at each step in the process after a prospect enters the dealership. The prospect's responses to the scripted questions are used to identify the prospect's motivation (e.g., safety) or specific interest (e.g., trailer towing capacity). Software switches can be used to indicate motivations or specific interests. The switches are monitored during the sales presentation. When a motivation or interest is identified, the handheld unit prompts the seller to introduce information corresponding to the identified interest.

3. BRIEF DESCRIPTION OF THE DRAWINGS

Figure 1 is a block diagram of a system in accordance with the invention.

Figure 2 is a perspective view of a specific embodiment of a handheld unit in accordance with the invention.

Figures 3 through 21 are screen prints of illustrative screen displays created on a handheld unit by a specific implementation of software in accordance with the invention. The screen displays, discussed in more detail below, implement the invention for a car dealership.

Figures 22 through 70 are illustrative scripts used in a specific implementation of the invention for a car dealership. The organization of the scripts is discussed below.

4. DETAILED DESCRIPTION OF SPECIFIC EMBODIMENTS

4.1 Overview of Illustrative Embodiment

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One illustrative embodiment of the invention takes the form of a system for enforcing recording, by a seller, of information about a vehicle-purchase prospect at an automobile dealership. In the interest of clarity, not all features of an actual implementation are necessarily described in this specification, although many additional details of such an implementation can be found in the microfiche appendix. It will of course be appreciated that in the development of any such actual implementation (as in any computer-system development project), numerous

engineering and programming decisions must be made to achieve the developers' specific goals and subgoals (e.g., compliance with system- and business-related constraints), which will vary from one implementation to another. Moreover, attention will necessarily be paid to proper programming practices for the environment in question. It will be appreciated that such a development effort might be complex and time-consuming, but would nevertheless be a routine undertaking of system development for those of ordinary skill having the benefit of this disclosure.

As shown in Figure 1, at its most basic, the illustrative system comprises one or more seller computer units 110 operated by sellers and may also include a central computer 105. The seller computer unit 110 may be of a size suitable to held in a seller's hand, referred to simply as a "handheld" unit, although it may be held in the seller's hand, used on a table or on the seller's lap, suspended from a strap around the seller's neck, etc. The illustrative examples discussed below all involve such handheld units. Alternatively, the seller computer unit 110 may comprise a fixed unit, e.g., a desktop computer with suitable programming.

The handheld computer unit 110 manages a sales-information data store, utilizing any convenient database management system (DBMS) software. This sales-information data store may also be located on the central computer. The external data store(s) are remotely located at places such as vehicle manufacturers, credit bureaus, and credit granting institutions on their computer systems 115.

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4.2 The Sales-Information Data Store

The sales-information data store, which may be maintained at or by the handheldz computer unit 110, or at the central computer 105, or both, includes a number of specific databases. Virtually any of the databases referred to herein can be either local databases on the handheld unit (updated periodically from a central computer or other data store, e.g., via a serial or parallel cable, a network connection, a radio link, or an infrared link) or remote databases located on the central computer, accessed through a conventional disk search or through an on-line query. Some or all of the databases may be combined if desired into a single complex

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database, as will be recognized by those of ordinary skill having the benefit of this disclosure. The databases include:

- (1) a vehicle-inventory information database, which can include both a dealer's database as well as those vehicles in the inventory of other dealerships in a commonly owned group of dealerships. Inventory information is valuable when the seller cannot locate the particular item sought by the prospect;
- (2) a customer database, containing conventional information about customers who have made purchases, enabling the seller to identify a prospect as a valuable repeat customer if one should return to the dealership;

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- (3) a prospect database, likewise containing similar information about prospects who have visited the dealership. With this information, management can determine if there is a pattern in the point at which sales processes are breaking down, or whether a certain seller suffers from very poor sales efficiency. Very importantly by interrogating this database a prospect can be identified as a returning prospect. A returning prospect, known in the auto industry as a "be-back" prospect, has a percentage likelihood of successful consummation of sale that is easily triple that of a prospect on a first time visit. The reason for this is that a "be-back" prospect has completed his or her shopping process and is now ready to make a purchase. For this reason a "be-back" prospect is especially valuable and deserves special attention. Further, the availability of such information saves the time involved in re-entry of data if the prospect returns to the dealership at a later date;
- (4) a pending-transaction database, referred to colloquially herein as a "deal" database. Typically a record is started in the pending-transaction database when the first actual offer is made to or by the prospect. Stored information on pending transactions allows managers to monitor sales transactions as they are taking place, enabling them to insert themselves into the sales process if a deal begins to turn sour; and
- (5) control-record information, which can provide, for example: data on financing and leasing plans; data on taxes and fees that would apply to the particular sale; information on other products or services frequently sold in conjunction with the desired purchase item,

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information on commission rates that apply to various components of the sale, or the sequence and content of each step in the sales process.

4.3 External Data Stores

Useful information may be contained within databases at one or more external data stores 115 such as manufacturers, credit bureaus, and credit-granting institutions. For example, vehicle manufacturers commonly maintain real-time updated databases of vehicles on order, in production, in transit, and in the inventories of all dealerships nationwide. When a situation is encountered where the dealership does not have on hand the vehicle that the prospect desires, the seller can access this external data store from a handheld computer to see if a suitable unit exists somewhere in the distribution system.

These external data stores may be accessed directly from the handheld unit or through the communications network to the central computer that has a conventional modem attachment to the telephone network to the vehicle manufacturer.

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4.4 The Hand-Held Computer Unit

The handheld computer unit 110, referred to as a handheld unit, may be a custom-designed unit or a suitably programmed subnotebook computer or personal digital assistant (PDA). It may be a stand-alone unit; or it may be designed for use as a smart wireless terminal in a larger system including a central computer unit 105; or it may be designed to operate in either stand-alone or smart-terminal mode at the user's option.

- A) Wireless Link 120: The handheld unit 110 may have a conventional communications interface or link 120 to the central computer unit 105 or to other handheld unit(s) 110, preferably a wireless link 120 to enable user mobility. The wireless link 120 may take the form of, e.g., a radio modem, an infrared beam, or similar devices.
- B) INPUT DEVICE: The handheld unit 110 has a conventional input device operable by the seller for recording data about the prospect, along with suitable conventional programming for managing the input process. The input device may take the form of, e.g., a keyboard; a touchscreen such as those found on many PDAs; a pointing device such as a mouse, trackball, or

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J-stick; or a voice-recognition unit. The input device may also have an audio recording input capability.

- C) TRANSMISSION OF PROSPECT DATA: The handheld unit 110 may include programming for transmitting prospect data to the central computer unit 105 or to other handheld units 110 via the communications link. The prospect data may be transmitted to the central computer unit 105, but may also be retained locally at the handheld unit 110.
- D) SALES INFORMATION REQUESTS: The handheld unit 110 includes programming for interrogating the sales-information data store to obtain information requested by the seller. This may include, e.g., inventory information to determine which cars are in stock or can be obtained quickly.

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- E) DISPLAY: The handheld unit 110 includes a conventional display (e.g., an LCD display) and suitable programming for displaying requested sales information to the seller. As noted above, display of the requested information may be contingent on the seller having entered all required prospect data and complying with steps in the sales communications process that is required by sales management.
- F) LOCAL DATA STORE: The handheld unit 110 may include a local data store (e.g., read-write memory or "RAM," flash memory, or a hard disk drive) for locally storing some or all of the sales information data store. This permits the handheld unit 110 to operate independently of the central computer unit 105 if desired, advantageously reducing wireless communications traffic and permitting use of the handheld unit 110 if the central computer or wireless communications link are inoperable.
- G) EXTERNAL DATA STORE: The handheld unit 110 may access databases at external locations such as the external data store 115 via direct communications or by communications over the wireless link 120 to a central computer 105, which has a conventional communications link over telephone lines to the external data store. The communications link may be a modemtype link or a direct digital connection, e.g., an IDSN line, a T1 or T3 line, etc.

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4.5 Sales Communication Process

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A) SPECIFIED SEQUENCE: The handheld unit 110 includes programming to prompt the seller to perform a specified sequence of steps in a desired sales communication process. The programming may take the form of pre-stored scripts, in a suitable macro-like script language, that are conventionally interpreted by an interpreter (or alternatively are conventionally compiled into executable form) and which, when executed by the handheld unit 110, cause the handheld unit 110 to display appropriate messages on a display.

Different scripts may be used for different sales contexts. For example, a script for an inperson visit by a prospect may prompt the seller to handle the encounter differently than for a telephone inquiry.

The sales communications process(es), and thus the script(s), will normally include obtaining prospect data and recording it in a data store in the handheld unit 110; the scripts preferably take into account the prospect data as it is entered by the seller. For example, if the initial prospect data entered by the seller indicates that the prospect is young, then the programming script may prompt the seller to ask whether the prospect would be interested in a first-time-buyer financing package and to record that prospect data.

- B) PRODUCT PRESENTATIONS: The handheld unit 110 may include programming to display a series of scripted product features and benefits. These scripts may vary based upon the particular product that the prospect is interested in. A comprehensive product presentation is key element of a successful sales process.
- C) RECORDING OF DATA: For greater usefulness of the system, the seller is asked to record the prospect's personal information such as name, address, etc., early in their meeting. As the seller records the information into the handheld unit 110, the information may be conventionally transmitted (on a real-time basis or periodically in a batch) to other handheld units 110 or to the central computer unit 105 for storage in the appropriate database for use in a conventional sales prospect follow-up system. Thus, no matter how the sales transaction ends, the dealership will always have a record of the prospect's visit and can follow-up the visit with a letter or phone call.

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Human factors are a disincentive to comply with recording of prospect data: Since sellers are evaluated on their sales efficiency, they have a disincentive to record data on prospects that do not purchase since this would reflect negatively on their sales efficiency ratios. Historically for this reason sellers in this situation have done a very poor job of collecting prospect data in spite of its obvious usefulness to the dealership.

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- D) INCENTIVES TO COMPLY WITH SALES PROCESS: Notably, the sales-information-request programming of the handheld unit 110 includes one or more program routines to deny access by the seller to the sales-information data store and to the remote communications links to the external data sources, and to display an appropriate reminder message, if the seller has not complied with the specified steps in the sales process. This gives the seller a large incentive both to comply with the process and to record data as required by the process. For example, the program routines may prevent the handheld unit 110 from accessing the vehicle-inventory information database if all required prospect data has not been entered. Alternatively, the routines may permit the handheld unit 110 to obtain the requested data from the sales information data store, but then not permit the data to be displayed until all required prospect data has been entered. As with many of the program routines described for the handheld unit 110, these program routines may equivalently be located in and control the central computer unit 105 to prevent that unit from transmitting requested data to the handheld unit 110.
- E) TIME STAMPS: The illustrative handheld unit 110 includes suitable conventional programming for recording time stamps to identify the time and/or duration of performance of respective steps in the desired sale communication process. The time stamp records are used to record the actual time (either clock time or elapsed time during the sales encounter) at which the seller records specified information. This permits sales management to confirm with reasonable confidence that the seller is in fact performing the appropriate steps in the sales communication process instead of, e.g., recording fabricated or "bogus" data all at once. For example, if the manager sees that a certain seller's tour of the dealership facilities with a prospect lasted only 15 seconds, the manager knows the seller has circumvented that step in the process and can counsel him or her. The time stamps can both be recorded locally at the handheld unit 110 or uploaded to the central computer unit 105 via the communications link for statistical analysis of seller

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performance. Alternatively, the time stamp records can be created at the central computer unit 105 as prospect data and other data are transmitted by the handheld unit 110.

F) EXTERNAL CHECKS ON PROCESS COMPLETION: Suitable programming can be included in the handheld unit 110, the central computer unit 105, or both, for receiving and processing a signal from an external device indicating that a specified step in the sales communication process has been completed. The external device may be, e.g., a sensor in an vehicle key storage machine that signals when a particular seller, identified by a password or an electronic keycard (similar to a bank automated teller machine card), checks out the keys to a car for a test drive. Other external devices may be advantageously utilized to verify the physical location of the seller at a particular time, thus serving as an additional check on the seller's compliance with the specified sales communication process.

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Similarly, programming can be included for sending a signal to a gate controller to open a vehicle access gate. The seller, when driving out of the dealership parking lot for a test drive, thus can use the handheld unit 110 to send a signal to the gate controller, either directly or via the central computer unit 105. The handheld computer 110 logs the fact that the seller is leaving the premises on a test drive with the prospect in question. Again, this verification of the seller's physical location at a particular time serves as a check on the seller's compliance with the sales process.

G) SELECTIVE AUDIO RECORDING: Conventional hardware and suitable programming may be included in the handheld unit 110 for selective audio recording of a conversation between the seller and the prospect. Selective audio recording of the actual conversation between the seller and the prospect can be useful. For example, Saleswoman A may be known to perform well in obtaining initial prospect wants and needs. Audio recording of this portion of her conversation with the prospect may be deemed unnecessary and thus can be skipped. On the other hand, Salesman B may be weak in this area; when he indicates on the handheld unit 110 that he is in this phase of the desired sales communication process, the handheld unit 110 may automatically commence audio recording until the next phase of the conversation. Sales management is then able to selectively listen to the actual sales process as it progressed and counsel the seller on sales techniques. If required by privacy laws, the handheld unit 110 may be

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programmed to play an audible message on commencement of recording, such as "to help ensure quality service, this conversation may be monitored or recorded."

H) FINANCING ASPECTS: The handheld unit 110 may include programming for transmitting identifying information about the prospect and a creditworthiness inquiry to a financial institution computer 125, and for receiving and processing a creditworthiness report from that computer. If the handheld unit 110 includes an input device that can store a signature digitally, then the prospect can be asked to "sign" an authorization granting the dealership permission to access the user's credit history. The input device may be a conventional pen- and touch-screen interface of the kind found in some PDAs; a similar device of the kind found at some cash registers for credit card authorizations; or the like. Access to the financial institution computer 125 may be via direct link or may be through a conventional data link such as a modem controlled by the central computer unit 105. The financial institution may be a credit bureau or an actual financing source. In the latter case, the financing source may perform its own credit check and make a preliminary creditworthiness determination to be transmitted back to the seller. This in turn helps the seller qualify the prospect, i.e., to determine the price range of the vehicle for which the prospect is likely to be able to obtain financing.

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- I) COMPUTATION OF FINANCE TERMS: The handheld unit 110 may include conventional programming enabling the seller to use it as a financial calculator for calculating, e.g., lease payments, loan payments, and the like. As the sales process progresses, the prospect data, creditworthiness report, and finance terms may be transferred to another handheld unit 110 or a central computer system 105 for finalization of paperwork or for negotiation purposes as described below.
- J) REAL-TIME NEGOTIATION: The handheld unit 110 programming may include routines to permit the seller to send offers to and counteroffers to other handheld computers 110 or the central computer unit 105. A sales manager or similar person may read and respond to these exchanges, e.g., using another handheld unit 110 or a terminal 130 attached to the central computer 105. By eliminating most of the seller's trips back and forth from the prospect to the sales manager's desk, much of the time needed to consummate a sale is reduced. This reduction of time spent in the negotiating process is a vital element in improving sales efficiency since if

this process becomes extended, the prospect is increasingly likely to have misgivings and decline to consummate the sale. The capacity for real-time negotiation becomes increasingly valuable in situations of high activity (like a Saturday), when there are a large number of sellers per sales manager, when the average experience level of sellers is low, when there is a large number of sellers working at a single location, or when the physical distances at a given location between sellers and sales management are large.

