

US 20070230681A1

(19) United States (12) Patent Application Publication (10) Pub. No.: US 2007/0230681 A1

Oct. 4, 2007 (43) **Pub. Date:**

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(54) PRESENCE AWARENESS AGENT

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- (21) Appl. No.: 11/762,255
- (22) Filed: Jun. 13, 2007

Related U.S. Application Data

(62) Division of application No. 10/099,144, filed on Mar. 15, 2002.

Publication Classification

- (51) Int. Cl.
- H04M 5/04 (2006.01)(52)

ABSTRACT (57)

The present invention is directed to a customer contact 100 in which a agent service function 136 to collect predetermined types of information regarding the contact and/or the contact center 100 and interface with the contact. The interface can include presenting service options to the contact. A mood detector 152 can be used to collect information about the customer's state of mind.







FIG. 2











FIG. 6



FIG. 7



FIG. 8



FIG. 9





FIG. 11

PRESENCE AWARENESS AGENT

CROSS REFERENCE TO RELATED APPLICATIONS

[0001] Cross reference is made to U.S. patent application Ser. Nos. 09/756,955, filed Jan. 9, 1999, entitled "Customer Service by Batch", and Ser. No. 09/416,737, filed Oct. 13, 1999, entitled "Multi-Tasking, Web-Based Call Center", which are incorporated herein by this reference.

FIELD OF THE INVENTION

[0002] The present invention relates generally to contact centers and specifically to customer relationship management in contact centers.

BACKGROUND OF THE INVENTION

[0003] A customer contact center typically must balance the quality of service that it provides against the cost of providing such service. When personalized service is needed, an automatic call distribution system (or ACD) typically connects a customer to a contact center agent who has the skills that are needed to service the customer. The agent serves only one customer at a time. This personalized treatment generally leads to a high quality of service, with the main limitation on the quality of service being the number of available agents, but it can be very expensive. In some applications (particularly applications involving long queue wait times), ACD's can lead to customer frustration and dissatisfaction. Customers waiting in queues typically have few choices—namely the choices of either continuing to wait in the queue or calling back at a later time.

[0004] To reduce costs and queue wait times, many contact centers offer some form of automated self-service, such as an interactive voice response (IVR) system, to customers. Each customer is connected to a separate port of the IVR system for service. The cost of providing service via the IVR system is generally substantially lower, but a desirable quality of service is not always achieved, as the IVR system is not as flexible and responsive as a human agent. Moreover, some customers are reluctant to use such systems.

[0005] Traditionally, ACDs provide resource matching with clients in a way that is favorable to the call center. ACDs fail to consider the customer's preferences. This failure has lead to a high rate of customer dissatisfaction and concomitant business losses.

SUMMARY OF THE INVENTION

[0006] These and other needs are addressed by the various embodiments and configurations of the present invention. The present invention generally relates to an intelligent, automated personal agent service function for a communications system. The service function can assist customers by presenting preferred (e.g., the current best) service options (e.g., waiting in a queue, waiting for a particular agent, joining a multi-customer session, using self service, and selecting a call back) to the customer and/or responding to customer requests and instructions, collecting customer information for use by the contact center, and/or providing services to the customer. Using the resulting knowledge or awareness of the current situation obtained from the customer context, customer presence, and availability of resources, the agent service function applies predetermined rules to filter through a large number of possible service options and provides a much smaller number of (best) service options for the customer to choose from. As used herein, customer "context" refers to circumstances surrounding the present contact of the customer with the communications system 100 (e.g., the contacting modality employed, time of day, state of system, mix of other contacts, language, time of last contact, nature of last contact and service, and service level), and "presence" to other types of information associated with the customer (e.g., customer identity, degree of anonymity of customer, where the customer is contacting the contact center from, customer transactional history, customer needs and preferences, customer profile, and customer interaction with the contact center in the present contact (such as what parts of contact center are visited). The rules can consider dynamic and static data relating to the customer (e.g., customer needs, customer history, customer value, and the like) and to the contact center itself (e.g., availability and skills of resources, queue wait times, and the like) and operational goals (such as agent retention goals, service goals, promotional goals, and bottom line goals) and policies of the contact center. In data network applications, the agent service function can be graphically rendered on a communications device.

[0007] The agent service function can maximize the level of service to the customer and utilization of contact center resources while minimizing the impact on the contact center. Because the contact center typically does not know the customer's entire context, the customer is allowed to select from or among the top service options.

[0008] In some applications, the communications system implements multi-customer sessions or chats to reduce agent workload. A session refers to a communicative interaction between two or more interconnected entities, whether two or more individuals, computational components, and/or a combination thereof. Such sessions can be multi-mode or single mode and can involve multiple communication pathways (both internal and external to the contact center). As used herein, "mode" refers to a communication technique or method as defined, governed, or enabled by one or more selected protocols (e.g., a packet-based protocol such as TCP/IP, RTP, and RTCP, an asynchronous transfer mode protocol, and a frame relay protocol), algorithms (e.g., software applications, such as E-mail, Web browsers, instant messaging, text chat, Integrated Services Digital Network or ISDN, QSIG, DPNSS, SIP, H.323, VDP, and SGCP, etc.) switches or routers, and/or communication medium (e.g., twisted wire, coaxial cable, fiber optic cable, wireless, cellular, and PCS[™] of U.S. Sprint). As will be appreciated, language can be considered to be a mode attribute. For example, voice-only wired telephone communications over the PSTN represent one mode, voice-over-IP telephony yet another mode, voice-only wireless telephone communications a further mode, non-voice IP telephony (e.g., a text web chat) a further mode, multi-media telephony (e.g., a video call) over the PSTN a further mode, instant messaging over the data network a further mode, a Web conference over the Internet a further mode, etc.