K) REAL-TIME SALES PROGRESS DISPLAY: The programming of the handheld unit 110 may include routines for real-time computation and display of sales progress information applicable to the transaction. For example, the likelihood of closing the sale may be estimated and displayed on the handheld unit 110 by comparing factors such as (a) the length of time that the prospect has consented to spend with the seller during each step of the sales process, and/or (b) the number of steps in the process that have been completed, with historical data on previous sales process outcomes (e.g., stored in the sales information data store) for that dealership, that city, etc. This likelihood may be displayed in a variety of ways (e.g., a percentage number, a gas-gauge indicator, etc.) to show the likelihood of closing the sale going up as each step is completed. This encourages the seller to perform each step thoroughly, taking sufficient time to communicate the desired information to the prospect.

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- L) REAL-TIME SALES COMMISSION DISPLAY: The programming of the handheld unit 110 may include routines for real-time computation and display of the commission that would be paid to the seller if the sale were to be consummated on the specified terms. This can serve as a powerful sales motivator for the seller.
- M) COMPARATIVE RANKING AMONG SELLERS: The handheld unit 110 may also be programmed to display a list of sellers at the dealership, ranked by performance for a given period, e.g., by sales achieved in a given month. This constantly updated real-time display of sales rankings also can serve as a sales motivator for sellers.
- N) DETERMINATION OF PARTICULAR PROSPECT INTERESTS: The programming and data structures of the handheld unit 110 may also be designed such that answers to scripted questions provide an indication of the prospect's general interests (sometimes referred to here as "motivations") or specific interests (sometimes referred to here as "hot buttons"). For example,

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the prospect's responses to questions may indicate that the prospect is generally interested in safety. Other typical prospect motivations include performance, economy, and style, to name but a few examples. Moreover, the prospect may be specifically interested in features of a car such as air bags, trailer towing packages, etc. Some or all of these various interests may have different degrees of importance to different prospects.

If a prospect's answers to questions (alone or in combination) indicate the presence of one or more general interests or specific interests, that fact(s) is noted by setting one or more flags within an appropriate data structure, either within the handheld unit 110 or within the central computer unit 105. The handheld unit 110 then prompts the seller to ask specific additional scripted questions or make specific additional comments related to that interest to help focus the discussion. The handheld unit 110 thus helps the seller do what an expert seller likely would do intuitively.

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This can be implemented in a variety of ways. For example, the programming of the handheld unit 110 may be designed so that the required flags are maintained in a suitable data structure in memory within the handheld unit. The term "flag" is used here to include values of specific data variables. For example, if a prospect's responses indicate that she has two children, ages 4 and 2, the fact that she has children and their respective ages may be recorded in appropriate variables and used as flags concerning safety as a motivation and for fold-down child seats as a possible hot button. Then again, if the prospect's answers indicate that she affirmatively does not plan to use the car to carry her children (e.g., she is buying the car for her college-bound oldest child), the fact that she has younger children may be overridden.

The overall logic of the programming in this regard is quite simple: At one or more appropriate points in the encounter between the seller and the prospect, if a flag is set indicating that the prospect has a particular motivation (as determined, e.g., by the prospect's responses to particular questions), then the seller is prompted to provide information or ask questions relevant to that motivation. For example, if a flag is set indicating that safety is a motivation for the prospect, then at one point in the encounter the seller is prompted to mention the fact that the vehicle has side air bags; at another point the seller is prompted to mention the vehicle's built-in, fold-down child seats; and so on.

Motivation switches and hot buttons of this kind can also be implemented in whole or in part in the central computer unit 105. For example, the central computer unit may determine from the prospect's ZIP code that the prospect lives in an area in which mini-vans are popular. In response, it may prompt the seller, via the handheld unit 110, to suggest to the prospect that "you know, a lot of people in your neighborhood are buying this model of mini-van."

As would be apparent to one skilled in the art, conventional programming methods can be used to determine a prospect's motivations and hot buttons. Thus, the actual implementation of the required programming is immaterial here.

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o) SELECTIVE PRESENTATION OF PRODUCT OPTIONS: Many products sold to the public include various options. For example, cars, trucks, and similar vehicles often come with options such as air conditioning, a trailer-towing package, built-in child seats, etc. A seller will frequently make a sales presentation about a specific example of a product, e.g., a specific car or truck on the lot. It may be desirable for the seller to talk only about options actually installed on that specific car or truck. An experienced seller is likely to know this. A novice seller, on the other hand, may not be aware which options are installed on the particular car or truck (or may not even be aware of the extent of the available options).

The programming and data structures of the handheld unit 110 therefore may be designed to be sensitive to the actual options installed on a particular vehicle. The vehicle identification may be obtained and inputted into the handheld unit 110 in any convenient manner, e.g., by selecting from a menu of available vehicles having specified characteristics or by direct entry of the factory-applied vehicle identification number (VIN). Information about the options installed on that particular vehicle may be stored in the sales-information data store as described above.

The programming for the sales communication process can then easily be designed to prompt the seller to talk at a suitable point about the specific options already installed on the vehicle, e.g., in response to the motivation switches and hot buttons described above. The script for the sales communication process can include suitable remarks for the seller to make, e.g., "this particular car has the new high-performance engine already installed." Additional information about the option can be displayed if desired, either automatically or in response to a command inputted by the seller.

The programming and data structures of the handheld unit 110 can also be designed to provide the seller with a list of options that could be installed on that vehicle if desired. In that way, if the prospect indicates interest in other options, the seller can respond with an appropriate list.

If the prospect indicates interest in an option not already installed on that vehicle, the handheld unit 110 may identify from the sales-information data store a vehicle that does already contain that option and display that information to the seller.

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If the prospect is trying to decide which specific vehicle he or she prefers, the handheld unit 110 may display a compare-and-contrast list of options for each vehicle, e.g., in table form.

It will be appreciated by those of ordinary skill having the benefit of this disclosure that programming of these option-sensitive features is conventional. A simple implementation entails providing, in the sales-information data store, a data structure with option information about each specific vehicle on the lot. Depending on the implementation, the data structure may include a flag indicating the presence of an option and/or more detailed information about the option. The portion of the programming that causes display of a script on the handheld unit 110 simply checks the data structure to determine whether a particular option is present and modifies the script accordingly (possibly depending on other factors such as whether the prospect has expressed any interest in the option).

P) INCORPORATING PROSPECT INFORMATION INTO CUSTOMIZED SCRIPTS: The data collected about the prospect during the sales presentation can be used to customize the script displayed to the seller through simple parameter substitution. The customized script can reflect information such as the prospect's name, spouse's name, children's names, current vehicle owned, mileage on current vehicle, etc. This may help the inexperienced seller build a rapport with the propsect in the same way that experienced sellers do. The customization can be readily implemented in conventional fashion in the programming of the handheld unit 110, the central computer unit 105, or both, as convenient.

The simplest example of such customization is probably the parameterized substitution of the client's name into the script. Some sellers believe that use of the prospect's name is a key factor in building a rapport with the prospect. Suppose that the seller has input data into the

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handheld unit 110 (or retrieved it from the sales-information data store) indicating that the prospect is female, she is a physician, and her last name is Jones. At an appropriate point the script might include a reminder to work the prospect's name into the conversation. The unsubstituted script might read "<Title> <Last_Name>, if you have time, let's take a test drive." As displayed to the seller on the handheld unit 110, it would read "Dr. Jones, if you have time, let's take a test drive."

As a more sophisticated example, suppose that the prospect, Dr. Jones, has said that she has a one-year old son John and that she is interested in a particular model of mini-van because it has built-in child seats. If the script is option-sensitive as described above, at an appropriate point it can suggest that the seller make a comment such as "You see the child seats back here—they're designed for children three months to five years old, so <Child_Name> should be able to use it till he's big enough to go without one." As displayed to the seller on the handheld unit 110, the script reads ". . . so John should be able to use it till he's big enough to go without one."

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- Q) "RECAPPING" SCRIPT SEGMENT: One skill of an experienced seller is the ability to remember those features of a product that aroused the prospect's interest during the sales communication process and to recap them orally during the closing stages of the process. To the extent that the seller provided data to the handheld unit 110 indicating the prospect's interest in specific options (or if the data was already present in a sales-information data store), then upon a suitable command from the seller (possibly in response to a reminder prompt from the handheld unit 110), a recap list of those options is displayed on the handheld unit 110. Alternatively, the handheld unit 110 can display the recap list automatically when the information available suggests that the sales communication process has entered a specified phase.
- R) "MANAGER HELP" BUTTON: For any given prospect, an inexperienced seller is likely to encounter difficulties at some point. The seller might not be saying the right things at the right time. There might be a personality conflict, mild or severe. There are undoubtedly dozens of reasons why any given sales communication process might go badly for an inexperienced seller.

Consequently, inexperienced sellers are trained to go get their managers if they sense that they are losing control of the sales communications process with a given prospect.

Unfortunately, this often entails a seller asking the prospect to wait while the seller finds the manager. As often as not, the prospect seizes the opportunity to depart gracefully — resulting in a lost sales opportunity. This can cause inexperienced sellers to be reluctant to leave the prospect to ge the manager. In those cases where an experienced sales manager can be discretely brought into the sales communication process, however, there is a reasonable chance that the situation can be turned around and the prospect converted into a buyer.

To address this situation, the handheld unit 110 may include a "Manager Help" button. The Manager Help button is very similar in concept to the "panic button" found on handheld units available for some home-security systems — a householder can keep the handheld unit on or near his or her person; pressing the panic button transmits a signal to the security service, which sends someone to investigate.

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The Manager Help button may be conventionally implemented in hardware or, preferably, in software as an icon or menu choice on the display of the handheld unit 110. When the seller "hits the button" (literally or figuratively), the handheld unit 110 signals the central computer unit 105 that a manager's assistance is required. The central computer unit 105 then generates an appropriate message on, e.g., a terminal in the sales manager's office. The message may include information such as the seller's identity and a summary of what has transpired in the sales communication process with that prospect. The sales manager can then "stop by" and very naturally introduce him- or herself into the sales process.

The Manager Help button can be implemented so that pressing the button brings up a menu or a series of icons indicating different kinds of available assistance. The available assistance might include items such as "Soft drinks" (resulting in someone coming to take the prospect's drink order), "Service department," (resulting in a service-department representative coming to join the conversation), and the like. One or more of these items can be in addition to, or in lieu of, the manager assistance described above.

s) Caching of scripts, etc.: If a suitably fast wireless link is available between the handheld unit 110 and the central computer unit 105, then the handheld unit can be programmed

to interact with the central computer unit on a real-time basis while in use and while in range of the central computer unit. Thus, when a seller is using the handheld unit 110 in range of the central computer unit, it effectively acts as a wireless terminal for the latter unit.

In that way, the seller uses the most current version of the scripts, sales information, etc. (referred to here as the "information load" of the handheld unit), as is practicable. That means, for example, that the seller will have up-to-date information about the vehicle inventory; he or she will not attempt to sell a prospect a vehicle that has already been sold, nor attempt to show a vehicle that is already being test-driven by another prospect (assuming that such information is kept current in the central computer unit 105).

But the handheld unit 110 is designed to be used in a mobile environment. There likely will be times when the handheld unit is out of range of the central computer unit 105, e.g., if the seller is on a test drive with a prospect.

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To address that problem, the information load may be periodically downloaded from the central computer unit 105 into storage (preferably nonvolatile storage such as a hard disk drive or nonvolative RAM) on the handheld unit 110. That makes the information load available for use by the seller even if the handheld unit loses contact with the central computer unit. In concept, such downloading is much like the "caching" of Web pages, graphics, etc., by browsers such as Microsoft's Internet Explorer and Netscape's Navigator, so that the Web pages and graphics can be viewed even if the user does not have a current connection to the Internet.

The downloading operation is preferably performed automatically upon startup of the handheld unit 110, e.g., through the use of an AUTOEXEC.BAT file or a Windows 95 Startup program. Such downloading, when successful, ensures that the handheld unit gets a current information load.

T) Data compression: If desired, the downloading may use data-compression and - decompression techniques to speed up the data transmission. That is, the central computer unit 105 may use any of a variety of conventional data-compression algorithms to substitute short strings of characters in place of long strings. For example, in the so-called dictionary approach, the central computer unit 105 would transmit comparatively short codes in place of longer strings of data characters; the handheld unit 110, using a compatible dictionary, would translate

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the codes back into the original longer strings of data characters. (The programming of the handheld unit 110 can be designed to store the data in compressed form and decompress on an as-needed basis instead of decompressing it immediately upon receipt.) Well-known examples of dictionary-based data compression include those pioneered by Lev and Zimpel as well as several variations on the basic LZ approach such as Lev-Zimpel-Welch (LZW); in these examples, dictionaries are built up "on the fly" to match the actual data transmitted.

U) REFRESH-TYPE UPDATING: If the information load is downloaded into nonvolatile storage in the handheld unit 110, the downloading operation can be conventionally designed to function in the well-known "refresh" mode. That is, the central computer unit 105 determines which portions of the desired current information load are already present in the handheld unit 110 and downloads only those portions that are not already present. The refresh operation may be performed in any convenient manner. One simple approach is for the central computer unit 105 to send a signal to the handheld unit 110 directing the handheld unit to provide a directory listing of the separate data files making up its information load, including the dates and times of each file. That information can be used by the central computer unit to determine which files should be updated. Alternatively, conventional record-level marking or tagging can be used to determine which if any record(s) in a database of scripts, sales information, etc., are candidates for updating.

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v) PERIODIC UPDATING OF DATA: After initialization of the information load, selected portions thereof may be updated from time to time to reflect ongoing changes in the sales information data store. For example, a car dealership may refresh its handheld units 110 by downloading updated data whenever a specific vehicle is sold, so that other sellers will no longer attempt to test-drive that vehicle; or whenever new vehicles are added to the inventory. The update operation may be performed on a periodic basis, e.g., once per hour, once every four hours, etc. It may also be performed on an as-needed basis, e.g., when an inventory item (such as a specific vehicle) is sold or is added to the inventory. The update operation could be performed in some combination of periodic and as-needed basis. The update operation may be initiated by each handheld unit 110 or by the central computer unit 105.

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4.6 Description of Specific Illustrative Embodiment

HARDWARE: One possible embodiment of the handheld unit 110 is the Fujitsu Stylistic 1000 RF, shown in Figure 2 identified by the reference numeral 200 / 110, running the Microsoft Windows 95 operating system. In implementations involving outdoor sales work (e.g., car dealerships), the available transflective monochrome liquid-crystal display (LCD) option is preferred for the screen 205 for greater visibility in sunlight. This model of the Stylistic 1000 includes an antenna 210 for a spread-spectrum radio; if a different model without a built-in wireless link is used, then a separate unit such as an ARLAN wireless LAN adapter can be inserted into the PCMCIA slot (sometimes called the PC Card slot) on the handheld unit. Data entry can be accomplished with a stylus 215. The unit advantageously includes a hotswappable battery, permitting the battery to be changed without powering down the unit. At this writing, more detailed information is available at

http://www.fpsi.fujitsu.com/products/st10RF.htm.

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A) SOFTWARE - SCREEN DISPLAYS, DATA ENTRY: Figures 3 through 21 show examples of screen displays and data entry fields. The examples are from an experimental prototype of the invention designed for use in car dealerships. The Figures show fictitious prospect data in the displays. It will be appreciated by those of ordinary skill having the benefit of this disclosure that other screen arrangements are possible and, in other contexts, may be preferable to the ones shown here; for example, an implementation of the invention for use in a jewelry store obviously will be different from the car-dealership illustration shown in the drawings. Which specific screen arrangement to use in a given context is a matter of design choice for the artisan.