[0009] In yet another embodiment, a mood detector is used to monitor customer behavior and/or emotional state and/or state of mind. If predefined criteria are detected, the communications system can take appropriate action(s) to

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address customer needs. The mood detector is particularly effective when used with the agent service function.

[0010] The agent service function can provide a number of benefits relative to conventional ACDs. For example, the agent function can customize the experience of each customer interaction with the contact center, thereby providing increased levels of customer satisfaction while realizing continued operational efficiencies at acceptable, and often much lower, costs. In contrast, conventional ACDs segment groups of customers that are similar and provide the different groups separate treatment. The agent service function permits the ACD replicate the experience that a customer has when entering a store. As will be appreciated, this experience is familiar and typically enjoyable for most customers.

[0011] These and other advantages will be apparent from the disclosure of the invention(s) contained herein.

[0012] The above-described embodiments and configurations are neither complete nor exhaustive. As will be appreciated, other embodiments of the invention are possible utilizing, alone or in combination, one or more of the features set forth above or described in detail below.

BRIEF DESCRIPTION OF THE DRAWINGS

[0013] FIG. **1** is a block diagram of a communications system that includes a first illustrative embodiment of the invention;

[0014] FIG. 2 is a flow diagram of operation of a personal agent function of the system of FIG. 1;

[0015] FIG. 3 is a flow diagram of operation of a personal agent function of the system of FIG. 1;

[0016] FIG. **4** is a block diagram of a plurality of concurrent sessions in the communications system according to a second illustrative embodiment;

[0017] FIG. **5** is a flow diagram of operation of a session monitor of the system of FIG. **1**;

[0018] FIG. **6** is a flow diagram of operation of a session monitor of the system of FIG. **1**;

[0019] FIG. **7** is a flow diagram of operation of a session monitor of the system of FIG. **1**;

[0020] FIG. **8** is a flow diagram of operation of a session monitor of the system of FIG. **1**;

[0021] FIG. **9** is a flow diagram of operation of a session monitor of the system of FIG. **1**; and

[0022] FIGS. **10-11** are flow diagrams of an alternative embodiment of the session monitor.

DETAILED DESCRIPTION

The Contact Center

[0023] FIG. 1 shows a communication system comprising contact center 100 that is connected with a plurality of customers 1-N 110-118 via a communications network 102.

[0024] Illustratively, customers 1-N comprise the customers' communication terminals, such as (wired or wireless) telephones, telephony-enabled personal computers, and personal digital assistant or PDAs, Internet appliances with or without voice-enablement, pagers, and network **102** com-

prises the public telephone network, a data network such as the Internet, or a combination of the foregoing.

[0025] Contact center 100 comprises a plurality of resources 1-N 120-128 for servicing customer contacts, such as human agents, automated agents, IVR ports, and other types of ports, etc., that are connected to network 102 by an ACD (or contact distribution) system 130. Customer communications can be submitted using interactive media formats. Interactive media formats include telephone calls, sending facsimiles, sending E-mail, looking at web pages, requesting live help from a web page, and the like. Live help may include live text, synchronous web pages, voice, video, application sharing, and/or white boarding.

[0026] ACD system 130 distributes communications of customers 1-N among, and connects customers' communications to, resources 1-N for servicing. Customers are typically placed in queues 150-158 when no resources are available. ACD system 130 is a stored-program-controlled machine comprising at least one memory 132 for storing control programs and data and a processor 134 for executing programs and using data from memory 132. ACD system 130 is illustratively the DEFINITYTM enterprise communications system of Avaya Inc., and includes one or more conferencing functions 137, such as conference circuits, conference software, and/or multi-point conferencing unit (MCU).

[0027] Conferencing functions 137, under the direction of the session monitor 140 (discussed below), provide batch service by connecting simultaneously a plurality of customers to one resource and/or to each other. The resource can be a human agent or an automated program such as an IVR port or E-mail auto response, or even a null resource (e.g., a conference connection between customers 11-118 only, with the customers acting as each others' resources). In one configuration, the resources are human agents having user interfaces that can present information about customers and other information. Each queue 150-158 can have zero or more customers associated with it.

[0028] The connection among the batch of customers and the resource can be configured in a variety of ways such as listen-talk, or listen-only, or listen-only/then listen-talk. The customers may or may not have awareness of other participants. For example, informal sessions can be conducted in which all participants are aware of one another and can freely broadcast and receive messages to/from all participants. Consultation sessions can be conducted in which all participants are aware of one another but the resource controls which messages are broadcast to all participants. Classroom sessions can be conducted in which the resource leads a discussion or lecture and broadcasts to all participants. Participants must get approval from the moderator to broadcast a message to all participants. For example, participants must transmit a signal to the moderator requesting permission to ask a question. A visual or audio notice could appear on the moderator's work station when the signal is received. Permission could be granted based upon any suitable criteria, such as the order in which the signals are received, the positions of the requesters in the queue, and the like. Permission can be conveyed by any suitable technique such as text, URL, or E-mail. In another configuration (which resembles a token ring network), the chat participants sequentially receive a token which entitles them to ask a question of the moderator. In any of the foregoing, one or more of the customers can be muted by the resource while other customers are not muted.

[0029] The multi-customer session can be configured in a variety of ways. The conference connection with the plurality of customers can be established immediately at the start of the resource commencing to provide service. The resource may start providing service to only one or some of the customers and the other customers may be conferenced in later. Alternatively, the batch of customers can first be conferenced together before the resource is conferenced in. The conference connection can also be ongoing, with new customers being conferenced in as previously-conferenced customers drop out.

[0030] The services that may be provided via batch service are varied. For example, customers may listen to various types of information, such as the latest interest rates, stock market quotes, investment recommendations, music offerings, product descriptions, etc., or participate in sponsored activities, such as solo or multi-party games that may involve other enqueued customers. In a listen-and-talk connection, the conferenced customers may then discuss the received information with each other or ask questions of the resource. Illustratively, one or more of the customers themselves can function as the resource and answer questions or provide further information.

The Personal Agent

[0031] According to a first embodiment of the present invention, a personal agent function 136 is employed (alone or with multi-customer sessions) to provide an intelligent, automated personal assistant for each customer 1-N. The personal agent function 136 collects dynamic and static data to provide an awareness of the contact and current situation based on context, presence, and availability of resources and makes decisions based on this data and predetermined service, agent retention, promotional, and/or business (e.g., bottom line) goals, policies and rules. "Customer awareness" refers to information associated with the customer, such as the auditory and visual inputs characteristic to the contact mode, customer identity, customer transactional or service history, customer needs and preferences, customer profile, customer media personalization of user configurable parameters (e.g., hold music selected, background color selected, etc.) and customer interaction with the contact center in the present contact (such as what parts of contact center are visited), and customer context, and "contact center awareness" to information associated with the contact center(s), such as the quantification of the system (contact center) state, current CRM (Customer Resource Management) configuration, queue sizes and wait times (both online and telephony queues), presence and availability (workloads) of resources and skills, success rate for self-service alternatives, current chats, start times of various activities, call back times, agent's schedules, emergency status, and unusual events impacting the contact center. After a customer or contactor initially contacts the contact center 100 (or walks through the virtual door into the center 100), the personal agent function 136 determines the potential impact of the customer on these goals, what promotions and products or services the client is interested in hearing about based on extensive use of the customer's history/profile, the current CRM configuration, the current contact center situation,

business policies, pool of contacts, the customer's recent history, preferred resource and method of service, and the relative success rates of customer service methods or options.

[0032] Using this information and following applicable business goals, policies and/or rules (examples of which are presented below), the personal agent function **136** determines for a selected customer 2 to 3 service options from among a greater number of service options and can recommend to the selected customer one of the options. In this manner, the personal agent function limits service options to those service options which most efficiently utilize resources while effectively servicing the customer.

[0033] The personal agent function 136 is typically software instructions stored in memory 132 of the ACD system 130 or can be configured as a hardware implementation such as an Application Specific Integrated Circuit or ASIC.

[0034] The interface of the agent with the customer can take any suitable form. In a voice contact such as a telephone call, the agent function can be a voice. In a contact through a graphical user interface such as a contact through a data network, the agent function can be in the form of an animated character. The animated character can communicate with the customer through text, voice, animated movement or a combination of these communication techniques. If the customer contact is initiated via an intelligent device, such as a personal digital assistant or PDA, a cell phone, a personal computer and the like, all or part of the agent function **136** can be downloaded (e.g., as an applet) onto the customer's device. The downloaded software can gather information stored in the customer's device and provide the information to the agent function stored in memory **132**.

[0035] The operation of the agent service function is depicted in FIG. 2.

[0036] Referring to FIG. **2**, execution of the agent service function is invoked when a contact is received in step **200**. As noted, the contact can be received via any suitable type of communication medium. Examples include via the public switched telephone network (such as by a wired telephone), a private branch exchange or PBX, a wireless telephone network (such as by a wireless telephone), and a data network (such as the Internet). The contact can also be via any suitable type of communication mode.

[0037] In step 202, the agent service function collects information to identify the customer. The information collected surrounds the context of the contact. For example, the agent service function can identify the customer by telephone number, network address, cookie, voice recognition techniques, prior registration, unique keyword or identifier, and ii digit.

[0038] In step 204, the agent service function determines whether, based on the information collected in step 202, the agent service function has first predetermined types of information regarding the customer stored in memory 132. In one configuration, the customer is considered to be recognized if a customer profile of the customer is stored in memory 132.

[0039] If the agent service function lacks some or all of the first predetermined types of information, the customer is automatically sent in step **206** to an IVR port for the lacking

information to be collected. When the IVR questions have been answered satisfactorily, the agent service function proceeds to step **208**.

[0040] If the agent service function has the first predetermined types of information, the agent service function in step **208** retrieves the information such as a customer profile from memory **132**.

[0041] In step **209**, the agent service function determines the reason for the customer contacting the contact center. As will be appreciated, the purpose(s) of the contact is normally crucial information in knowing which options to present to the customer. This step is usually performed by reviewing the customer awareness information previously gathered (e.g. , DNIS or URL, customer profile, and recent history) and/or prompting the customer for the purpose(s) of the contact.

[0042] In decision diamond 210, the agent service function determines whether the purpose(s) for the contact have been determined in step 209. If purpose(s) is known, the agent service function proceeds to step 212. If purpose(s) is unknown, the agent service function proceeds to step 211, and the IVR prompts the customer for the information. After obtaining the information, the agent service function proceeds to step 212.

[0043] In one configuration not shown in FIG. 2, the agent service function, in step 209 and 210, reviews the retrieved information and determines whether the information is complete (or includes second predetermined types of information). Such additional information (or customer awareness) is required to determine the customer's purpose for the current contact (or the customer's need(s)). If the information is not complete, the agent service function repeats step 211 until the information has been obtained.

[0044] In step 212, the personal agent interface is introduced to the customer (or greets the customer). As will be appreciated, for audio-only communications the introduction can be done by a voice associated with the personal agent. For example, the voice can say to the customer "I will be your automated personal agent today." For visual or audio/visual communications, the introduction could incorporate introducing an animated character on the graphical user interface. Different voices or animation can be used based on the age, sex, and ethnicity of the customer.