As seen in Figures 3 through 20, the prototype display- and data-entry screens for a given prospect are conventionally organized by representations of notebook tabs shown at the bottom of each screen. A given screen can be brought up on the display 205 of the handheld unit 110 by clicking with the stylus 215 on the appropriate tab. As is customary for such a display organization, the tab for screens not actually being viewed may be shown in a different color or shading than the tab for the screen being viewed. The specific prototype display / data entry screens shown in the Figures are described in Table 1 below; three-letter codes correspond to the codes at the lower right portion of various (but not all) screens.

Figure 3	INF	Prospect info	Basic information about the prospect, e.g., name, address, phone number
Figure 4	PER	Prospect personal data	More detailed information about the prospect such as Internet address, nickname, hobbies
Figure 5	СОВ	Co-buyer data	Information about a co-buyer such as a husband or wife
Figure 6	WAN	Prospect wants	Details about what the prospect wants in a vehicle
Figure 7	TRA	Trade-in	Information about the car the prospect wants to trade in
Figure 8	APP	Trade-in appraisal	Trade-in appraisal information
Figure 9	SEL	Vehicle search (Attributes and Price / Payment tab)	A form for searching the sales data store to locate vehicles matching specific criteria
Figure 10	SEL	Vehicle search (Options tab)	A form for searching the sales information data store to locate vehicles matching specific criteria
Figure 11		Vehicles found	A list of vehicles found in the sales information data store that match the search criteria, along with detailed information about a highlighted vehicle
Figure 12	VEH	Selected vehicle	Information about a specific vehicle; includes a "Hold for salesman" button in the lower right corner to place a temporary hold on the vehicle
Figure 13	CBI	Credit bureau inquiry	Displays information to be sent to a credit bureau. Includes a "Send" button in the lower right corner, which causes a credit inquiry signa to be transmitted.
Figure 14	OFF	Prospect offer	A screen showing the current status of offers and counteroffers.
Figure 15	SOL	Sold	Information about a specific vehicle sold to a specific prospect
Figure 16	DEL	Delivered	Information about a specific vehicle delivered to a specific prospect

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	T.	ABLE 1: DESCRIPT	TION OF SELECTED FIGURES
Figure 17		Select a vehicle position	A graphical touch-screen prompt that brings up script prompts with suggested points for the seller to discuss about the area of the car touched (see Figures 18, 19). If the sales information data store contains enough specific information about the various makes and models of vehicles, additional touch-screen prompts can be "nested," e.g., touching the "Interior" region brings up a list (or diagram) of interior features such as air conditioning, cruise control, etc.
Figure 18		Speed Control	A sample script prompt; includes three navigation buttons Next, Previous, More.
Figure 19		Speed Control	Another sample script prompt.
Figure 20	BEB	Sales Manager	A screen brought up when the seller wants to close out the prospect record. Data fields marked by an asterisk are the minimum data that the seller should collect and record to be able to return to the main menu. The "beback" date and time fields indicate when the prospect has indicated s/he will return.
Figure 21			An example of a dialog box with a suggested script and three buttons for the seller to choose from. Includes two navigation buttons, Top and Previous, at the top right of the dialog box.

B) SOFTWARE - SCRIPT BUTTONS: Many of the screens have two rows of "buttons" at the top of the screen (with some buttons grayed out in some of the screens). Clicking on a button in the second row causes the handheld unit 200 / 110 to begin running a script for the corresponding phase or "step" of the sales presentation process as described in Table 2. An asterisk may be displayed in one of these step-related buttons to indicate that the seller has worked through enough of the script for the step in question that the step can be marked as complete. For example, in Figure 3, the GRT button has an asterisk to show that the Greeting step has been sufficiently completed.

The script (reproduced in Figures 22 through 70) prompts the user to say certain things to the prospect and to enter certain data at specific points in the sales presentation process; the data

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entered are displayed on the screens described above. Many but not all of the three-letter codes for the scripts are the same as the three-letter codes for the screens listed in Table 1.

	TABLE 2: SCRIPTS IN PROTOTYPE SELLER PROCESS
GRT	Greeting the prospect
WAN	Determining the prospect's wants
SEL	Selecting an actual vehicle
PRO	Product presentation (a detailed product-presentation script with prompts for discussion of features found in specific vehicles is in the file SCRIPT.RPT in the microfiche appendix).
DEM	Demo of a vehicle
TRA	Trade-in
SER	Service department (often user-defined to be specific to the dealership)
WRI	Write up the order (offers and counter-offers)
SOL	Update the information on the vehicle sold
DLR	Dealer-defined, e.g., "why should you buy your car here" information

The script, shown in Figures 22 through 70, can be thought of as a flowchart expressed in words. Each "line" of the script, referred to as a record, contains information as described in Table 3 below. Execution of the script by the handheld unit 200 / 110 causes a dialog box (see, e.g., the "Welcome to ABC Motors. How may I assist you today" dialog box shown in Figure 21) to be displayed "over" the screen that is currently being displayed (e.g., the Prospect Info screen shown in Figure 3).

	TABLE 3: SCRIPT CONTENTS
SCRIPT TEXT	Text to be displayed in the dialog box to prompt the seller to say specific things to the prospect. For example, in Figure 27, at the script record labeled DEM 0100, the seller is prompted to say "Let me start the car, and I'll show you more about the interior of this vehicle."
ANSWER	The text of zero or more buttons, menu choices, etc., to be displayed as part of the dialog box so that, e.g., the seller can indicate the prospect's response to the SCRIPT TEXT. For example, in Figure 27, three potential answers are displayed: OK, No time, and Not buying.

	TABLE 3: SCRIPT CONTENTS
GOTO	Indicates that, when this script record is executed, a different screen is to be displayed "under" the dialog box. For example, in Figure 36, script record SEL 0020 contains the entry SEL in the GOTO field. This indicates that when this record is executed by the handheld unit 200 / 110, the "Vehicle search" screen shown in Figure 9 (whose three-letter code is SEL) is displayed under the dialog box.
PUT DATA, FIELD	Specific data values to be entered in specific fields in the sales-information data store. For example, in Figure 38, if the seller clicks on the answer indicating that the prospect's trade-in is being financed by FMCC, then the value "FMCC" is assigned ("put") to the field TRADELIENNAM (trade-in lienholder name).
STEP, SEQ	The next record of the script to be executed (which can vary depending on which prospect response is selected). For example, in Figure 27, if the prospect's answer to "Let me start the car" is "OK," then the handheld unit 200 / 110 executes script record DEM 0140, which suggests that the seller "[t]ake the time to explain or review one or more of the interior features covered in the product presentation."
* (asterisk)	Indicates that, when the script record in question is completed, the entire "step" can be marked as complete. For example, in Figure 36, the "Y" entries in script records SEL 0020, 0030, and 0040 indicate that if any of these three records is executed, the entire Vehicle search step in the sales presentation process, whose three-letter code is SEL, can be marked as complete (see, e.g., the asterisk in the SEL button shown at the top of Figure 12).

- c) SOFTWARE OTHER BUTTONS: Referring to Figure 3 as an example, the top row of buttons includes the buttons Show Script; Close Prosp[ect], and Manager. The Show Script button causes the handheld unit 110 to resume running a script that was suspended by the seller (using a Hide Script button, not shown). The Close Prosp[ect] button signifies that the sales presentation has ended, either with or without a sale. The Manager button causes a signal to sent to summon a sales manager as described in Section 4.5(r) above.
- D) SOURCE CODE: It will be appreciated by those of ordinary skill having the benefit of this disclosure that much more detail about the operation of the prototype can be found in the source code reproduced in the microfiche source code appendix. The code is written to be compiled with the Microsoft[®] Visual C++ compiler.

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4.7 Other Remarks

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Use of the system described above helps management enforce the desired standardization of the sales process. The seller cannot advance through the prescribed sales process until he or she has completed all prior steps. In this way, management is assured that each prospect receives the treatment that has been deemed most effective in making a sale.

For example, the handheld unit 110 ordinarily allows the seller to retrieve and view sales information from the sales information data store for the benefit of the prospect (e.g., to determine whether a particular model is in stock). However, if the seller has not recorded the prospect's personal information such as name, address, and telephone number, the system will not allow the seller to retrieve that information. Thus, unless the seller follows the prescribed program, he or she is effectively prevented from proceeding. However, if the seller progresses through the prescribed steps, the handheld unit 110 may inform the sales management of each step completed successfully. In this way, management keeps abreast of which transactions have been dragging in critical stages, when management assistance might be useful.

The system provides other benefits besides adherence to the sales process. New sellers are easily trained on the job: once they learn to use the sales machine, it gives them a step-by-step script to follow, taking the guesswork out of the learning process.

Sellers are prompted through a thorough product presentation of features and benefits.

These product presentations are specific to the product that the prospect desired to purchase and are tailored to address both the general and specific interests of the prospect.

Also, management now has an accurate picture of each seller's sales efficiency (ratio between number of sales completed per number of prospects seen). In a paper based system, sellers had a disincentive to record the visits of prospects who made no purchase, so management did not get any real idea of how well each seller was performing.

4.7 Program Storage Device

As noted above, any of the foregoing variations may be implemented by programming a suitable general-purpose computer having appropriate hardware such as a microprocessor, memory, and a communications device such as a modem (preferably wireless for the handheld

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device 110). The programming may be accomplished through the use of a program storage device readable by the computer and encoding a program of instructions executable by the computer for performing the operations described above. The program storage device may take the form of, e.g., one or more floppy disks; a CD ROM or other optical disk; a magnetic tape; a read-only memory chip (ROM); and other forms of the kind well-known in the art or subsequently developed. The program of instructions may be "object code," i.e., in binary form that is executable more-or-less directly by the computer; in "source code" that requires compilation or interpretation before execution; or in some intermediate form such as partially compiled code. The precise forms of the program storage device and of the encoding of instructions are immaterial here.

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It will be apparent to those of ordinary skill having the benefit of this disclosure that numerous variations are possible from the illustrative embodiments described above.

Accordingly, it is the claims below and not the illustrative embodiments that measure the exclusive rights claimed in the invention.

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WHAT IS CLAIMED IS:

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- 1. A sales support computer comprising:
 - a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect; and
 - b) means for prompting the seller to perform a specified sequence of steps in a desired sales communication process during a meeting with the prospect in response to the at least one particular interest of the prospect.
- 2. The sales support computer of claim 1 wherein the sales support computer is of a size suitable for the computer to be held in the seller's hand.
 - 3. The sales support computer of claim 1 wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.
 - 4. The sales support computer of claim 1 wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.
- 5. The sales support computer of claim 1, wherein the prompting to perform specified sequence of steps includes prompting the seller to say specific prospect-related information aloud.
- 6. The sales support computer of claim 5, wherein the specific prospect-related information comprises the prospect's name.
 - 7. The sales support computer of claim 5, wherein the specific prospect-related information comprises information about a product option in which the prospect has indicated an interest.

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- 8. The sales support computer of claim 5, wherein the specific prospect-related information comprises a recap list of information about product options in which the prospect has indicated an interest.
- 5 9. The sales support computer of claim 1, further comprising:
 - c) means for prompting the seller with a script of product features and benefits.
 - 10. The sales support computer of claim 1, further comprising:
 - c) means for displaying a list of options available for a specific product.

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- 11. The sales support computer of claim 1, further comprising:
 - c) means for simultaneously displaying information about the availability of one or more specified options for two or more specific products.
- 15 12. The sales support computer of claim 1, further comprising:
 - c) means for displaying a table of option availability for two or more specific products.
 - 13. The sales support computer of claim 1, further comprising:
 - c) means for summoning assistance for the seller.
 - 14. The sales support computer of claim 1, further comprising:
 - c) means for retrieving information from an external data store.
- 15. The sales support computer of claim 14, wherein the retrieved information comprises consumer credit information.
 - 16. The sales support computer of claim 1, further comprising:

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c) means for retrieving and displaying sales information from a sales information data store; and

d) means for preventing the seller from perceiving sales information from the sales information data store unless the seller records the prospect data.

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- 17. The sales support computer of claim 1, further comprising:
 - c) means for retrieving and displaying sales information from a sales information data store; and
 - d) means for preventing the seller from perceiving sales information from the sales information data store if the seller does not comply with the desired sales communication process.
- 18. The sales support computer of claim 1, further comprising:
 - c) means for accessing an external data store, and
 - d) means for preventing the seller from retrieving information from the external data store if the seller does not comply with the desired sales communication process.
- 19. The sales support computer of claim 1, further comprising:
 - c) means for recording the duration of performance of respective steps in the desired sale communication process.

20. The sales support computer of claim 19, wherein the means for recording the duration of performance of respective steps in the desired sales communication process comprises means for recording time stamps identifying the respective times of performance of the steps.

- 21. The sales support computer of claim 1, further comprising:
 - c) means for transmitting a creditworthiness inquiry about the prospect to a financial institution, and

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- d) means for receiving a creditworthiness report on the prospect.
- 22. The sales support computer of claim 21, further comprising:
 - e) means for recording a representation of the prospect's signature, and
 - f) transmitting a representation of the prospect's signature to the financial institution.
- 23. The sales support computer of claim 1, further comprising:
 - c) means for transmitting a sales offer and means for receiving a response to the offer.
- 24. The sales support computer of claim 1, further comprising:
 - c) means for locally storing at least a portion of a sales information data store; and
 - d) means for periodically updating said locally-stored portion.

25. A sales support computer comprising:

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- a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- b) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including (1) recording prospect data, and (2) telling the prospect about a product option correlated with the prospect's particular interest; and
- c) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations.
- 26. The sales support computer of claim 25, wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.

- 27. The sales support computer of claim 25, wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.
- 5 28. A sales support computer comprising:

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- a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- b) means for querying a sales information data store to determine the availability of specific products having one or more features correlated with the prospect's particular interest;
- c) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including:
 - (1) recording prospect data, and
 - (2) telling the prospect about one or more features that are correlated with the prospect's particular interest; and
- d) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations.
- 29. The sales support computer of claim 28, wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.
- 30. The sales support computer of claim 28, wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.

31. A sales support computer comprising:

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- a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- b) means for querying a sales information data store to determine the availability of specific products having one or more features correlated with the prospect's particular interest;
- c) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including recording prospect data:
- d) means for recording the duration of performance of respective operations in the desired sales communication process; and
- e) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations.
- The sales support computer of claim 31, wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.
- 33. The sales support computer of claim 31, wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.
 - 34. A sales support computer comprising:
 - a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
 - b) means for querying a credit information data store to get an indication of the prospect's creditworthiness;
 - c) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said

- 35 -

- operations including (1) recording prospect data and (2) telling the prospect about one or more product features suggested by one or more particular interests of the prospect; and
- d) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations.
- 35. The sales support computer of claim 34, wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.
- 36. The sales support computer of claim 34, wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.
- 15 37. A sales support computer comprising:

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- a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- b) means for querying a credit information data store to get an indication of the prospect's creditworthiness;
- c) means for querying a sales information data store to determine the availability of specific products having one or more features correlated with one or more particular interests of the prospect;
- d) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including (1) recording prospect data and (2) telling the prospect about at least one of said one or more features; and
- e) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations.