[0045] In step 214, the agent service function collects information or awareness respecting the subject contact center and/or other contact centers. Such information includes resource availability such as expected wait times for queues (both on-line and telephony queues), server workloads, IVR port availability, skill/staffing levels (e.g., availability and workloads of particular agents), current sessions or chats and the identities of the chat participants, start times of various activities, vacancies in current chat sessions, call back times, agents' schedules, unusual events impacting customer service such as bad weather queue expected wait times, success rate for self-service alternatives, the current CRM (Customer Resource Management) configuration, and the relative success rates of customer service methods or options (which can be used to order choices or options presented by the personal agent function 136 to the customer).

[0046] Using the awarenesses of the customer and the contact center(s) and predetermined rules, the agent service

function in step **216** selects one or more service options from among a plurality of options to present to the customer. Typically, a matrix of service options and business rules is employed in selecting the most desirable options for the customer. Examples of service options include waiting in a queue for a resource, waiting for a particular (human) agent, joining a chat or other group service, using self-service, browsing a Web site or otherwise collecting information from a server, scheduling an agent connection at a later time, switching over to other media, and/or selecting a call back.

[0047] If the client opts to wait in a queue **150-158**, the personal agent can make recommendations for activities to participate in while waiting for service. These activities can range from participating in a user group discussion or chat session, hearing about a promotion, taking a survey, trialing a new user interface, giving product feedback, playing games with other customers for discounts or to advance the customer's queue position, and browsing, and chattering with another enqueued customer.

[0048] The rules typically reflect predetermined service, agent retention, promotional, and/or business (e.g., bottom line) goals or policies, call center awareness, and customer awareness. Rules can be used to determine not only what options to present to the customer but also what additional questions to ask the customer to more effectively filter through the possible options for the customer. Examples of business rules include:

[0049] (a) if the expected wait time in a queue for a resource exceeds a predetermined time interval, presenting self-service or a chat and holding the customer's queue position as an option,

[0050] (b) if a pertinent chat is in session or is scheduled to be session within a predetermined time period, presenting participation in the chat as an option,

[0051] (c) if the expected wait time in a queue for a customer in a queue for a resource exceeds a predetermined time interval, presenting participation in a survey for some form of compensation such as a coupon as an option,

[0052] (d) if the expected wait time in a queue for a resource exceeds a predetermined time interval, presenting participation in a one or more player games as an option,

[0053] (e) if the customer has terminated a contact a predetermined number of times over a selected time interval when presented with self-service or a chat, not presenting self-service or a chat as an option,

[0054] (f) if the customer recently spoke to an agent who will not be available for a predetermined amount of time, presenting the customer with a call back option,

[0055] (g) if the customer's business value is low, presenting the customer only with low-cost service options,

[0056] (h) if the customer is behind on payments, not presenting the customer with self-service options, and

[0057] (i) if the customer is unhappy with the business associated with the contact center, not presenting the customer with conferencing options. Other business rule examples include or are derived from agent rotation rules, profitability goals, business goals, and customer loyalty.

[0058] In step **218**, the agent service function presents the selected options to the customer. As noted, the presented options can include a recommendation by the agent service function of a specific option that would best service the customer.

[0059] In steps 220 and 224, the agent service function receives the option selection from the customer and executes the option. In optional step 222, the execution could include preparing a resource, such as a human agent, for interaction with the customer. In other words, the agent service function provides to the human agent pertinent information collected by the agent service function's interaction with the customer. This could be done via a screen pop or VDN of origin announcement

[0060] In step 226, the agent service function forwards the customer to the pertinent resource. For example, in step 226 a simplex or duplex communication pathway is configured between the customer and the pertinent resource.

[0061] The agent service function can continue to monitor passively or interactively the customer after the selected option is executed. In one configuration, the agent service function monitors the behavior of the customer in the contact center, particularly when the contact center is a Web site. For instance, the agent service function can track what parts of the Web site are being visited (or what information is being reviewed or collected) by the customer prior to or while waiting in a queue for a resource. This information can be used by the resource to provide a higher quality of service to the customer's records in memory **132** to reflect any such collected information. Such information can be used by the contact center to provide a higher quality of service to the customer in subsequent contacts.

[0062] In one configuration, the agent service function continues to monitor the customer and, under certain circumstances, (again) presents the same or different options to the customer. This configuration is depicted in FIG. 3.

[0063] Referring to FIG. 3, in step 300 an interrupt signal is received by the agent service function. The signal can, for example, be initiated by the customer by pressing a button on a touch tone telephone, clicking on an icon on a GUI, and the like. The signal can also be initiated by the contact center itself. For example, when agent availability changes the contact center waits to present now options to the customer. In another example, a mood or emotion detector 152 can monitor, particularly in voice communications, a physical parameter such as a breathing interval or voice (decibel) level and/or words spoken by the customer. If a physical parameter has a predetermined relationship with a selected threshold or one or more predetermined words is/are detected, the detection device/software can generate an interrupt signal to the agent service function. The mood or emotion detector can be any suitable device for monitoring the desired physical parameter or voice communications. For example, the words can be monitored using conventional voice recognition software. The servicing resource itself can also generate the interrupt signal, such as when the customer/resource interaction is going nowhere.

[0064] When an interrupt signal is received, the agent service function in step 304 applies predetermined rules governing customer interaction to present further options

and/or questions to the customer. The rules can include any of the rules mentioned above or other rules depending on the application. For example, depending on the source of the interrupt signal the agent service function can provide an alert to the human agent.

[0065] The interrupt routine can have numerous beneficial applications. For example, the customer can continue to communicate with the personal assistant even while being serviced by a resource, such as a human agent. The customer could generate a signal or otherwise communicate with the agent service function in the event that the service being received is unacceptable. The communication can be private in the sense that the communication is not shared with the resource serving the customer.

Topical Dynamic Chats

[0066] As noted, one of the options that the personal agent service function can present to customers is the opportunity to participate in a topical dynamic chat or multi-customer session. Topical dynamic chats **160-168** are created by the session monitor **140** on a topic-by-topic basis to service batches of customers interested in a common topic associated with queues **150-158**. The multi-customer chat or session can be configured dynamically based on initial and/or ongoing customer input. If the number of customers for a particular topic reaches an administered threshold, a resource is assigned to a chat, and all the applicable customers will be given the option of joining the chat via their respective communication mode.

[0067] The session monitor 140 can take advantage of Topic Tree content analysis methodologies to allocate customers into a specific chat. The allocation criteria can take many forms. For example, customers can choose from specific lists of topics, analyzing the path the customer used to reach the queue and allocating them based on that path, value-oriented approaches such as discussed in copending U.S. application Ser. No. 09/756,955, or mapping the customer's version of the topic or need(s) to a predefined list of topics. The agent service function 136 typically collects information useful in identifying whether or not a customer is eligible for a chat.

[0068] The customer can indicate sometime after initiating contact with the contact center whether he is willing to participate in a chat (or topical dynamic chat) in the event that one will be offered related to the topic for which he or she is calling. The customer can further indicate how he or she would like to be notified when and if a chat (or topical dynamic chat) is formed. The notification by or at the instruction of the session monitor can take many forms, including without limitation an visual or audio notice, an instant message, an E-mail message, an outbound call, a short message service or SMS, page, and Web Post Office Protocol or POP. If the chat (or topical dynamic chat) is to be offered at a later time, the customer could be given a unique access code to enter the chat automatically upon entry of the code. Alternatively, the resource may contact the customer at the scheduled time. A customer that is interested in the chat (or topical dynamic chat) but elects not to participate can request a transcript of the chat or information presented in the chat (or topical dynamic chat), which can be forwarded to him by any suitable technique, such as those set forth previously.

[0069] The session connection can take numerous forms occur in a number of modes. For example, the resource can talk to the customer via telephone, video call, or IP telephony, responding to a facsimile or E-mail, talking to the customer via a web-based text chat, sending web pages or other documents to the customer, sharing a web page or application that both customer and resource are accessing simultaneously, and sharing applications. In these connections, the resource can use a mode translation, e.g., converting a text message to voice, translating French text into German, etc.

[0070] FIG. 4 illustrates the use of topical dynamic chats in a typical contact center. Customers 400a-k are placed in queues 404a-c. Each enqueued customer has attributes that are inputs to chat placement, e.g., hold music selection, click stream, etc. The customers in each queue require common skills and needs are assigned to agents 408a-b (for queue 404a), 408c-e (for queue 404b), and 408f (for queue 404c) having the necessary skills. Within a given queue, customers typically have a myriad of needs that generally relate to a multiplicity of topics. In some applications, customers in different queues have common needs and/or needs that relate to common topics.

[0071] For purposes of the example, the contact center is assumed to represent a large sporting goods retailer. Topic A is bikes, topic B backpacks, and topic C footwear. Customers in the various queues 404a-c have questions relating to one or more of these topics. Chats for topic A can be provided for contact mode type 1 (e.g., telephone) and 2 (e.g., non-voice Web access), for topic B can be provided for contact mode types 1, 2 and 3 (e.g., Voice over IP), and for topic C can be provided only for contact mode type 1. Through the agent service function or the nature of the queues themselves, customers 400a-d have been offered the opportunity to participate by telephone in a chat 412 administered by agent 408b related to Topic C. Customers 400a-c have elected to participate in the chat. Meanwhile, customers 400d, e and p-r have been offered the opportunity to participate by telephone in chat 416 administered by agent 408d related to Topic A. Customers 400d, p, and r have elected to participate in the chat. Finally, customers 400k, n and o have been required to participate in chat 420 administered by agent 400e. The waiting time for customers 400t-u is too short or the number of eligible participants too small for a chat to be useful. Although FIG. 4 shows single mode sessions, it is to be appreciated that the chats can be conducted through one or more suitable contact modes, including those identified previously. For example, the agent's actions and/or presentation can be multi-mode in the delivery.

[0072] Customers typically participate in the chat until the customer receives enough resolution to end his/her call, the customer's place in the queue is reached and the customer decides to deal with an agent on a one-on-one basis or the customer chooses to abandon the chat and return to his or her position in the queue. If the customer feels that he or she is getting the necessary resolution in the chat, the customer can choose to either renounce or delay his or her position in the queue and remain in the chat.

[0073] An illustrative embodiment of the operation of the session monitor **140** will now be discussed with reference to FIG. **5**. As will be appreciated, the session monitor **140** is

typically implemented as software instructions stored in memory **132** or as a hardware implementation such as an ASIC.

[0074] Referring now to FIG. 5, in step 500 the session monitor 140 determines if it has received a session or conferencing state or request notification. The session state notification can be triggered by a number of different events and be reflective of a number of different call center states. For example, the session state notification could be triggered for a particular queue (or topic) or the call center as a whole when expected wait times exceed a predetermined level, the population or size of the queue (or topic) exceeds a predetermined threshold, when a predetermined arrival event occurs, and/or staffing levels (for a skill or the call center as a whole) fall below a predetermined level. The session can be mandatory and/or unannounced, e.g., a "lobby" welcome and redirect informal session that a customer enters when he contacts the contact center. Other business reasons may warrant a session state notification to be generated, such as a defined queue handling routine to enforce a business policy or method.

[0075] If a session state notification is not received, the session monitor remains inactive and in step **504** the contact center continues to enqueue contacts during a predetermined polling interval. At the end of the polling interval, the session monitor repeats step **500**. As will be appreciated, the session monitor can continuously repeat step **500**.