- 38. The sales support computer of claim 37, wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.
- 5 39. The sales support computer of claim 37, wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.
- 40. The sales support computer of claim 37, further comprising means for summoning assistance for the seller.
 - 41. A sales support computer comprising:

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- a) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- b) means for querying a credit information data store to get an indication of the prospect's creditworthiness;
- c) means for querying a sales information data store to determine the availability of specific products having one or more features correlated with one or more particular interests of the prospect;
- d) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including recording prospect data;
 - e) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations; and
- 25 f) means for summoning assistance for the seller

- 42. The sales support computer of claim 41, wherein the particular interest is selected from the group consisting of safety, economy, performance, style, trailing towing capacity, side airbags, and anti-lock braking.
- The sales support computer of claim 41, wherein the information about at least one particular interest of the prospect includes information about the composition of the prospect's family.
 - 44. A sales support computer comprising:

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- a) means for locally storing a copy of at least a portion of a sales information data store external to the sales support computer;
- b) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- c) means for querying a credit information data store to get an indication of the prospect's creditworthiness;
- d) means for querying said sales information data store to determine the availability of specific products having one or more features correlated with one or more particular interests of the prospect, including determining whether a communications link exists with the sales information data store, and if so, querying the sales information data store, otherwise querying said locally-stored copy;
- e) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including (1) recording prospect data and (2) telling the prospect about at least one of said one or more features;
- f) means for recording the duration of performance of respective operations in the desired sales communication process;
- g) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations; and

- 38 -

- h) means for summoning assistance for the seller.
- 45. A sales support computer comprising:

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- a) means for locally storing a copy of at least a portion of a sales information data store external to the sales support computer;
- b) means for periodically updating said locally-stored copy;
- c) means operable by a seller for recording prospect data about a prospect, including information about at least one particular interest of the prospect;
- d) means for querying a credit information data store to get an indication of the prospect's creditworthiness;
- e) means for determining the availability of specific products having one or more features correlated with one or more particular interests of the prospect, including determining whether a communications link exists with the sales information data store, and if so, querying the sales information data store, otherwise querying said locally-stored copy;
- f) means for prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including (1) recording prospect data and (2) telling the prospect about at least one of said one or more features;
- g) means for recording the duration of performance of respective operations in the desired sales communication process;
- h) means for restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations; and
- i) means for summoning assistance for the seller.

46. A sales support computer comprising:

- a) a processor;
- b) a pen-based user interface;
- c) a wireless communications interface;

d) a data store;

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- e) a program store containing programming executable by the processor for carrying out operations including:
 - downloading, via the wireless communications interface into the data store, a copy of at least a portion of a sales information data store external to the sales support computer;
 - 2) receiving, via the pen-based user interface, data inputted by a seller about a prospect, referred to as prospect data, including information about at least one particular interest of the prospect;
 - querying said sales information data store to determine the availability of specific products having one or more features correlated with one or more particular interests of the prospect, including determining whether a communications link exists with the sales information data store, and if so, querying the sales information data store via the wireless communications interface, otherwise querying said locally-stored copy;
 - 4) prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect; and
 - 5) restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations.
- 47. A portable sales support computer comprising:
 - a) a processor;
 - b) a pen-based user interface;
 - c) a wireless communications interface;
 - d) a data store;
 - e) a program store containing programming executable by the processor for carrying out operations including:

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- 40 -

downloading, via the wireless communications interface into the data store, a copy of at least a portion of a sales information data store external to the sales support computer;

- 2) receiving, via the pen-based user interface, data inputted by a seller about a prospect, referred to as prospect data, including information about at least one particular interest of the prospect;
- querying a credit information data store via the wireless communications interface to get an indication of the prospect's creditworthiness;
- 4) querying said sales information data store to determine the availability of specific products having one or more features correlated with one or more particular interests of the prospect, including determining whether a communications link exists with the sales information data store, and if so, querying the sales information data store via the wireless communications interface, otherwise querying said locally-stored copy;
- prompting the seller to perform a specified sequence of operations in a desired sales communication process during a meeting with the prospect, said operations including (1) inputting prospect data and (2) telling the prospect about at least one of said one or more features;
- 6) recording the duration of performance of respective operations in the desired sales communication process;
- 7) restricting the seller's ability to use the sales support computer if the seller does not perform the specified sequence of operations; and
- 8) in response to a command inputted by the seller, transmitting via the wireless communications interface a signal summoning assistance for the seller

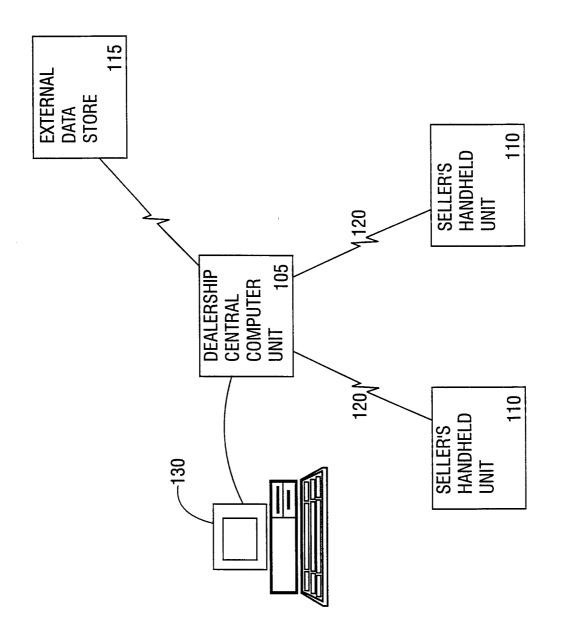
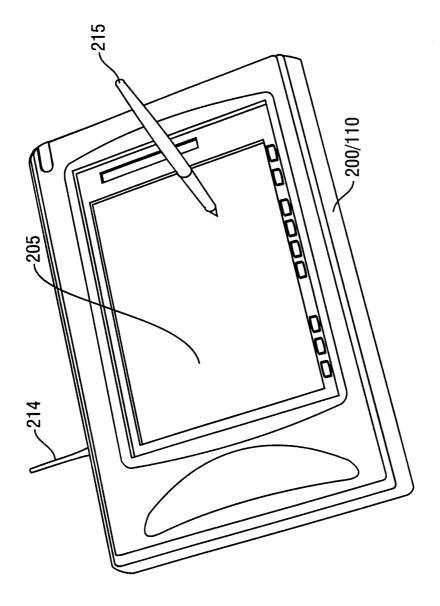


FIG. 1



X	Manager				6			27-1200			N	e search \\$/ [△] [⊳		
	R DEL	<u> </u>	litle Miss	Company	State TX Zip 77459	Country Unite States	Extension 102	Fax (713)827-1200				rade-in appraisal Nehic		
	I CRI SOI DIR				Sta	Coun	Work (800)999-6348 Extension 102				Advertising source SERVC CUST	Prospect info Prospect personal data Co-buyer data Prospect wants Trade-in Trade-in appraisal Vehicle search	ne Olsen	
	TRA SFR WRI		ERINE	ERINE] leo	MN	8	Advertising sourc	Co-buyer data \ Pros	412496 Miss Catherine Olsen	
ger	Close prosp		le OLSEN, CATHERINE	SS OLSEN, CATHERINE	City MISSOURI CITY	County FORT BEND	Home (713)660-7385	Pager	Employer THE CONTINUUM	Occupation PROGRAMMER	Prospec Type First time	Prospect personal data	4:44 4124	
Sales Manager	Show script Clo		Name	Address	 : 5	Conu	Phones Ho		Employ6	Occupatio	Prospec Typ	Prospect info	WAN 0:32	

FIG. 3

Sales Manager
Prospect personal data \Co-buyer data \ Prospect wants\Trade-in\Trade-in appraisal \Vehicle search \\$/
WAN 0:32 6:53 412496 Miss Catherine "Cathy" Olsen

FIG 4

Sales Manager X
Show script Show script
*GRT WAN SEL PRO DEN TRA SER WRI CBI SOL DLR DEL
Name OLSEN, MIKE Title Mr SSN
Address 12334 KIOWA RIVER
City MISSOURI CITY State TX Zip 77459
County FORT BEND Country United States
Phones Home (713)660-7385 Work Extension
Employer
Occupation
Dirver lic. State Birthday
Prospect info\ Prospect personal data\Co-buyer data \Prospect wants\Trade-in\Trade-in appraisal\Vehicle search\\$/ □
WAN 0:32 8:04 412496 Miss Catherine "Cathy" Olsen

FIG. 5

Sales Manager				X
Show script Close prosp	prosp			Manager
*GRT WAN SEL F	PRO DEN TRA	SER WRI CBI	SOL DLR DEL	
New/Used New	Low year 1997	Low year 1997 High year 1997	Car/Truck Car	
Make FORD			Transmission Air c	Air cond.
Series			Engine No. of cyl.	f cyl.
Model #			Fuel type	
Vehicle Type	Seating capaity	-Body	Principal driver	Age
Car Sport Utility		2 door 3 door	Mileage/year 20,000 Busi	Business
Truck	5 12	☐ 4 door	Budget/month 500 Dowr	Downpmt 1200
☐ Van	٥٩	Convertible Convertible	WANTS 1 CD	
Class	-Group-	Drive	WANTS OF LEATUED	
Luxury	☐ Full size	2 £	WAINIO 2 LEAINEN	
Standard		AWD	WANIS 2 ABS	
		☐ 4WD		WAN
Prospect info Prospect p	personal data Co-buyes	data Prospect wants	pect personal data \ Co-buyes data \ Prospect wants \ Trade-in \ Trade-in appraisal \ Vehicle search	search \\$ (△ ▷
WAN 0:32 10:31		412496 Miss Catherine "Cathy" Olsen	ıy" Olsen	
	1			

FIG. 6

FIG 7

Sales Manager	×
Show script Close prosp	Manager
Thou ben that sen will out to be ben	
Print trade-in appraisal at station	Print
Verbal request for trade appraisal made to THOMPSON	
	APP
Prospect info\ Prospect personal data\Co-buyes data\ Prospect wants\Trade-in\ Trade-in appraisal \Vehicle search\\$ (□	(Vehicle search \\$ (△ ▷
WAN 0:32 21:24 412496 Miss Catherine "Cathy" Olsen	

FIG. 8

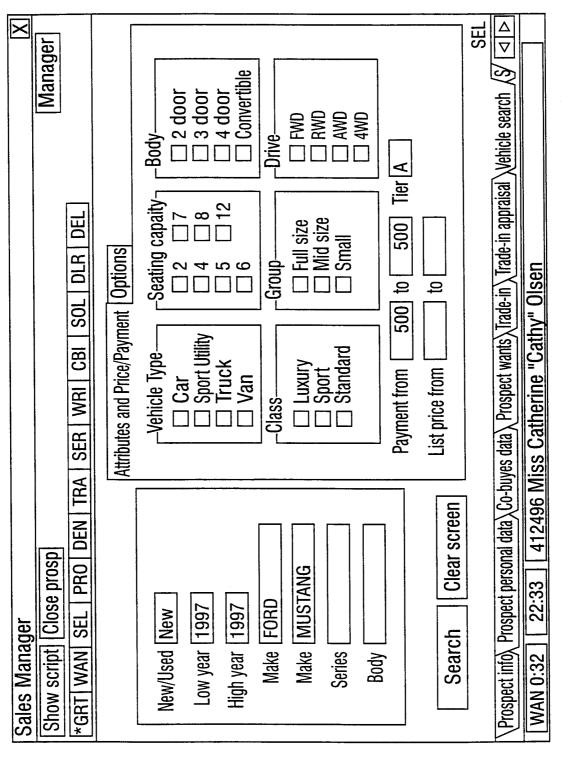


FIG. 9

Sales Manager	X
Show script Close prosp	Manager
*GRT WAN SEL PRO DEN TRA	A SER WRI CBI SOL DLR DEL
	Attributes and Price/Payment Options
New/Used New	Color group Color code Trim
Low vear 1997	Transmission Engine Quick spec
High year 1997	Include options
Make FORD	
Make MUSTANG	Exclude options
Series	
Body	Mileage from to to to the total
	Include statuses OBDRF Include on order
Search Clear screen	Days in stock from to Spi#
Drocnoot info\ Drocnoot norconal data\ Co. hi	SEL Drocport info\ Drocport norconal data\ Co. huwae data\ Drocport wante\ Trade_in\ Trade_in annraical\ Vahirla caarch \ C\ [7] \ S
WAN 0:32 22:47 412496 N	412496 Miss Catherine "Cathy" Olsen

FIG 10

Vehicles found						
00031456 00031705 CJB00011 CJB00010	97 FORD 97 FORD 97 FORD 97 FORD	MUSTANG MUSTANG MUSTANG MUSTANG	2DR CNV 2DR CNV 2DR CPE 2DR CPE	GT GT	1FALP4443VF201267 1FALP4448VF208280 1FALP42X0VF120241 1FALP42X4VF116208	.01267 R .08280 R .20241 F .16208 F
Vehicle: List: Mileage: Color: Engine: Status: Package:	New 199 23590 12 RIO RED T ENGINE-3. (R) READY	Vehicle: New 1997 FORD MUSTANG 2DR CNV 3 P44 List: 23590 Calc: 23945 Cost: Cost: Color: Rio RED TINTED CLEARCDAT Trim: SADDLE Engine: ENGINE-3.8L EFI V6 Status: (R) READY TO SELL In stock: 2 sckage: 243A Options: 572 63A 143 217 132 994 44	ING 2DR CNV 3 Cost: GVW: Trim: SA Trans: AU In stock: 2	VV 3 P44 C Whb 1: SADDLE 5: AUTO OV K: 2 K: 2	7 FORD MUSTANG 2DR CNV 3 P44 Calc: 23945 Cost: Calc: 21752 Acct: 1 Spi#: GVW: Whbse: 101.3 INTED CLEARCDAT Trim: SADDLE CLOTH BUCKETS 8L EFI V6 Trans: AUTO OVERDRIVE TRANSMISSION 7 TO SELL In stock: 2 Location: FORD SALES Options: 572 63A 143 217 132 994 44U M 12H 20A	Acct: 100 MISSION D SALES
	Sele	Select vehicle	More	Ö	Cancel	

FIG. 11

Sales Manager	X
Show script Close prosp	Manager
*GRT WAN SEL PRO DEN TRA SER WRI CBI SOL DLR DEL	
Description 1997 FORD MUSTANG 2DR CNV ED	
Stock number [00031456] VIN 1FALP4443VF201267	
List 23945 Price 23000	
Hold fo	Hold for salesman
	VEH
a Co-buyes data Prospect wants Trade-in Trade-in appraisal Vehicle search Selected vehicle Credit Bureau Inquiry P ale	Inquiry\P/ < ▷
WAN 0:32 4:44 412496 Miss Catherine Olsen	
, <u> </u>	

FIG. 12

Sales Manager	X
Show script Close prosp	Manager
*GRT WAN SEL PRO DEN TRA SER WRI CBI SOL DLR DEL	
Bureau to be inquired: CBI Yes TRU Yes TRW No Auto print No Auto flush No	
Options: CBI: SSN Search Yes Phone code 5 Report options TRU: Phone code 3 Report options 012 TRW: SSN Search No Phone code 2 Credit phone list No	
Title SSN Employer THE CONTINUUM Joint inquiry No Spouse's first name MIKE SSN	
Current address: Number [12334 Street KIOWA RIVER City MISSOURI CITY State TX ZIP 77453 Route Box	
Street 710 Route	Send
Prospect wants\Trade-in\Trade-in appraisal\Vehicle search\Selected vehicle	CBI Inquiry (P/
WAN 0:32 24:00 412496 Miss Catherine "Cathy" Olsen	