[0076] If a session state notification is received, the session monitor in step 508 determines if there are a sufficient number of candidates or trained resources to create a chat. This determination is made by examining not only the customer profiles and/or responses of the enqueued customers but also the communication mode(s) associated with the customers, the availability and skills of suitable host resources to offer the chat, and business policies and/or methods. This step is discussed below in more detail with reference to FIG. 6.

[0077] If the minimum number of candidates or a host resource are not identified, the session monitor returns to step 500.

[0078] If the minimum number of candidates or a host resource are identified, the session monitor in step 512 creates or sets up the chat by suitable techniques. One method of setting up the chats or sessions is discussed below with reference to steps 616, 620, 624, and 628 of FIG. 6. In step 516, the session monitor determines if a non-session state notification (or return-to-normal notification) has been received. If so, the session monitor releases all chat resources and returns to step 500. If not, the session monitor repeats step 508 (or waits a polling interval and returns to step 516 (not shown)).

[0079] Although FIG. **5** shows the use of a session state notification to trigger execution of the session monitor **140**, it is to be appreciated that the session monitor **140** can be triggered by another event or be in constant operation regardless of the state of the contact center. In the latter case, the session monitor can be creating continuously chats or identifying possible chats in the event a session state notification is received.

[0080] FIG. **6** shows the algorithm used to identify candidate chats.

[0081] In step 600, the session monitor first determines whether a moderator (or resource) is available for skill_i and/or mode_i. If no moderator is available, the session monitor proceeds to step 604, in which the next skill and/or mode is identified, and thereafter repeats step 600 using the next skill and/or mode. If a moderator is identified, the session monitor proceeds to step 632. In some applications, a moderator may not be required.

[0082] The session monitor in step 632 seeks chat participants for the subject skill and mode. This can be done by the agent service function 136 as discussed above.

[0083] In step 636, the session monitor determines if there are sufficient participants for the chat. If not, the session monitor returns to step 604. If so, the session monitor proceeds to step 616.

[0084] The session monitor prepares the agent or moderator in step **616**. This step can be performed by agent service function **136**. The agent or moderator is typically provided with pertinent information on each of the chat participants (e.g. the value of each participant to the contact center, the needs of the participant, historical information about the participant, etc.), the chat configuration rules and parameters, script for the chat, and the resource availability of the contact center.

[0085] In step 620, the session monitor configures the chat based upon relevant rules regarding chats for the subject skill and mode(s) involved. Examples include the type of chat, such as informal, consultation, or classroom, and whether the chat is closed to new participants. In this step, the chat is physically configured by the conferencing functions 137.

[0086] The session monitor prepares chat participants in step **624**. This step is typically performed by providing each chat participant with information about the moderator, rules governing communication in the chat, information about other chat participants, and the like.

[0087] Finally, in step 628, the session monitor initiates the chat. The session monitor then returns to step 604.

[0088] FIG. 6 demonstrates the algorithm for configuring new chats. The algorithms for populating ongoing chats accepting new participants is depicted in FIGS. 7 and 8.

[0089] Referring now to FIG. 7, in step 700 the contact center receives a new contact.

[0090] The session monitor in step 704 obtains awareness or information regarding the contact. This is typically performed by the agent service function 136 as discussed above.

[0091] In step 708, the session monitor obtains awareness or information of all ongoing or chats scheduled for a predetermined time period after the contact is made.

[0092] In step 712, the session monitor determines if there is an eligible chat for this contact or customer (based for example on skill and/or mode). If there is no eligible chat, the session monitor enqueues the contact in step 716 and returns to step 700. If there is an eligible chat, the session monitor proceeds to step 720.

[0093] The session monitor next determines in step 720 if the eligible chat has an opening or vacancy for the customer.

If the chat is currently full, the session monitor sets a (vacancy) flag in step **724** and proceeds to step **716**. The flag will cause the session monitor to contact the customer in the event that a current chat participant exits the chat and the chat has a vacancy.

[0094] If the chat has an opening, the session monitor in step 728 connects the customer to the chat. In step 732, the session monitor announces the participant to the agent and to the other participants in the chat. The session monitor then returns to step 700 to await the next contact.

[0095] Referring now to FIG. 8, a customer leaves a chat in step 800. In decision diamond 804, the session monitor determines whether the contact center is configured to allow barge in or another customer to enter the vacated, ongoing chat. If barge in is not allowed, the repopulation algorithm ends in step 808. If barge is allowed, the session monitor, determines in decision diamond 812 whether there is a (previously scheduled or waiting) customer in queue 150, 158 eligible to participate in the chat. If there is not an eligible enqueued customer, the session monitor proceeds to step 808. If there is an eligible enqueued customer, the session monitor, proceeds to step 816 to connect the customer to the chat and then to step 820 to announce and/or introduce the customer to the agent/moderator and other chat participants.

[0096] A number of variations and modifications of the invention can be used. It would be possible to provide for some features of the invention without providing others. For example, one alternative embodiment is shown in FIGS. 9-11. In contrast to the embodiment of FIG. 5 which has only two session states, namely Session State and Non-Session State, the embodiment of FIGS. 9-11 has multiple session states, namely In Session-Vacancies State (which indicates that one or more sessions has a vacancy), Session Ending State (which indicates that a session will be ending within a predetermined time period), New Session Scheduled State (which indicates that the session monitor is setting up a session and/or a resource, such as a moderator, is or will be available in a predetermined time period), New Session Needed State (which means a new session is needed but no available resource has yet been identified for the session (other sessions for this skill may or may not exist to be in this state)), and New Session Not Needed State (which means that a new session is not needed). When a new customer arrives and the enabled state is the in session-vacancies state, the customer is added to the appropriate session having the vacancy. When a new customer arrives and the enabled state is the new session scheduled state, the customer is added to a new scheduled session. When a session is scheduled to end, either the new session scheduled or new session not needed state, as appropriate, is enabled. Unlike the embodiment of FIG. 5, one or more of these states can be enabled at any one time depending for example on customer needs and/or call center status. By comparison in the embodiment of FIG. 5, the session state is in existence when the call center status requires sessions to be used and the non-session state is in existence when the call center status does not require sessions to be used. Thus, only one of the session and non-session states are enabled at any one time. With this in mind, the embodiment will now be further discussed with reference to FIGS. 9-11.

[0097] FIG. 9 depicts how the session monitor handles the situation when a moderator becomes available due to ter-

mination of a chat. Referring to FIG. 9, the session monitor determines in step 900 that a moderator has become available. This can be ascertained by the session monitor receiving an availability indication from the moderator. In step 904, the session monitor determines whether there is a session scheduled for the moderator and if so when the next new session is scheduled.

[0098] When a new session is scheduled within a predetermined time period, the session monitor prepares the moderator/agent in step 908, configures the chat in step 912, prepares the chat participants in step 916, and initiates the session in step 920.

[0099] When a new session is not scheduled within the predetermined time period, the session monitor in step 924 loops through each skill of the moderator and identifies one or more sessions that the moderator can perform and an associated (assigned or determined) session value variable for each session. The session monitor takes the session having the highest (or lowest depending on the configuration) session (or the session having the highest value to the contact center). The value can be based on any selected factors, including business rules, service level requirements, contact center state, predicted queue wait times, staffing levels, available resources, available skill levels, current populations for the various possible sessions, length of the various possible sessions, contents of the various possible sessions, potential revenue realized from the various possible sessions, etc.

[0100] In decision diamond 928, the session monitor determines whether the new session needed state is in existence. When a new session needed state is enabled, the session monitor proceeds to step 908. When the new session needed state is disabled, the session monitor proceeds to step 932 and terminates operation without setting up the session.

[0101] FIG. 10 shows the algorithm for setting up sessions as customers contact the contact center. In decision diamond 1000, the session monitor determines whether the session needed state is enabled by determining whether a session needed notification has been received. When the notification has been received (or the session monitor has otherwise determined that the session needed state is enabled), the session monitor in decision diamond 1004 determines whether a moderator having the appropriate skills is available. When a moderator is not available, the session monitor returns to decision diamond 1000, and, when a moderator is available, the session monitor performs steps 616, 620, 624, and 628 (discussed above with reference FIG. 6). After performing these steps, the session monitor determines in decision diamond 1008 whether the new session not needed state is enabled. When the new session not needed state is disabled, the session monitor repeats step 1004 to set up additional sessions, and, when the new session not needed state is enabled, the session monitor returns to step 1000.

[0102] FIG. **11** is the algorithm used when a session has ended or will be ending within a predetermined time period. In decision diamond **1100**, the session monitor determines that the session ending state is enabled. This can be determined by receiving a session ending notification and/or by polling the appropriate computational component(s). When the session ending state is enabled, the session monitor in decision diamond **1104** determines whether the new session needed state is also enabled. When the new session needed state is enabled, the session monitor schedules a moderator for the new session in step **1108** and enables the new session scheduled state in step **1112** to populate the new session.

[0103] In another alternative embodiment, all customers or all customers contacting the contact center with reference to a specific topic can be placed into a group chat or "welcome room". In the welcome room, the customers may or may not have awareness of other customers participating in the chat. Specifically, the welcome room can simply be a one-way broadcast from the contact center or a duplex network configuration in which each customer can both send and receive communications to/from the resource and/or other chat room participants. In another alternative embodiment, chat participants may elect to share with other chat participants some or none of their personal information.

[0104] In yet another alternative embodiment, candidates for a chat are given no option about whether or not to participate in the chat. Participation in the chat is mandated by the contact center.

[0105] In yet another alternative embodiment, the participants could remain anonymous using security features.

[0106] In yet another alternative embodiment, authentication could be required for participants to participate in a session.

[0107] In yet another alternative embodiment, a customer can change contact mode or modality during a contact with the contact center. For example, the customer can initially contact the contact center in a text communication through a personal computer, input a keyword, and be converted into instant messaging in a new communication path or channel. In another example, the customer can move from rapid email to a text chat via a hotlink (provided in email). In yet another example, the customer contacts the contact center via an IP phone and later obtains collaboration via a phone display. In all of the above examples, the contact center can manipulate media types associated with customers to increase the size of the eligible pool or population for a particular type of session. In other words, the contact center can convert mode or media types to a common denominator to facilitate a session, e.g., convert text to voice or vice versa.

[0108] In yet another embodiment, the session monitor can mix differing contact modes in the same session. For example, a real time mode, such as Voice-Over-IP and text chat, can be mixed with a non-real time mode, such as email. In this embodiment, a single moderator would send a message to each participant in a form appropriate for the participants contact mode, e.g., text chat, instant messaging, rapid email, and brail.

[0109] In yet another embodiment, the session monitor permits a customer to configure attributes associated with the session so as to create a desired image for other session participants. For example, the customer can select a desired video or Web appearance, a voice (e.g., a voice type such as male or female), a status such as platinum or tin, and a brand affiliation.

[0110] In another alternative embodiment, the session is a broadcast in which a different message is broadcast to each session participant. For example, the same message can be broadcast to participants in a common session in different languages (e.g., French and English) or a different message

can be broadcast to the participants (e.g., one participant receives a first message about brand X and another receives a second message about brand Y).