HG. 13

Sales Manager		\boxtimes
Show script Close prosp	Manager	er
*GRT WAN SEL PRO DEN TRA SER WRI	CBI SOL DLR DEL	
Shork mimher 00031/456 1997 FORD MISTANG	ING 2DR CNV F8	
Customer Offer	Management Offer (disp	
Q 01-FINANCE Q 10-BALLOOM Q 01-LEASE Q 10-CASH	✓10-BALLOON ✓ 01-LEASE ✓ CASH ✓ 01-FINANCE	
Price 23000.00 Estimated 9000.00	Price 23000.00 Estimated 9000.00	
Down pmt 1200.00 Trade payoff 2500.00	Down pmt 1200.00 Trade payoff 2500.00	
Rebate	Rebate	
Term Payment 500.00	Term 43 Payment	
Submit to Power Workstation # W3J	APR 10.00 Balloon	
Comment	Quote has been logged Buyer's Order	
Last activity: Counter-offer received	Comment] [
Submit offer Start over Counter-offers		
S\Trade-in\Trade-in appraisal\Vehicle search\Selected vehicle>Credit Bureau Inquiry\Prospect offer\Sold\	Delivered /	Δ
WAN 0:32 27:34 412496 Miss Catherine "Cathy" Olsen	B "Cathy" Olsen	

FIG. 14

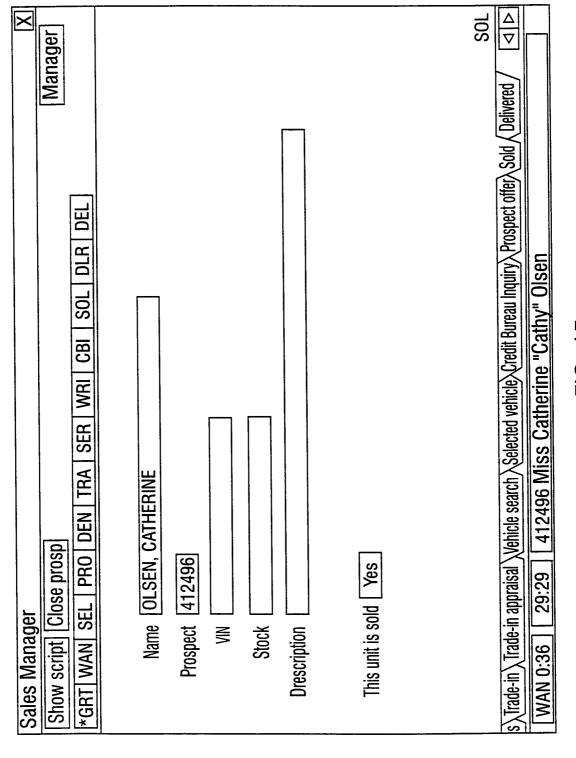


FIG. 15

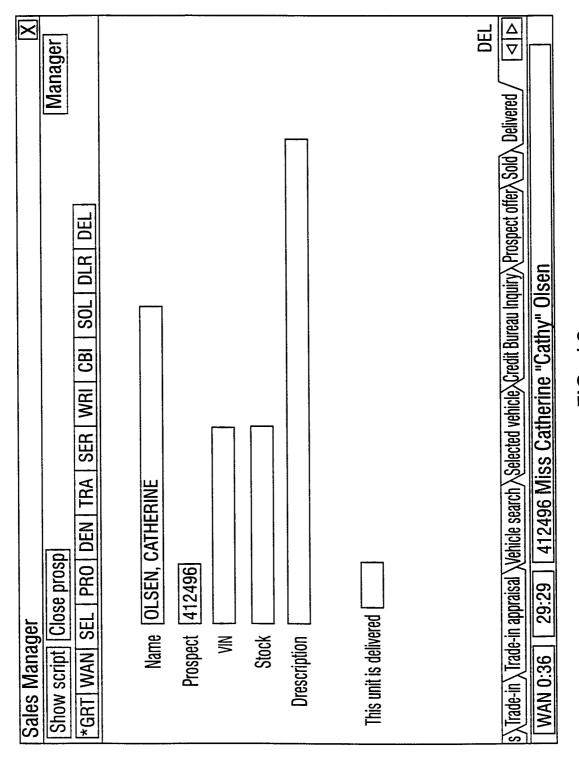
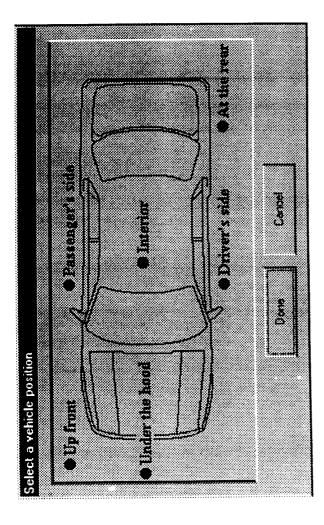


FIG. 16



Speed Control
Next Previous More?
Interior
For relaxed highway cruising, this vehicle has Speed Control with convenient steering wheel-mounted controls.

Interior More? - Press the ON switch and press SET ACCEL at the desired To speed up, press and hold SET ACCEL. To slow down, press COAST. Touching the brake pedal returns the car to foot control. Previous Next This is how it works: speed. Speed Control

FIG. 19

Sales Manager	X
Show script	Manager
*Name OLSEN, CATHERINE	
9/3/1997 Disposition	
First time	
d∩∗	
* These are the minimum required fields necessary to close	Main Menu
ule prospect and return to the Main Mend.	Cancel
	△ ▽
WAN 0:05 38:10 1412496 Miss Catherine "Cathy" Olsen	

FIG. 20

How much is this car Welcome to ABC Motors, How may i assist you today? We're just looking We need a new car

Aolki Ir	PRINT 415 RECORDS - REPORT 022		RUN 09/1	RUN 09/10/97 15:35:40		PA'7E-
TTFF REQ SCRIPT TEXT		ANSWER	GOTO PUT DATA	IN FIELD	STEP SEQ	F.Q •
The major peris get you started on the allows on both side interior both side in you and I will go over complete.	Let's ger you started on the credit application. Fill in the lines of both sides of the page. When you are the, you and I will go over it to make sure it is samplete.	Continue			CBI (U.)	
This while you're filling that or	Ariver's license and I need your social security number.	Continue		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	CBI	0630
Total Enter Social Security number	' number:	Continue		BUYERSSN	CBI	0.040
The state of the privarial dense numbers	se punkier:	Continue	XT	DRIVERSLICST CBI	T CBI	2500
The course of th	se state:	Continue		DRIVERSLICST	CBI	C-060
The make Enter Address. Is it correction	it correct on the license?	Continue		BUYERADDRI	CBI	0,000
The party Enter Zip Gode. Is i	is is correct on the license?	Continue		BUYERZIP	180	ORCO
The control of it. Let's review then i'll take it to the Bus	review the credit application, and the Business Manager.	Continue		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	CB1	6666

FIG. 22

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STEP	DEL	DEL	DEI.	DET	DEL	DET	DEL
IN FIELD				: : : : : : : :	. 1		BUYERMISC2 BUYERMISC2
GOTO PUT DATA	 	1 1 1 1 1 1 2 1 1		i i i i i i i i i i i i i i i i i i i			10 <10
ANSWER	Continue	Continue	Continue	Continue	Continue	Continue	TEN LESS THAN 10
SCKIPT: TEXT	When the business manager has finished with your customers, you will receive a page asking you to come to his office. Take your customers to your office and complete the delivery process.	• Show your customer where the service write-up area is. • Introduce your customer to a Service Advisor. • Give him/her the scheduled maintenance book. • Kemind him/her of the three free LOF in the front of the book.	Hefore introducing the Service Advisor, say: You will be assigned your own personal service advisor. This means that they get to know your vehicles, and they ensure that you are completely satisfied on every visit.	Tell the customer how convenient service's hours are: our service Department is convenient for both pick-up and dr.p-off customers. Service is open from 7:30am to 7:30pm, Morday through Friday, and by appointment on Saturday.	Inspect the vehicle while filling out and reviewing the Ford Quality Commitment Delivery Checklist. Now say: In approximately two to three weeks you will receive a survey like this one from Ford Motor Company. The survey will ask you questions concerning your sales experience at ABC Motors.	We take prind in our customer satisfaction rating. Your complete satisfaction is our Number 1 goal. Entiting into Ford's Elite Masters Sales Program and part of my compensation is determined by your rating of "2A", which rates your overall purchase/lease experience,	
ăss asc	3EL ((010	0.00 13		1 2 8 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	DE 1. 1004 to		DET 0060
	SEQ SCRIPT TEXT	SCKIPT TEXT When the business manager has finished with your customers, Continue you will receive a page asking you to come to his office. Take your customers to your office and complete the delivery process. Heylew contents of the New Vehicle Packet.	SCKIPT TEXT When the business manager has finished with your customers, Continue you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his he delivery process. He delivery process. He delivery process. Show your customer where the service write-up area is. Show your customer to a Service Advisor. Introduce your customer to a Service Advisor. Give him/her the scheduled maintenance book. Give him/her of the three free LOF in the front of the book.	SCRIPT TEXT When the business manager has finished with your customers, Continue When the business manager has finished with your customers, Continue The your will receive a page asking you to come to his complete The delivery process. Heyrew contents of the New Vehicle Packet. Show your customer where the service write-up area is. Show your customer to a Service Advisor. Introduce your customer to a Service Advisor. Show your customer to a Service Advisor. The book. Hefore introducing the Service Advisor, say: The book will be assigned your own personal service advisor. This means that they get to know your vehicles, and they on are completely satisfied on every visit.	When the business manager has finished with your customers, Continue you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his you will receive a page asking you to come to his heview contents of the New Vehicle Packet. Show your customer where the service Advisor. Introduce your customer to a Service Advisor. Show your customer the convenient for oth his show and they continue DEL 00.5 DEL 00.00 Continue Continu	When the business manager has finished with your customers, Ontinue When the business manager has finished with your customers, Ontinue When the business manager has finished with your customer to ocome to his "file. Take your customers to your office and complete the delivery process. Herice. Take your customer to a Service Advisor. Show your customer to a Service Advisor. Give him her the scheduled maintenance book. Give him her the scheduled maintenance book. Give him her to fit the three free LOE in the front of the him her the scheduled maintenance book. We mind him her of the three free LOE in the front of the book. Herice introducing the Service Advisor, say: Give him her to scheduled maintenance book. Herice introducing the Service Advisor, say: Give him her to scheduled maintenance book. Herice introducing the Service Advisor, say: Herice introducing the Service advisor. Herice introducing the Service Advisor, say: Herice introducing the Service Advisor, say: Herice introducing the Service advisor. Continue Continue Continue Continue Continue Continue DEL 00.05 Herice introducing the Service Advisor. DEL 0040 DEL 0040 DEL 0050 DEL 0060 DEL	ANSWER GOTO PUT DATA IN FIELD STEP SEQ . When the business manager has finished with your customers, would receive a page asking you to come to his characters to your office and complete Threadough of the state of the three free log in the front of the book. Show your customer where the service Advisor. Show your customer become to a service Advisor. Show your customer the preparate services and they managed by the present a service advisor. Show your customer have one present a service advisor. Show your customer have the service Advisor, and they means that they get to know your vehicles, and they character to service advisor. This means that they get to know your vehicles, and they character to service advisor. This means that they get to know your vehicles, and they managed your one present a service advisor. This means that they get to know your vehicles, and they managed to know your vehicles, and they convenient for both pink-up and they character to service advisor. This means that though frilady, and by appointment on Talogn, and they have convenient for both pink-up and your sales survey his the this one time ford Motor Company. The active the present as a satisfaction and part in a present and part in the properties of the present and part in a sequence of the part in a se

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(4.1 or Vo Turn the Quality Commitment Performance Checklist so they can see it, and say:	Continue	0100
Deliver What can indo to correct the issue NOW, TODAY? Listen circlelly to what your customer has to say. Take noted it necessary so hell know you are paying attention.) (DEL 0000
<pre>pp. com the dresponder for thouse raised at delivery are:</pre>	LASTRUTE. Continue - Cust OK Talk to GM DEL	DEL 0091 DEL 0091

completely satisfied?

WΩ	99/1	4688
****	フフノユ	4000

PC	T /	US	98	/19	159

	FRINT 415 RECORDS - REPORT 022		RUN 09/10/97	10/97 15:35:40	40 PAGE=	Ξ.
STEE SEQ	SEQ SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STEPS	SEQ
	- Let's take it back to service and have them look at it now. - I applognze, I didn't realize you felt this way. What can I do to right this situation? Would it help to apply to the Dealer or the General Manager?	Go to Service Talk to Dealer			DET 0	0093
		Continue	; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;	t	DET. 0	0045
1 1		Continue	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		0 T30	9000
 	SFRVIOL	Continue		1 t t t t t t t t t t t t t t t t t t t	DEL (1	0095
1 ==	of Derivation (1992 the DEALER for you right now and we'll get this right for you.	Continue	1		DEL	5600
	Weil, I'm glad we straightened that out.	Continue	; 	† † † † † † † † † † † † † † † † † † †	DE1. 1,	ga Es
,	_	Yes Nobody	# 1	; ; ; ; ; ; ; ; ;		0110
1	There information in year notes in front of the customer. Thenk you, I appreciate this.	Continue		LASTNOTE	DEL	4125
1 - 1 1 - 2 1 - 4 1 - 4		Cont inue			DEI (3)	1 %
	The state of the state of the state of the buying a new or used to the state of the	Continue		 	DEL 01	6130

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0148	DEL 0150	
1 1 1 1	Continue	Continue
TELL A COMPANY TOWN for the control to keny your vehicle from ARC Materia. I have this is only the keginning of cour business relationship.	THE HIGH CALL YOU IN A TEW JUST TO SEE If you have any guestions about your new vehicle and to see how you like your new vehicle.	14] Note: Continue of making the sale! Fit CONTINUE and the Continue of the Sale.

	PRINT 415 RECORDS - REPORT 022	RUN 09/10/97 15:35:40	40 PAGE: 5
० सः अवधः		ANSWER GOTO PUT DATA IN FIELD	STEP SEQ .
1		OK No time Not buying	DEM 0140 DEM 0110 DEM 0110
12 整	innerstand that go age the aburry. But for each car gourst in, you want in a vehicle, and you will actually save the in selecting the vehicle you want.	OK No really, no time	•
5 22 22 23 24 24 25		Cont.inue	DEM OLD
		OK No	DEM 0130
1 77 1 77 1 77 1 7 7 7 7 7 7 7 7 7 7 7		Cont i nue	DEM 0150
		OK No. time Not ready Not buying	}
1 · · · · · · · · · · · · · · · · · · ·	The first of the first section a burry. Whe has bears of the first the first section of the first first the first of the f	OK No really, no time	DEM (1140

27 / 70

1	DEM 0190	DEM
	OK Really, not ready	ON ON
Colored a liver in the real liver and the real live	 PEM 0170 No.1 Ready: I understand how you feel. I once felt that way myself when I first began to search for a new car. Fut I found that by driving each vehicle that interested me, I was better able to define what I did and didn't like and it actually made my search easier. 	EM when Met kuying today: That's fine. Let me show you the confortable ride this vehicle offers. No one can make you hav a vehicle just for test driving it.

tecome a little more familiar with this vehicle.