[0111] In another embodiment, session availability is broadcast or advertised to a list of contacts or customers via various media. For example, the advertisement can be broadcast in real time to all queues and/or logged in customers and non-real time via email to other customers. The broadcast recipients are therefore a mixture of enqueued contacts and non-enqueued customers (who would contact the contact center just for the session).

[0112] In another embodiment, a session attribute is selected so as to create a desired, perceived physical background or setting for the session. For example, a perceived physical setting can be provided by selecting sights and sounds, such as adding echo or special effects to voices. For example, the sound of a fountain and clicking heels can be broadcast to create an atrium setting. Primary voices can be louder than secondary voices to simulate a crowded area. This embodiment can provide a more pleasurable ambience for a customer than conventional background music.

[0113] The present invention, in various embodiments, includes components, methods, processes, systems and/or apparatus substantially as depicted and described herein, including various embodiments, subcombinations, and subsets thereof. Those of skill in the art will understand how to make and use the present invention after understanding the present disclosure. The present invention, in various embodiments, includes providing devices and processes in the absence of items not depicted and/or described herein or in various embodiments hereof, including in the absence of such items as may have been used in previous devices or processes, e.g. for improving performance, achieving ease and or reducing cost of implementation.

[0114] The foregoing discussion of the invention has been presented for purposes of illustration and description. The foregoing is not intended to limit the invention to the form or forms disclosed herein. Although the description of the invention has included description of one or more embodiments and certain variations and modifications, other variations and modifications are within the scope of the invention, e.g. as may be within the skill and knowledge of those in the art, after understanding the present disclosure. It is intended to obtain rights which include alternative embodiments to the extent permitted, including alternate, interchangeable and/or equivalent structures, functions, ranges or steps to those claimed, whether or not such alternate, interchangeable and/or equivalent structures, functions, ranges or steps are disclosed herein, and without intending to publicly dedicate any patentable subject matter.

What is claimed is:

1-66. (canceled)

67. A method for servicing contacts, comprising:

- determining whether a contact center has a predetermined state;
- when the contact center has the predetermined state, creating topical dynamic chats on a topic-by-topic basis to service sets of customers; and
- when the contact center does not have the predetermined state, not creating topical dynamic chats.

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68. The method of claim 67, wherein the predetermined state is at least one of an expected wait time exceeds a predetermined level, a size of a selected queue exceeds a predetermined threshold, and a staffing level falls below a predetermined level.

69. The method of claim 67, wherein, when the contact center has the predetermined state, determining for a selected customer whether the selected customer is willing to participate in a chat in the event that one will be offered related to the topic for which the selected customer is calling and how the selected customer would like to be notified when and if a chat is formed.

70. The method of claim 67, wherein, when the chat is to be offered at a later time, a selected customer is given a unique access code to enter the chat automatically upon entry of the code.

71. The method of claim 67, wherein, if a selected customer is interested in the chat but elects not to participate in the chat, the selected customer is provided with a transcript of the chat.

72. The method of claim 67, wherein, while a selected customer is participating in a chat, a queue position of the selected customer is maintained and wherein, in a selected chat session, different participants use different contact modes.

73. The method of claim 67, wherein the contact center has the predetermined state and the creating step comprises the substeps:

- determining whether there is a contact center resource able to moderate a chat on a selected topic;
- determining whether there is a sufficient number of customers to participate in the chat on the selected topic;
- when a contact center resource is identified and a sufficient number of customers exists to participate in the chat on the selected topic, creating the chat on the selected topic; and
- when a contact center resource is not identified and/or a sufficient number of customers does not exist to participate in the chat on the selected topic, not creating the chat on the selected topic.

74. The method of claim 73, wherein, when the chat on the selected topic is created, the identified contact center resource is provided with chat configuration rules and/or parameters, a script for the chat, and selected information on each chat participant and wherein the selected information comprises a plurality of a value of each participant to the contact center, a need of each participant, and historical information about each participant.

75. The method of claim $6\overline{7}$, wherein the contact center has the predetermined state and the creating step comprises the substeps:

receiving an incoming contact from a first customer;

- determining whether an eligible chat exists for the incoming contact;
- when an eligible chat exists, determining whether the eligible chat has an opening;
- when an eligible chat exists and has an opening, connecting the incoming contact to the chat; and
- announcing the first customer to a moderator of the chat and other participants in the chat.

76. The method of claim 67, wherein the contact center has the predetermined state and the creating step comprises the substeps:

- determining that a customer has left an ongoing chat and a chat vacancy has been created;
- determining whether the contact center is configured to allow barge in of another customer into the ongoing chat;
- when the contact center is configured to allow barge in of another customer into the ongoing chat, connecting a second customer with the ongoing chat; and
- when the contact center is not configured to allow barge in of another customer into the ongoing chat, not connecting a second customer with the ongoing chat.

77. The method of claim 67, wherein the contact center has the predetermined state and the creating step comprises the substeps:

- determining that a chat has ended and a chat moderator is now available;
- identifying a chat having at least a selected value to the contact center, the value being based on one or more of the following: a business rule, a service level require-

ment, a contact center state, a predicted queue wait time, a staffing level, available resources, available skill levels, current populations for the possible chat sessions, a length of the possible chat sessions, the contents of the possible chat sessions, and a potential revenue realized from the possible chat sessions; and

assigning the chat moderator to the identified chat.

78. The method of claim 67, wherein the contact center has the predetermined state, wherein an initial contact mode of a selected customer is changed to a different contact mode, and wherein one of the following is true:

- the initial contact mode is a text communication on a first channel and, after a keyword is inputted successfully, the different contact mode is instant messaging on a second channel different from the first channel; and
- the initial contact mode is a electronic mail and, after a hotlink in an electronic mail is selected, the different contact mode is a text chat.

79. A computer readable medium comprising processor executable instructions to perform the steps of claim 67.

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