TWAT PAINT NAME OF THE		ANSWER	GOTO PUT DATA	IN FIELD	STEP	SEQ
		. F . F . F . F . F . F . F . F . F . F				
(AM 0140 Weil let's make an appointment a little time in this vehicle.	nt for you to come in and spend a. Are you free tonight? How ch is best for you?	OK No		APPTDATE	DEM	0191 1020
THM old Modla / ol /il5 be mare convention of the mare convention of	enient for you? Le me mark	Continue		APPTTIME	DEM	\$610
The old thou, you will reall me if something won't you? And I'll do the same for thanges on my end. Where can I reactionswering machine?	ething changes on your end, same for you if something i reach you -or- your	Home Phone Work Phone Cell Phone No Phone Given			DEM DEM DEM	0196 0197 0199 0199
The state of the feether.		Continue Work# also given		виуєвномерн	DEM	0199
territoria de la companya della companya della companya de la companya della comp	1	Continue Cell# also given		BUYERWORKPH	DEM	 0199
TEM OF SETT phone:		Continue Home# also given			DEM	0199 0196
PRE Of the Quest, [11] see you then.	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Continue	BEB	 	DEM	6666
THE U. OF HILLS When On the demo ride, be sure take a turn behind the wheel. Sit is the back if there is another the or she will enjoy the ride more.	be sure to let all drivers another driver in the group. e more in the passenger seat.	Continue			W D D	0210
F.N.	how this vehicle rides. We'll u like. I he take and then take another u see.	Tell DLR story 1			DEM .	0220

FIG. 29

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EM 1970 See these trees on the edge of the lot? M:. Jones planted those when he built this dealership back In 1955. We have a picture of the dealership back then, you can see how small the trees were. It's hard to believe we've been servicing people here at ABC Motors for over 40 years. Remind me to show you the picture when we get back.	Continue				
ER 1.31 What made you decide to look at this vehicle?	Continue	PER	LASTNOTE	DEM	0240
in . 4. N. e. On the demo drive, point out features the prospect	Continue	!		DEM	0220

FIG. 32

SC SOURCECODE 2B SOURCECODE	Continue GRT 1000	Continue	N WANTNEWUSED GRT 130.
	GRT 0310 Let me explain our layout for you. New Cars are in the front. Explorers, Minivans, and New Trucks are on the side of the building. Our Pre-Owned Vehicles are displayed in the adjacent lot.	8 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	

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RUN 09/10/97 15:35:40 PAGE=

PRINT 415 RECORDS - REPORT 022

CLNT TSTOO2

STEP	STEP SEQ	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STEP	SEQ	a 1
t 1 1	1 1 1	Pre-Owned vehicle?	Pre-Owned Undecided	n I	WANTNEWUSED WANTNEWUSED	GRT	1300	1
GRT	1 300	GRT 1300 By the way, I'm	Continue			GRT	1301	1
SRT	1 101	ORT 1:01 What's your name? Do you mind if I write that down?	Continue		BUYERNAME	GRT	1305	•
GRT	GRT 1305	This compute that every c possible and Is that OK W	OK.			GRT	1310	
I A	1 110	1.10 Mr. Jones has also asked us to conduct a VERY SHORT SURVEY to determine which advertising sources are most effective. Your answers are so important to us that he has asked us to log every response.	Continue			GRT	1320	,
GRT	1320		Continue		SOURCECODE	GRT	1330	!
GRT	1330		Continue		BUYERZIP	GRT	1340	į.
in Ri	1340		Continue			GRT	1350	, ,
CRT.	1 350	URT 1850 Note: When you hit CONTINUE, this script will disappear. No more scripts will display until you: 1. Hit the NEW key if this is a new prospect. 2. Hit the SEARCH key if this person has been here before. 3. Hit the CANCEL key if you want to start over.	Continue			GRT	6666	
1	1							

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TOUR L	PRINT 415 RECORDS - REPORT 022		RUN 09/	RUN 09/10/97 15:35:40	7d · 01	PAGE= 1	10	
TEP SEQ	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STEP SEQ	SEQ .	wu	WA
RO 4030	PRO AU30 I have one more question of you. It will help me understand your needs a little better. Which of the following items are most important to you in a vehicle? Note: More than one answer may be selected. This screen will remain displayed until you hit 'NEXT/MORE'.	Safety Performance/Mech Reliability Next/More Choices		MOTIVATIONO1 MOTIVATIONO2 MOTIVATIONO3	PRO PRO PRO	0030		99/14688
	PRO 0031 Note: You have NINE choices. You may look through all of the choices by using the 'Next' or 'Previous' buttons to move back and forth between the screens.	Interior Room Economy Comfort/Convenienc Next/More Choices	444	MOTIVATIONO4 MOTIVATIONO5 MOTIVATIONO6	PRO PRO PRO	0031 0031 0031 0032		
 	PRO -032 Note: When you are done with your selections, hit 'Done'. Else hit 'Previous' for more choices.	Style Off-Road Snow Done		MOTIVATIONO9 MOTIVATIONO9	PRO PRO PRO PRO	0032 0032 0032 9999		
! ! !					† † † 1	• • • •	35 / 70	

RUN 09/10/97 15:35:40 PAGE* 11

PRINT 415 RECORDS - REPORT 022

CLNT TST002

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SEL SEL SEL

r next step in SELECTING a vehicle? 2. Check Vehicle 2. Check Vehicle 3. Vehicle Search 3. Vehicle Search 5. Check Vehicle 6. It is displayed on the 6. Continue 6. Continue 6. SEL 6. Continue 7. Continue 7. Continue 8. SEL 7. Check Vehicle 7. Check Vehicle 8. Continue 8. SEL 7. Check Vehicle 8. Check Vehicle 8. Continue 8. SEL 7. Check Vehicle 8. Continue 8. SEL 7. Check Vehicle 8.	STEP SEQ SCRIPT TEXT		ANSWER	GOTO PUT		DATA	N	FIELD	i rū
of the vehicle. It is displayed on the continue system will accept the STOCK# when if the vehicle is available for sale. system will accept the STOCK# if the th	0010	ext step in SELECTING a vehicle? number for the vehicle we've chosen. in mind to show, and want to see if	1. Enter Stock# 2. Check Vehicle 3. Vehicle Search						<u> </u>
of the vehicle. It is displayed on the continue corner of the BAR code sticker on the system will accept the STOCK# when if the vehicle is available for sale. system will accept the STOCK# if the system will accept the STOCK# if the continue continue. CONTINUE, the Vehicle Search screen will continue the should already be on the screen. SEL Continue further entries or you may hit SEARCH.		ch to select a vehicle.					į	1	į
vehicle you have in mind, and enter Continue system will accept the STOCK# if the Stock if the Stock if the Stock if the Solution in the Vehicle Search screen will Continue The entries you have made regarding the nts should already be on the screen. Further entries or you may hit SEARCH. SEL SEL		the vehicle. It is displayed on the rner of the BAR code sticker on the stem will accept the STOCK# when the vehicle is available for sale.	Continue	SEL			UNI	ri stockno	ו מי
1. When you hit CONTINUE, the Vehicle Search screen will Continue be displayed. The entries you have made regarding the prospect's wants should already be on the screen. 2. You may make further entries or you may hit SEARCH. 3. After you select the vehicle you want, click on the		cle you em will	Continue						S
1. When you hit CONTINUE, the Vehicle Search screen will Continue be displayed. The entries you have made regarding the prospect's wants should already be on the screen. 2. You may make further entries or you may hit SEARCH. 3. After you select the vehicle you want, click on the				SEL	# } !			FISTOCKNO	ŀ
	1. When you hit C be displayed. prospect's wan 2. You may make f 3. After you sele PRO button to	CONTINUE, the Vehicle Search screen will The entries you have made regarding the its should already be on the screen. Further entries or you may hit SEARCH. ect the vehicle you want, click on the begin the Product Presentation.	Continue	SEL	 	1 1 1	i	 	N I

STEP SEQ	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STEP	SEO .
TRA 0005	TRA 0005 Before we go in	Continue		•	TRA	0010
TRA 001	May we make you an offer on	Yes No Not Sure	YES NO NOT SURE	BUYERMISCI BUYERMISCI BUYERMISCI	\$ \$ \$	0040
TRA (020		O kay No			TRA	0040
TRA 0030	TRA 0030 I understand your feelings. Let's get you the figures on your new car. Right this way.	Continue			T.	6666
TRA 0040		Continue			TRA	0040
TRA 005	TRA (050 What is the LICENSE plate number?	Continue	XT	TRADESTATE TRADELICENSE	TRA	0051
TRA 005	What is th	Continue	* * * * * * * * * * * * * * * * * * *	TRADESTATE	TRA	0.000
TKA 0060	TKA 0060 What is the ODOMETER?	Continue	AT	TRADETRANS TRADEMILEAGE	\$	0000
TRA 0070	TRA 0070 is this an automatic?	Continue		TRADETRANS	TRA T	0800
TRA 008	TRA (1080 What COLOR is it?	Continue		TRADECOLGRP	TRA	0100
TRA 010	TRA 6100 Enter the VIN:	Continue		TRADEVINUM	TRA	0110

FIG. 37

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0130 0140 0120		0140 0140 0140 6131	0140
2 2 2 2 ·	18	212 A 21	T.
TRADELIENBAL		Eirst Secu TRADELIENNAM	
	Continue	FMCC Wells Fargo First Security Other	Continue
TRA 0110 Ask: Do you owe anything on your trade?	TRA 0120 That's okay. We can get that information later.	0130 Ask: To whom do you owe the outstanding balance?	TRA 0131 Ask: To whom do you owe the outstanding balance?
5	TRA	1 7 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	187
F	, ,	, ,,,,,	, -

PRINT	NT 415 RECORDS - REPORT 022		RUN O	RUN 09/10/97 15:35:40		PAGE=
		ANSWER	GOTO PUT DATA	IN FIELD	STEP	SEQ
	-			TRADELIENNAH	3	
Okay, let me tell you how the Used evaluate on your trade, so you'll the process he uses.	TRA 0140 Okay, let me tell you how the Used Vehicle Buyer will evaluate on your trade, so you'll have a good idea of the process he uses.	Continue			TRA	0150
First he checks the BODY for damage. This includes the Top, Hood, Fenders, Bumper, Grill, Paint, and Glass.	mage. inders, Doors, Deck lid,	Continue			TRA	0160
TRA 0160 Next he checks the DRIVE TRAIN. This includes examining the engine and tra alternator, battery and cables, starter, compressor, radiator, hoses and belts, emi	ine and transmission, the starter, pump and belts, emission control, and exhaust system.	Continue			1. T.R.	0170
TRA 0170 Third, he checks the RUNNING GEAR. This includes looking at each tire is wheels, caps and brakes. He'll look whether the tires have been rotated adjustment, springs, shocks and the	AR. Lire for wear, examining the look at the wheel alignment, ated properly, the steering the front end.	Continue			TRA TRA	0180
TRA 0180 Finally, he looks over the intering the looks at the upholstery, mats heater, radio - tape - antenna, sun roof, windshield wiper and willights - signals - lenses, tire	Finally, he looks over the interior. He looks at the upholstery, mats and carpet, A/C and heater, radio - tape - antenna, headliner, seats, windows, sun roof, windshield wiper and washer, instruments, horn lights - signals - lenses, tire jack and spare, and tools.	Continue			TAT	0190
TRA 0190 The reason I go into such detail on how we appratrace trade is this, we want to give you a fair price. Want you to understand what we evaluate to make fair price. It includes excess mileage, wear an and repairs necessary for us to turn around and car to another customer like you.	The reason I go into such detail on how we appraise your trade is this, we want to give you a fair price. We also want you to understand what we evaluate to make up that fair price. It includes excess mileage, wear and tear, and repairs necessary for us to turn around and sell the car to another customer like you.	Continue			TRA TRA	0200
TRA 0200 Based on your experience with this told you so far, how would you rail vehicle? You are not required to	Based on your experience with this vehicle, and what I've told you so far, how would you rate the CONDITION of this vehicle? You are not required to answer this question.	POOR (wholesale) FAIR (major recon) GOOD (recondition)	1e) POOR econ) FAIR tion) GOOD.	TRADECOND TRADECOND TRADECOND	\$ 5 5 5 T	0240 0240 0240

FIG. 39

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	EXC (retail as is	is E	EXC	TRADECOND	TRA 0240	
TRA 0240 Okay, that'll do 1t. TRA 0250	Continue	! ! ! !	# # # # #		TRA 0250	0250
TRA 0250 I will turn in your vehicle information to our Used	Continue				TR	TRA 9999 Y
value on the car. Will you loan me the keys for a few minutes?					,	
		-		 	1	1

CLNT TST002	PRINT 415 RECORDS - REPORT 022		RUN 09/10/97	15:35:40	PAGE=	E= 14
STEP SEQ	SCRIPT TEXT	ANSWER GOTO PU	PUT DATA IN F	FIELD	STEP	SEQ +
001 000	Let's walk SERVICE ADV experience plaques you	Continue			001	. 0050
00 000	Every person who works course on what we call Have you heard of it?	Yes No	·		100	0025 0030
	Well then you already.	Continue				0030
001 0030	•	Continue			001	0045
U01 0045	U01 0045 This is our LUBE, OIL, FILTER center. We reconstructed reconstructed it last year and have a 27 minute guarantee on getting you in and out, or your LOF is free. As you can see, you can also view the activities of the LOF center from the customer lounge.	Continue			0 1000	0500
UO1 - 020		Continue		_	0 100	0900
U01 0060		Continue			0 100	0000
U01 007	This is our CASHIER.	Continue			0 100	0800
000 0080	Let's go through this down this hallway is	Continue	-		0 100	0600

FIG. 41

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			ton	
			 Continue	
in 1955. We also post some of the nice letters customers	have written us on our WALL OF FAME.	Now let's go get you those figures.	 U01 0090 The water fountain and the restrooms are down that hall	if you need them. May I offer you a coke?

STEP SEQ *	0020 0200 0400 0500	003	U02 0060 Y U02 0070 Y U02 0080 Y U02 0080 Y	009 010 001 999	70 100 100 100 100 100 100 100 100 100 1		002 0050 002 0020 002 0010 002 0999
IN FIELD		1 1 1 1 1 1 1 1 1 1	 	 		: 	! ! ! ! ! ! ! ! !
GOTO PUT DATA							
ANSWER	Dealer Inventory Parts and Service Rental	"No Problem" Philo Mission Statement #1 Ford Volume More	Top 100 Club #1 Jeep Volume Eagles Club More	Top Hyundal Volume Customer Loaners Main Menu End	.More Previous Menu Main Menu End	Continue	More Previous Menu Main Menu End
ARIPT TEXT	Port (6010 Why buy from ABC Motors?	Thouse one of the foil ARC Morots. "Dealer S	Thouse one of the following ABC Motors (cont'd). "Deale	Thouse one of the f		Mission Statement: We at ABC Motors are fully committed to provan auromotive experience that exceeds our cuexpectations.	Our emphasis on teamwork, combined with a high level of dedication and integrity, further define this commitment
STEP SEQ	Pot_6610		100 30d		100 100 100 100 100 100 100 100 100 100		1

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0060 0020 0010 9999	00010 00010 00010 00010	
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us Me lenu	enu Me	
More Previous Menu Main Menu End	More Previous Menu End	
150 150	Top 100 Club: We know we've been successful because We're also a member of the prestigious Top 100 Club, a netional award from Fold for dealers who combine cutstanding volume with outstanding customer satisfaction.	
#1 For 1 Volume: We know we've been successful because More propie kuy a Ford from us than any of the other 150 Ford dealors in the Texas region. We've been the top walume Ford dealership for the past 4 years: 1993-1996.	The 100 Club: We know we've been successful because We're also a member of the prestigious Top 100 Club, a national award from Fold for dealers who combine that standing volume with outstanding customer satisfactions:	
ful h the c en th : 199	100 C mbine r sat	
of e be	successful becagious Top 100 Cers who combine my customer sat	
n suc Nany We'v	ious ious g cus	
thai on.	een :	
#1 For 1 Volume: We know we've be More progree buy a Ford from usith Ford dealors in the Texas region. volume Ford dealorship for the pa	The local transmission of the prestinutional award from Ford for deal curstanding wildme with outstanding	
d freexass	f the	
We k	1 . 00 5 1 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
me: fruy in deal	read W	
V IN Mrte Mors	Ciub iso a iso a ding	
First 1 e per di ded ume E		
# \(\bar{\Pi}\)		
And such #1 Forth Villame: We know we've been successful because More people buy a Ford from us than any of the other 150 Ford dealors in the Texas region. We've been the top volume Ford dealership for the past 4 years: 1993-1996.	Mo're also a member of the prestinational award from Fold for deal	
j.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	

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U02 0205 As you can expect, we are determined to maintain our volume leadership, and therefore will bend over backwards to ensure that you are completely satisfied with anything that we do to serve your needs.	Great Leasing/fina Over 1,000 vehicle Great Pricing More	002 002 002 003	0210 Y 0220 Y 0230 Y 0206
U02 0206 Choices cont'd. New Cars and Trucks.	Hain Menu End	U02 U02	0010
U02 0210 New Cars and Trucks - Great leasing/financing:	Continue	005	0220
Our leasing and financing programs are the best available. Our #1 volume status ensures that we have the most	Frevious Menu Find Menu End	002	0200

CLNT TST002	ST002	PRINT 415 RECORDS - REPORT 022		RUN 09/10/97	10/97 15:35:40		PAGE=	16
STEP	STEP SEQ	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STEP	SEQ	* ∘ I
U02	0000	U02 0070 #1 Jeep Volume: We know we've been successful because More people buy a Jeep from us than any of the other 85 Jeep dealerships in the Texas region. We've been the top Jeep dealership for the past 2 years: 1994 and 1995.	More Previous Menu Main Menu End			U02 U02 U02 U02	0080 0020 0010 9999	
30n	00800	UOC UORO Eagles Club: We know we've been successful because We're also a member of the prestigious Eagles club, a national award from Chrysler for dealers who combine outstanding volume with outstanding customer satisfaction.	More Previous Menu Main Menu End			005 002 002 002	0090 0020 0010 9999	ŀ
0.02	0600		More Main Menu End			005 002 002 002	0100 0020 0010 9999	
000	6100	ners: Departm technic ner Pro	Continue			005	0105	it
000	002 0105		More Previous Menu Main Menu End			005 005 005 005	0110 0020 0010 9999	ı
		0110 We look forward to welcoming you into our family of completely satisfied customers. We are #1 for a lot of yery good reasons. Experience the ABC Motors difference.	Continue Previous Menu Main Menu End			002 002 002 002	0200 0020 0010 9999	1
005	0200	ategories for buying at	New Cars and Truck Used Cars and Truc Main Menu End			U02 U02 U02	0205 0300 0010 9999	1

FIG. 46

CLNT TST002	PRINT 415 RECORDS - REPORT 022		RUN 09/10/97	0/97 15:35:40		PAGE=	11
STEP SEQ	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STE	STEP SEQ	•
	competitive				; ; ;		ı
002 023	U02 0220 New Cars and Trucks - Over 1,000 vehicles:	Continue	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	200	0230	
	Being the largest also means that our selection of new cars and trucks is the best around. At any point in time,	Previous Menu Main Menu End			005 005	0200	
	we have over 1,000 new vehicles avail select from this means the right of to take home with you today.				8	6	
002 023	U02 0230 New Cars and Trucks - Great Pricing:	Continue	* * * * * * * * * * * * * * * * * * * *		70n	0240	
	1 as many	Main Menu			002 003	0200	
	ds we do, without maying great pricing. Ints combination of price and selection is just not available anywhere else in the region.	DU3	. '		U02	6666	
U02 6240		Continue Previous Menu			U02	0300	1
	satisfied new vehicle owners.	Main Menu End			005 005	0010 9999	•
005 030	At ABC Motors, our reputation is at stake	200 to choose from	; ; ; ; ; ; ;	i 1 1 1 1 1 1 1 1		0310	ı >·
	sell a used car of truck. For years our customers have come to us expecting the finest in sales and service, and	Proud to sell Thorough reconditi			U02	0320	> >
	weive gone to extraordinary measures to ensure that every vehicle on the lot meets their expectations.	More			005	0301	i
un2 0301		3,000		***	. U02	0340	I >+
		Financed on the Sp Main Menu			705 005	0350 0010	>
1 1 1 1		End			700 005	6666	
U02 031	Used Cars an	Continue			005 005	0320	
	mileage vehicles. This represents around 200 premium cars	Main Menu			700 000	0300	
	and trucks at any one time. Since we sell more new ford's and new Jeep's than anyone else in the Texas region, and	End			005	6666	

FIG. 47

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a huge volume of vehicles for resale on our lot. U02 0320 Used Cars and Trucks - Proud to sell:		0330
	Main Menu 1002 001 End 1002 999	9999
U02 0330 Used Cars and Trucks - Thoroughly recondition:	noz	0340
We thoroughly recondition AND clean every hand-picked used	Fievious menu	0300 0010

CLNT TST002	30016						
STEP	SEQ :	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IŅ FIELD	STEP	SEQ
† ! !	1	car and truck that we sell, following an extensive mechanical, electrical, and cosmetic checklist.	End			005	6666
005	0340	Each used vehicle is backed by a 3 month / 3,000 mile: Each used vehicle is backed by a 3 month / 3,000 mile guarantee. Since our vehicles are so good, extended service plans are available for even longer periods of time.	Continue Previous Menu Main Menu End	,		005 005 005 005	0350 0300 0010 9999
002	0350	ind Trucks - E s available r terms, and w	Continue Previous Menu Main Menu End		·	005 005 005	0360 0300 0010 9999
005	U02 0360	U02 0360 If you are thinking of a quality pre-owned vehicle, see what impressive quality really means in a used car or truck. We look forward to welcoming you into our family of completely satisfied customers. We are #1 for a lot of very good reasons. Experience the McCafferty difference.	Continue Previous Menu Main Menu End			005 005 005 005	0400 0300 0010 9999
005	002 0400	Choose one of the following reasons for buying at ABC Motors. Service and Parts:	Convenient Personal Advisor State-of-the-art e More			002 002 002	0410 0420 0430 0401
005	0401	U02 0401 Choose one of the following reasons for buying at ABC Motors.	Saves Money Accurate Repairs "Do it right" More			005 005 005 005	0440 0450 0460 0402
.u02	0402	, – –	Main Menu End	·		005 005	0010
U02		0410 Service and Parts - Convenient:	Continue		1		0420

-1G. 49

	Previous Menu	002		
Our Service Department is convenient for both pick-up and	Main Menu	002	0010	
drop-off customers. Service is open from 7:30am to 7:30pm,	End	002		
Monday through Friday, and by appointment on Saturday.				
0420 Service and Parts - Personal Advisor:	Continue	U02	0430	1
	Previous Menu	U02	0400	
You will be assigned your own personal service advisor.	Main Menu	002	0010	
This means that they get to know your vehicles, and they	End	002	6666	
ensure that you are completely satisfied on every visit.				
				ı
0430 Service and Parts - State-of-the-art:	Continue	002	0440	
	Previous Menu	002	0400	

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SEQ	0450 0400 0010 9999	0460 0400 0010 9999	0470 0400 0010 9999	0500 0400 0010 9999	0520) 0520) 0501 0501	
STEP	U02 U02 U02 U02	002 002 002 002	002 002 002 002	002 002 002 002	002 002 002 002	 U02
IN FIELD		t t t 1 1 1 1 1 1 1 1 1 1		† † † † † † † † † † † † † † † † † † †		
GOTO PUT DATA						
ANSWER	Continue Previous Menu Main Menu End	Continue Previous Menu Main Menu End	Continue Previous Menu Main Menu End	Continue Previous Menu Main Menu End	200 Vehicles Competitive Rates Convenient More	Top Choice
SCRIPT TEXT Our factory-trained technicians always work with the latest state-of-the-art equipment.	Service and Parts - S This means accurate d methods that save you	Service and Parts - Accurate Repairs: We have over 40 service technicians and a HUGE inventory of parts available for every level of repair. This means prompt and accurate handling of any service needs that you have.	Service and Parts - "Do it right": This caring attention to your service needs is a tradition that we've maintained since our founding in 1955, and is one of our primary reasons for our success over 40 years. We are dedicated to the "do it right the first time, every time" philosophy.	UD2 0470 We look forward to your visit. We are devoted to your complete satisfaction.	ME take our Rental Department very seriously. If your timpression of dealership rental departments is that they aren't REALLY in the business, prepare for us to exceed your expectations.	10. 9501 Choose one of the following reasons for buying at
9 % EQ		U01 0450	1 4 6 0 1 0 0	0470	000000000000000000000000000000000000000	0501
STEP	20A	i on	7 0 D	100	13	101

We take our Rental Department very seriously. If your impression of dealership rental departments is that they aren't REALLY in the business, prepare for us to exceed your expectations.	End	002	6666
<pre>### 162 (510 Rental - 200 vehicles: We offer a full range of over 200 Ford and Jeep/Eagle cars and trucks as well as specialty vehicles such as:</pre>	Continue Previous Menu Main Menu End	U02 U02 U02	0520 0500 0010 9999
or or or			

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nted weekly convenience. offering the morning	SWER TO THE COST OF THE PARTY IN FIFTH	
Rental - Competitive Rates: We have very competitive rates. Deeply discounted weekly and monthly rates are also available for your convenience. Rental - Convenient: We are open the same hours as the dealership, offering very convenient pick-up and drop-off, early in the morning or late in the evening. Rental - Top Choice: If you need short term transportation, ABC Motors is your top choice.		SLD STEP SEQ
We are open the same hours as the dealership, offering or late in the evening. Rental - Top Choice: If you need short term transportation, ABC Motors is	ttinue vyjous Menu	005 0530 002 0500
Nental - Convenient: We are open the same hours as the dealership, offering very convenient pick-up and drop-off, early in the morning or late in the evening. Rental - Top Choice: If you need short term transportation, ABC Motors is your top choice.	ייי אינוים	
offering the morning	rtinue vious Menu	002 054 1102 050
ors is	n Menu	U02 0010 U02 9999
ors is	it in the second of the second	
	n Menu	
U() 0550 We are dedicated to your complete satisfaction. Main Menu Main Menu End	vious Menu n Menu	U02 0500 U02 0010 U02 0010

CLNT TST602	3T002	PRINT 415 RECORDS - REPORT 022	RUN	RUN 09/10/97 15:35:40		PAGE= ;	21
STEP SEQ	SEQ	SCRIPT TEXT	ANSWER GOTO PUT DATA	TA IN FIELD	STEP	SEQ	• 1
WAN	1320		Go ahead No Why? Not much time avai		WAN WAN WAN	1400 1330 1330 1340	27 2 100 0
WAN	1330	found that by grant a gain a bet assily be able to real back at f I ask you a f.	Yes	, , , , , , , , , , , , , , , , , , ,	WAN	1350	
MAN	1340	that by YOU TIM ing not e-expla later dons?	Yes		WAN	1350	54
WAN	1350	WAN 1350 That's fine. I respect your wishes. Do you have any questions that I can answer?	Yes No	P	SEL	9999 1380	/ 70
WAN	1380	WAN 1380 Well, my name is If you need any assistance I'll be standing out in front of the showroom, please don't hesitate to call out to me. Also, here's my card if you decide you have questions about our inventory when you get home.	Continue		SEL	66666	
WAN	1405	WAN 1400 to you already have a particular vehicle in mind?	Right here Yes No	1	WAN WAN WAN	1405 1450 1450	
	1405	nter t	Continue	UNITISTOCKNO	WAN	1410	101
WAN	1410	WAN 1410 is the vehicle new or used?	New New N	WANTNEWUSED	E AN	1415	00)

FIG. 54

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	o sed		WANTOEMUSED WAN 1415 WANTCARMAKE	MAN	1415
1415 What is the make of the vehicle you are entering?	Continue		WANTCARMAKE	WAN	1420
1420 is the vehicle a Car or a Truck?		OΕ		WAN	1425
	 	1 6 9 6 6 6 6 8 8	WANTCARYRLO	WAN	1500
WAN 1450 Are you interested in a New Ford product or a	New		WANTNEWUSED	WAN	1455

CLNT TST002	PRINT 415 RECORDS - REPORT 022		RUN 09/10/97	10/97 15:35:40		PAGE= 2	22
STEP SEQ	SCRIPT TEXT	ANSWER	GOTO PUT DATA	IN FIELD	STEP	SEQ *	* I
	Pre-Owned vehicle?	Used Haven't decided	U - FORD	WANTNEWUSED WANTNEWUSED WANTCARMAKE	WAN	יט יט	
MAN 1455	Are you looking for a car, truck, sports utility vehicle, or minivan/van?	Car Truck Sports Utility Van	Оненааа	MANTCARTRUCK WANTCARTRUCK WANTCARTRUCK WANTCARTRUCK WANTATVEHCAR WANTATVEHPUP	WAN WAN WAN	1460 1460 1460 1460	1 4
WAN 1460	Νο you have a particular M	ν ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο Ο		WANTCARMAKE	WAN	ഹഗ	
WAN 1465	what YEAR vehicle are Enter "oldest" year a	Continue		WANTCARYRLO	WAN	1470	56 / 7
MAN : 470	Do you have a particular MODEL in m	Continue		WANTCARMODEL	MAN	80	0
WALL 1475	les you prefer a p	Yes		WANTCARBODY	WAN	1480	
WAN 1480	what is the oldest vehicle	Continue		WANTCARYRLO	WAN		
WAU 1490	What is	Continue		WANTCARYRHI	WAN	0	
MAN 1500	of vehicle do you	Continue	TRA	TRADEMAKE	WAN		
WAN 1520	WAN 1520 And what is the MODEL of the vehicle you currently	Continue			WAN	1550	

FIG. 56

1600 1600 1600 1610

WAN WAN WAN

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drive?

TRADEMODEL
BUYERMISC1
BUYERMISC2
BUYERMISC3

WAN	1550	WAN 1550 Would you be interested in TRADING that vehicle in to our dealership?	Yes No Not Sure	YES NO NOT SURE
WAN	1600	What one feature do you most like vehicle and really WANT on your ne (Such as 4WD, Nice Stereo, CD, pow leather, fuel economy).	Continue	, in the state of
		Enter WANT 1:		NY
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MAN 1610 What second feature do you most like about your current continue continue which as a formation of eature do you most like about your current continue contin	CLNT TST002	rooz PRINT 415 RECORDS - REPORT 022		RUN 09/10/97	10/97 15:35:40		PAGE=	23
South as 4000 Most Second feature do you most like about your current Continue Con	3		ANSWER	PUT		STEP		*
VANITY Second feature do you most like about your current continue valid. 3 and 1670 what second feature do you most like about your current continue (Such as 4MD, Nice Stereo, CD, power seats, alarm, leather, fuel economy). Enter WANT 2: 1620 What one feature have you never had but really want Continue Enter WANT 3: 1620 What one feature have you never had but really want Continue Enter WANT 3: 1630 Will this vehicle be for personal use or business use? Enter WANT 3: 1640 What line of business are you in? 1740 What line of business are you in? 1741 It's helpful to know if you'll be making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making purchases such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making purchases such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, or making deliveries such as antiques, or sell as flowers, and a sellowers, or making deliveries such as antiques, or sell as flowers, and a sellowers, or making deliveries such as antiques, or sell as flowers, and a sellowers, and a se					† † † † † †		! ! !	ŀ
Enter WANT 2: 16.00 What one feature have you never had but really want to have on your new vehicle? Enter WANT 3: Enter WANT 3: Enter WANT 3: 1730 Will this vehicle be for personal use or business use? Enter WANT 3: 1740 What line of business are you in? 1741 It's helpful to know if you'll be making deliveries such a smitgues, or sell will will a product which need you need to carry around, or carry a product which need you need to carry around, or carry a product which need you need to carry around, or carry a product which need you need to work a ranch. 1840 Have you set your MONTHLY budget yet? 1840 Have you set your worthly figures come close to what you size the choices what you size to work a ranch. 1840 Have your budgeted monthly payment. Continue HAN 1940 ANN 1840 BUYERTITLEOC WAN 1840 HAN 1940 ANN 1840 HAN 1940 ANN 1840 BUDGET HAN 1940 ANN 1840 MAN 1840 BUDGET HAN 1940 ANN 1840 MAN 1840 BUDGET HAN 1940 ANN 1840 MAN 1840 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 BUDGET HAN 1940 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 BUDGET HAN 1940 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 ANN 1840 BUDGET HAN 1940 ANN 1840 BUDGET HAN	A S	like about your new vehicle? power seats, alar	Continue			WAN	1620	t
to have on your new vehicle? Enter WANT 3: #WANTHISC3 #WAN 1740 BUSINESSUSE MAN 1740 MAN 1800 AMAN		Enter WANT 2:	,		7)CIMINAM			
1740 What line of business are you in? 1741 What line of business are you in? 1740 What line of business are you in? 1741 It's helpful to know if you'll be making deliveries such as antiques, or sell as flowers, or making purchases such as antiques, or sell as flowers, or making purchases such as antiques, or sell ho into diven 2 Stood to which need you need to carry around, or carry around, or carry 2 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you need to carry around, or carry 3 Stood to which need you set your Monthly figures come close to what you 3 Stood to which need you set your budgeted monthly payment. 3 Stood to which need you set your budgeted monthly payment. 3 Stood to which need you set your budgeted monthly payment. 3 Stood to which need you need to carry around, or carr	1 3	L	Continue		WANTMISC3	WAN	1730	I
Continue May: 1741 It's helpful to know if you'll be making deliveries such as an antiques, or making purchases such as antiques, or sell a product which need you need to carry around, or carry clients to business appointments, or to work a ranch. 1800 May: Max:		use or	Personal Business	Z >	BUSINESSUSE BUSINESSUSE	WAN	1800	t
as flowers, or making purchases such as antiques, or sell no Info Given a product which need you need to carry around, or carry clients to business appointments, or to work a ranch. 1800 Have you set your MONTHLY budget yet? 1800 Have you set your budgeted monthly payment. 1800 Have you set your file in your budgeted monthly payment. 1800 Have you set your warm is an information of the sample of the sampl	I &	!	Continue Why?	1	BUYERTITLEOC		1800	58 /
1800 Have you set your MONTHLY budget yet? Don't know 1810 Do any of these monthly figures come close to what you \$350 had in mind? Hand in mind? Hore Choices Continue Budgeted monthly payment. Budgeted monthly payment. Budgeted monthly payment.		It's helpful to know if you'll be making deliverie as flowers, or making purchases such as antiques, a product which need you need to carry around, or clients to business appointments, or to work a rar		; ; ; ; ; ; ; ; ; ; ;	BUYERTITLEOC		1800	70
1810 Do any of these monthly figures come close to what you \$350 \$350 BUDGET WAN 1900 \$400 BUDGET WAN 1900 \$450 BUDGET WAN 1900 WAN 1830 Write in your budgeted monthly payment. BUDGET WAN 1900 WAN 1840 BUDGET WAN 1900 WAN 1840 BUDGET WAN 1840	1.3	ا ب	<u>ر</u>		†	WAN		ı
payment. Continue WAN Don't know yet BUDGET	13	Do any of these monthly figures come close had in mind?		350 400 450	BUDGET BUDGET BUDGET	WAN WAN WAN		t
	. . ! 3	1	Continue Don't know yet		BUDGET	WAN	1900	1

FIG. 58

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MAN	WAN 1840 That's okay. I can help you figure that out later if you like.	Continue	MAN 1900	
WAN	1 900 1	Continue	WAN 2000	
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WAN	7.00m	Continue	WAN 9999)	*
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10/97 15:35:40	IN FIELD S		3	. 3≤	X X X	₹	iM	ix.
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	ANSWER	Continue	Continue	Continue	Why is Lease so lo Prefer Financing Prefer Leasing	Interested in Leas Prefer Financing	Continue	Continue
FRINT 415 RECORDS - REPORT 022	SCRIPT TEXT	ODIO After seating your prospects, offer them some refreshments if you haven't already done so. Folks, can I get you a refreshment? How about some coffee or a coke?	(C 0	15 054	Wki 0040 Okay, the vehicle is available, and the payments are calculated. • For a 48 month note, your payment would be • For a 24 month lease, your payment would be Which do you prefer?	WKI m050 Ford is able to offer such a low lease payment because you are are only paying for the portion of the vehicle you are using. We take the price of the vehicle today and subtract the guaranteed value of the vehicle at the end of the lease. This is the amount of the vehicle you are "using", and we finance this over a 24 or 36 month period.		All we need is your OK right here and we can get the paperwork started. Note: Now be SILENT. Give the customer the pen and indicate the SUBMIT OFFER button. Wait for the customer to respond first. About 10% of your customers will sign on
STun3	SEQ		0300	0030	0040	1050	0600	0100
CLMT TST002	STEP	WRI	X X Y	X X	X X	X X	WRI	X X I

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WK I	WKI 0110 Note: Hit HIDE SCRIPT now. Hit SHOW SCRIPT when you are ready to see the script again. Hit PREVIOUS if you'd like to go back to one of the previous scripts.	OK Objections	WRI	1000
3 X 1 1	0200 Prospects objects to one or more of the following:	Price Terms (Rate) Trade Allowance More	WRI WRI WRI	0300 0400 0500 0210
WRI	WRI 0210 Prospects objects to one or mote of the following: (cont'd) Payment Money Do Money Do Money Do	Payment Money Down More	WRI WRI	0200 0700 0220

STEP	SEQ	SCRIPT TEXT	ANSWER GOTO PUT DATA	IN FIELD	STEP	SEQ
WRI		Pros	Not sure Not buying today Spouse not here Need time to think		WRI WRI WRI	0800 0810 0820 0830
		USOO We believe we offer our vehicles for a fair, already discounted price. What price did you have in mind?	Continue	UNITISELL	WRI	0310
WRI		Note: Hit HIDE SCRIPT an	Mgmt accepts offer Mgmt counter-offer	 	WRI WRI	0320
W K I		0320 All we need is your OK right here and we can get the paperwork started. Note: Now be SILENT. Give the customer the pen and indicate the SUBMIT OFFER button. Wait for the customer to respond first.	OK More Objections		WRI	1000
WRI	0330	Mgmt has responded with a counter-offer. All we need is your OK right here and we can get the paperwork started. Note: Now be SILENT. Give the customer the pen and indicate the SUBMIT OFFER button. Wait for the customer to respond first.	OK More Objections	1 1 1 1 1 1 1 1 1 1	WRI WRI	1000
I a M	140	of course, this rate is based on an average person's redit history. We can check your history now to determine if your credit will get you a better rate or to see if you qualify for any special financing. We can also increase the term (months) to bring the payment down.	Apply for credit Increase Term		WRI WRI	0410 0430
Z K	0410	Hit e c	Continue	 	WRI	6666
WRI	0430	Note: Hit HIDE SCRIPT, change the term, and hit SUBMIT OFFER. You will then need to wait for the desk to respond.	Mgmt accepts term Mgmt counter-offer	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	WRI	0440

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:40	STE	WRI WRI WRI	WRI	WRI	WRI	WRI	WRI WRI WRI
.0/97 15:35:40	IN FIELD						
RUN 09/10/97	GOTO PUT DATA						
	ANSWER GOT	Allow phone calls Both Just wants more \$\$	Continue	Continue	Continue	<\$500 >\$500	Re-evaluate trade More money No more money
PRINT 415 RECORDS - REPORT 022	SCRIPT TEXT	demand for Can you tel pass on to For example allow the n	call the Used V present): My cu maintenance rec performed on thi for his trade-ii	Call the Used Vehicle Buyer. Tell him (with the customer present): My customer here is willing to allow us to give the next customer his name and phone number to call if he has any questions. Will you allow him more money for his trade-in?	Call the Upresent): maintenancperformed to give th call if he	How much more money do you think you need for your vehicle?	call the Used Vehicle Buyer. Tell him (with the customer present): My customer doesn't have the maintenance records nor does he want a stranger calling him with questions about his old vehicle. However, he really believes his car is worth a few hundred dollars more. Is there anything you can do for him? Do you mind taking another look at the vehicle with the customer present?
CLNT TST002	STEP SEQ		0510	0520	0530	0540	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
CLNT	STEP		WRI	W I	WRI	WRI	WRI

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X.	WRI 0570 Well, it looks like we can give you \$ for your trade. Yes Is this acceptable to you?		TRADEGROSS	WRI	0590
3 1	WRI 0580 Well, it sounds as if you will have better luck with this Yes, trade-in vehicle selling it yourself, if you don't mind dealing with No, don't trade-in strangers or taking the chance of not selling it	le-in 0	TRADEGROSS	WRI	0590

1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	STEP SEQ	SCRIPT TEXT	ANSWER GOTO PUT	DATA	IN FIELD	STEP	SEQ
X H H	0690	Note: Hit HIDE SCRIPT and SUBMIT OFFER.	Mgmt accepts offer			WRI	0591
3 3 5		All we need in paperwork stan Note: Now be indicate the to respond fil	OK More objections	1 1 1 1 1	! ! ! ! ! ! !	WRI	1000
R I	0090	WELL "160") Of course, there are several ways to decrease the payment. We can check your history now to determine if your credit will get you a better rate than the average rate we use as an example. We can also bump the term (months) up. You may also put more money down.	Better rate Bump term More money down Other	1 		WRI WRI WRI	0410 0430 0700 0610
N. I.	0 €1 0		Trade allowance Price	i ! ! !	; 1 1 1 1 1 1 1 3 1 3	WRI	0500
· · ·	0700	0700 Of course, how much money would you like to put down?	Continue	 	DOWNPAYMENT	WRI	0310
	0,400	Many peopmove when pinpoint vehicle y	Don't like Something else Not sure/need time			WRI WRI WRI	0803 0200 0801
. .	WKI 0801	Just not sure: Well, I can understand your concern. Let me get a brochure with our prices together, you can take it home with you, and you can call me if you have any questions. That way you can consider your purchase at your leisure.	Continue	1 1 1 1 1 1	*	WRI	0802

FIG. 66

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WKI 0802 Just not sure: Now, let's make an appointment for you to return. Would this evening or tomorrow be more convenient?	Continue	WRI	0822
F30		WRI WRI	
WRI 0804 We have three choices then. We can look for another vehicle which better sults your needs, we can let you think about this vehicle and make an appointment to come back, ir you can buy this vehicle now.	Another vehicle Make appointment Buy this vehicle	WRI WRI WRI	0805 0801 1000

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0/97 15:35:40	IN FIELD					APPTDATE		APPTDATE
RUN 09/10/97	GOTO PUT DATA							
	ANSWER	Continue	Continue	Yes Not buying today	Continue	Continue	Continue	Continue
PRINT 415 RECORDS - REPORT 022	SCRIPT TEXT .	or you that you really wan o see if we have something you've described to me.	It may be necessary to switch the prospect on to another vehicle at this point. If this is the case, go back to the SEL (select) step to help them find another vehicle. Hit the SEL button now.	Not buying today: I respect that you are not planning to buy today. However, let me ask you one question. Is there any single item that is preventing you from coming to a decision today? What is that item? If we can take care of that, will you consider buying?		ay: (cont'd) our wisnes. ck in when yo or the next	t here: tainly appr se involved	Spouse not here: Let's make an appointment for you and your spouse to Let's make an appointment for you and your spouse to return together. Would this evening or tomorrow be more convenient?
3T002	SEQ	0805	, , , , , , , , , , , , , , , , , , , ,	CB10	0.811	WKI 0812	0.000	0821
PINT TST002	2 4 1 1	WRI	N. W. I. A. W. I. I. A. W. I.	WRI	WRI	WX	W. T.	WKJ

0825 0826 0827 0828 0828 0828 0826

WRI WRI WRI WRI WRI

1	1		******** ******************************
WR.	1 0822	WRI 0822 And what time would be best for you? 7pm? 7:30pm?	
ER.	0823	WRI 0823 Now, you will call me if something changes on your end, won't you? And I'll do the same for you if something changes on my end. Where can I reach you or your answering machine?	
1	1111		
WRI	F 0825	WRI 0825 Home phone:	Continue Work# also given
WRI	9240	wki ∪⊬ż6 Work phone:	Continue

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CLNT TST002	ST00.	PRINT	IT 415 RECORDS - REPORT 022		RUN 09/10/97	0/97 15:35:40		PAGE= 2	59
STEF	SEQ	STEP SEQ SCRIPT TEXT		ANSWER	GOTO PUT DATA	IN FIELD	STEP SEQ	SEQ .	, ,
t 1	 			Cell# also given				0827	7/140
WRI	082,	WRI 0827 Cell phone:		Continue Home# also given				0828	
WRI		0828 Great, I'll see you then.		Coptinue			WRI	0829	
3 T	1 (3 1 (3 1 (3	Note: Walk the prospect out, and their biggest obstacle to purcha I'd like to ask one last questio home to think about this decisio biggest concern? Perhaps I'll bway to address it before you ret	if you aren't sure of se, ask the following on of you. When you go nn, what will be your e able to think of a urn.	Continue			W RI	6666	
WRI	0830	Need time to think: Take all the time you need. Why for a moment to process everythi	don't I leave you alone ng. Can I get you anything	OK - ready to sign Still need time More objections	c c		WRI WRI WRI	1000 0 84 0 0200	70 /
M X X	0840	Still need more time: (cont'd) [1:1] respect your wishes. Let's you to come back in when you are Would tomorrow or the next day b for you?	make an appointment for closer to a decision.	Continue		APPTDATE	WRI	0822	70
XX X	1000	WK1 1000 Note: Congratulations on completing the Write-up step. The next step is the credit application process.	ing the write-up step. ication process.	Continue			WRI	6666	
1	1 1 1 1 1 1 1								

PRINT ENDED AT:

15:36:05